

Main Estimates

2012 - 2013

NORTHWEST TERRITORIES



Main Estimates

2012 - 2013

NORTHWEST TERRITORIES



Prepared By:
Department of Finance
under the direction of the
Financial Management Board

3rd Session of the 17th Legislative Assembly
May 2012
Yellowknife, Northwest Territories

Northwest Territories



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INTRODUCTION

The Main Estimates represent the Government of the Northwest Territories' proposed appropriations for the 2012-2013 fiscal year. The Estimates detail all expenditures projected to be incurred, all revenues projected to be earned and the projected level of capital investment, for the period April 1, 2012 to March 31, 2013, in order to implement strategies and achieve the goals of the Government.

The 2012-2013 Budget Address is an integral part of these Estimates. The Budget Address and the Main Estimates together constitute the budget of the Northwest Territories.

The Legislative Assembly is being requested to appropriate funds at the departmental level, as detailed in the Main Estimates, for operations expenditures for the fiscal year ending March 31, 2013.

Beginning in 2009-2010, the GNWT has gone to presenting the Operations Expenditures (Main Estimates) and the Infrastructure Investment Expenditures (Capital Estimates) in two separate documents. The Capital Estimates are approved by the Legislative Assembly during its fall sitting.

Operations Expenditures

Operations Expenditures include only the proposed operating expenses and amortization for each department.

The following detailed information is provided for each department:

- **Accounting Structure Chart:** detail on how the department's financial accounts are organized.
- **Organizational Chart:** details how the department is organized for administrative purposes.
- **Department Overview:** includes the mission and goals of the department.
- **Graphs:** illustrate the allocation of proposed expenditures to major activities and a five-year comparison of actual and proposed expenditures.
- **Department Summary:** the following information is provided for each department:
 - **Operations Expenditure Summary:** the total appropriation requirements by control object for the department. The control objects included are compensation and benefits, grants and contributions, other expenses and amortization. This schedule also provides further details of the other expenses category.
 - **Active Position Summary – By Region:** the total number of positions, by category, serving the department in each region.
 - **Active Position Summary – Community Allocation:** the total number of positions, by category, serving the department by community groupings
 - **Revenue Summary.**
- **Activity Summary:** the following are provided for each activity;
 - **Activity Description:** an explanation of the purpose or programs delivered for each activity.
 - **Operations Expenditure Summary:** appropriation requirements for the activity summarized by major categories (control objects).
 - **Program Delivery Details:** details of appropriations required for each of the major program functions within each activity. This schedule is not provided for those activities that only provide administrative service to the department.

INTRODUCTION (continued)

- o **Grants and Contributions:** details on the proposed grants and contributions included in the required appropriations for each activity.
- o **Summary of Active Positions - By Region:** the total number of positions, by category, serving the activity in each region.
- o **Summary of Active Positions – Community Allocation:** the total number of positions, by category, serving the activity by community groupings.
- **Summary of Work Performed on Behalf of Others:** the Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.
- **Other Information Items:** includes proposed departmental expenditures or financial activities related to various boards, agencies or revolving funds.

Infrastructure Investment Summary

An infrastructure investment summary is provided for all departments that have assets currently in service, regardless of whether any infrastructure is planned during 2012-13. The infrastructure investment summary provides the following information:

- o The total historical cost of capital assets in service acquired in previous years and the total net book value of these assets. The net book value represents that portion of the original cost that has not been amortized. This should not be construed as being representative of market value.
- o The changes that are projected to occur during the year. This includes the total cost of assets expected to be put into service during the year and any estimated disposals during the year.
- o The estimated amortization expense for the year, based on assets in service at the beginning of the year adjusted for additions or disposals during the year.
- o Work-in-Progress is the cost expended on capital projects that will be incomplete at the end of the year.
- o A calculation of the value of the assets the department is projecting to come into service.

For further clarification on terms used in the Main Estimates and the budget development process, please consult the Glossary in Appendix A and The Budget Development Process in Appendix B.

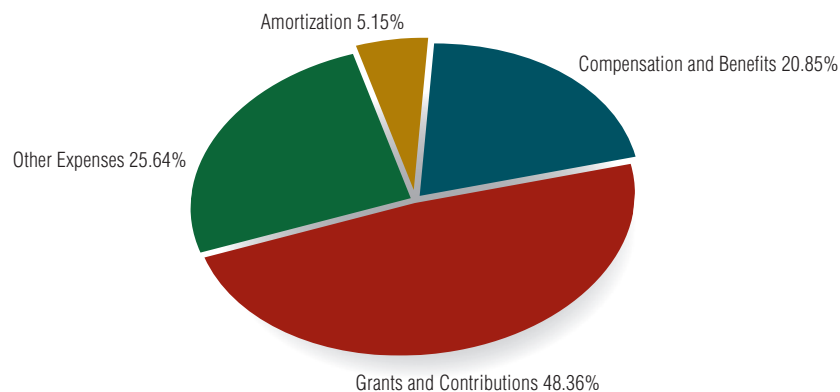
The 2012-2013 Main Estimates and Budget Address are available on the Net through the GNWT Home Page (www.gov.nt.ca) or through the Department of Finance Home Page (www.fin.gov.nt.ca).

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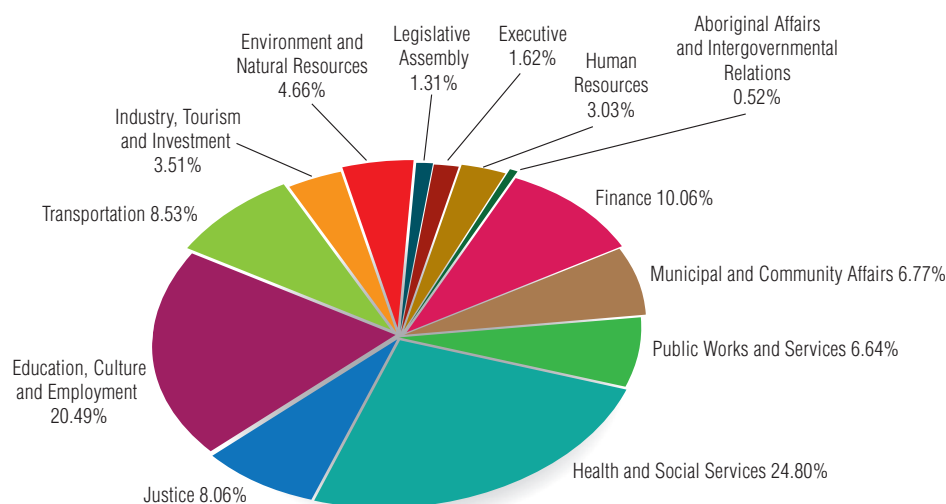
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Summary of Operations Expenditures

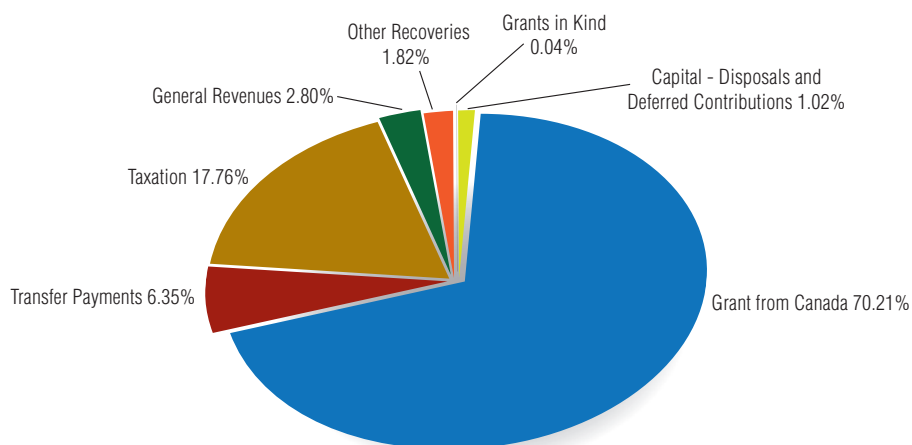
By Expenditure Category



By Department



Summary of Revenue Sources



SUMMARY OF OPERATIONS

**Summary of Operations
For the Fiscal Year Ending March 31, 2013**

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
REVENUES	<u>1,524,114</u>	<u>1,392,056</u>	<u>1,379,922</u>	<u>1,351,578</u>
OPERATIONS EXPENSE				
Compensation and Benefits	294,183	291,594	285,969	282,019
Grants and Contributions	682,561	678,913	659,101	639,852
Other Expenses	361,761	359,990	345,340	335,643
Amortization	<u>72,676</u>	<u>69,621</u>	<u>69,921</u>	<u>65,938</u>
TOTAL OPERATIONS EXPENSE TO BE VOTED	<u>1,411,181</u>	<u>1,400,118</u>	<u>1,360,331</u>	<u>1,323,452</u>
OPERATING SURPLUS (DEFICIT) PRIOR TO ADJUSTMENTS	<u>112,933</u>	<u>(8,062)</u>	<u>19,591</u>	<u>28,126</u>
INFRASTRUCTURE CONTRIBUTIONS	(28,852)	(48,374)	(28,852)	(51,313)
SUPPLEMENTARY RESERVE	(20,000)	-	(10,000)	-
ESTIMATED APPROPRIATION LAPSES	10,000	22,752	36,000	-
WORK PERFORMED ON BEHALF OF OTHERS				
Recoveries	58,839	68,698	55,324	64,787
Expenditures	<u>(58,839)</u>	<u>(68,698)</u>	<u>(55,324)</u>	<u>(64,787)</u>
OPERATING SURPLUS (DEFICIT) FOR THE YEAR	<u>74,081</u>	<u>(33,684)</u>	<u>16,739</u>	<u>(23,187)</u>
ACCUMULATED SURPLUS AT THE BEGINNING OF THE YEAR	<u>743,280</u>	<u>776,964</u>	<u>803,342</u>	<u>800,151</u>
ACCUMULATED SURPLUS AT THE END OF THE YEAR	<u><u>817,361</u></u>	<u><u>743,280</u></u>	<u><u>820,081</u></u>	<u><u>776,964</u></u>

SUMMARY OF REVENUES

Summary of Revenues

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
GRANT FROM CANADA	1,070,023	996,143	996,143	919,872
TRANSFER PAYMENTS	96,854	97,938	94,835	105,113
TAXATION REVENUE				
Personal Income Tax	90,441	89,603	94,048	85,167
Corporate Income Tax	74,976	20,311	14,303	56,818
Tobacco Tax	17,326	16,917	16,792	17,016
Fuel Tax	16,586	16,414	14,292	16,104
Payroll Tax	41,488	39,578	37,992	36,960
Property Tax and School Levies	25,440	24,672	25,354	24,294
Insurance Taxes	4,400	4,580	4,580	4,283
	270,657	212,075	207,361	240,642
GENERAL REVENUES				
Revolving Funds Net Revenue	24,628	24,388	24,388	24,385
Regulatory Revenues	15,513	15,976	18,134	11,048
Investment Income	2,143	1,513	1,891	2,375
Other General Revenues	436	581	744	8,839
	42,720	42,458	45,157	46,647
OTHER RECOVERIES				
Lease and Accommodations	3,612	3,397	947	104
Service	1,748	1,701	1,868	567
Program	18,810	19,131	15,302	16,522
Commodity Sales	286	378	68	69
Insurance Proceeds	60	60	60	85
Other Miscellaneous Recoveries	150	500	220	-
Recovery of Prior Years' Expenditures	3,000	3,000	3,000	7,929
	27,666	28,167	21,465	25,276
GRANTS IN KIND	635	762	762	762
CAPITAL				
Deferred Capital Contributions	15,559	14,513	14,199	13,266
	15,559	14,513	14,199	13,266
TOTAL REVENUES	1,524,114	1,392,056	1,379,922	1,351,578

Summary of Operations Expenditure by Department

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
Legislative Assembly	18,508	19,768	19,544	17,329
Executive	22,862	19,132	14,005	13,447
Human Resources	42,796	43,220	42,421	38,823
Aboriginal Affairs and Intergovernmental Relations	7,304	7,888	7,619	7,474
Finance	142,121	128,013	121,989	119,588
Municipal and Community Affairs	95,533	93,571	93,225	91,690
Public Works and Services	93,682	93,088	92,988	92,195
Health and Social Services	349,926	358,795	344,505	336,252
Justice	113,674	108,465	106,644	104,534
Education, Culture and Employment	289,107	288,173	285,895	279,157
Transportation	120,415	111,578	110,777	103,649
Industry, Tourism and Investment	49,560	53,919	53,226	49,520
Environment and Natural Resources	65,693	74,508	67,493	69,794
TOTAL OPERATIONS EXPENDITURES	1,411,181	1,400,118	1,360,331	1,323,452

ACCUMULATED CASH POSITION

Summary of Cash Flow

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
OPERATING TRANSACTIONS				
Cash Received From:				
Canada	1,246,181	1,100,493	1,096,032	1,040,365
Other Revenues	243,635	299,446	236,253	683,245
	1,489,816	1,399,939	1,332,285	1,723,610
Cash Paid For:				
Operations Expenses	(1,376,467)	(1,352,987)	(1,271,927)	(1,285,402)
Projects Performed for Others	(13,000)	(3,000)	-	(359,067)
Cash Provided By (Used For) Operating Transactions	100,348	43,952	60,358	79,141
CAPITAL TRANSACTIONS				
Capital Investment (current year)	(125,861)	(161,210)	(155,383)	(339,286)
Capital Investment (prior year)	(7,050)	(11,298)	(10,592)	-
Capital Contributions Received and Deferred	-	22,000	-	47,164
Cash Provided By (Used For) Capital Transactions	(132,911)	(150,508)	(165,975)	(292,122)
INVESTING TRANSACTIONS	(4,200)	(4,200)	(4,200)	16,882
FINANCING TRANSACTIONS	(1,000)	(1,000)	19,000	171,981
INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS	(37,762)	(111,757)	(90,817)	(24,118)
Cash and Cash Equivalents at the Beginning of the Year	(178,237)	(66,480)	(64,388)	(42,362)
CASH AND CASH EQUIVALENTS AT THE END OF THE YEAR	(215,999)	(178,237)	(155,205)	(66,480)

NET DEBT AND ESTIMATED BORROWING CAPACITY

Summary of Net Debt and Estimated Borrowing Capacity

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
ESTIMATED SHORT TERM DEBT AT THE END OF THE YEAR	215,999	178,237	155,205	66,480
LONG TERM DEBT	181,248	180,661	178,012	173,939
PUBLIC AGENCY DEBT				
NWT Hydro Corporation	207,314	203,524	183,562	170,060
NWT Housing Corporation	45,275	49,295	13,977	14,506
Other	6,049	6,641	5,584	5,334
TOTAL PUBLIC AGENCY DEBT	258,638	259,460	203,123	189,900
TOTAL DEBT	655,885	618,358	536,340	430,319
AUTHORIZED BORROWING LIMIT	800,000	800,000	575,000	575,000
AVAILABLE BORROWING AUTHORITY	144,115	181,642	38,660	144,681

Any further guarantees of NWT Power Corporation Debt may require a review of the GNWT's overall borrowing capacity with the Government of Canada.

INFRASTRUCTURE INVESTMENT SUMMARY

Infrastructure Investment Summary

	(thousands of dollars)			
	2012/2013 Main Estimates	2011/2012 Revised Estimates	2011/2012 Main Estimates	2010/2011 Actuals
BEGINNING OF THE YEAR				
Cost of Capital Assets in Service	2,132,167	2,036,190	2,019,926	1,888,097
Accumulated Depreciation	(891,438)	(821,817)	(829,859)	(759,156)
Net Book Value	1,240,729	1,214,373	1,190,067	1,128,941
CHANGES DURING THE YEAR				
Capital Assets Put into Service	254,789	95,977	297,148	151,915
Disposals	-	-	-	(3,822)
Write Downs	-	-	-	3,277
Amortization	(72,676)	(69,621)	(69,921)	(65,938)
NET BOOK VALUE OF CAPITAL ASSETS IN SERVICE AT THE END OF THE YEAR	1,422,842	1,240,729	1,417,294	1,214,373
Work in Progress on Multi-year Projects	299,510	422,934	226,187	350,651
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	1,722,352	1,663,663	1,643,481	1,565,024
CALCULATION OF CAPITAL INVESTMENT				
Capital Investment per Infrastructure Acquisition Plan	120,365	258,260	126,178	341,248
Supplementary Reserve	-	-	5,000	-
Carry-over of Appropriations from the Previous Year	85,000	-	127,000	-
Estimated Appropriations for Incomplete Projects Continued in Subsequent Year	(68,000)	(85,000)	(92,000)	-
Estimated Appropriation Lapses	(6,000)	(5,000)	(4,000)	-
Capital Investment Expenditures	131,365	168,260	162,178	341,248
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	422,934	350,651	361,157	161,318
Capital Investment Expenditures	131,365	168,260	162,178	341,248
Less work in progress, end of the year	(299,510)	(422,934)	(226,187)	(350,651)
Assets put into service	254,789	95,977	297,148	151,915

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SUMMARY OF ACTIVE POSITIONS

Active Position by Department, Board or Agency		
	2012-2013 Main Estimates	2011-2012 Main Estimates
Legislative Assembly	37	33
Executive	80	68
Human Resources	192	193
Aboriginal Affairs and Intergovernmental Relations	39	40
Finance	110	107
Municipal and Community Affairs	116	116
Public Works and Services	203	202
Health and Social Services	149	142
Justice	456	454
Education, Culture and Employment	227	224
Transportation	313	313
Industry, Tourism and Investment	171	169
Environment and Natural Resources	303	303
	2,396	2,364
Boards and Agency Positions		
Health And Social Services Authorities	1,318	1,316
Education Authorities	1,050	1,053
NWT Housing Corporation	117	123
Liquor Revolving Fund	13	13
Information and Communication Technology Chargeback	58	57
Petroleum Products Revolving Fund	15	14
Business Development Investment Corporation	16	16
Total Boards and Agency Positions	2,587	2,592
Total Active Positions	4,983	4,956

SUMMARY OF ACTIVE POSITIONS

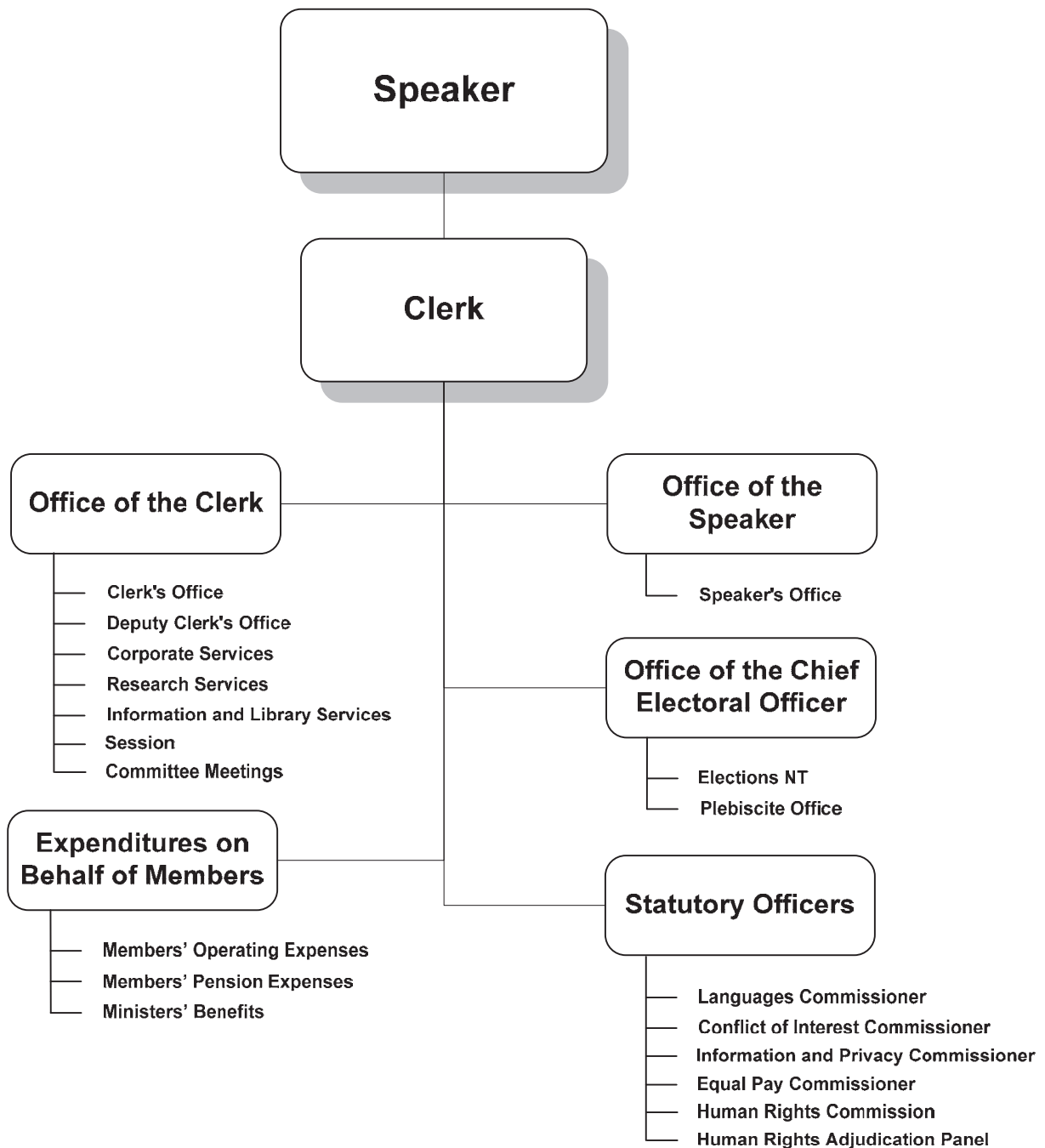
Summary of Active Positions

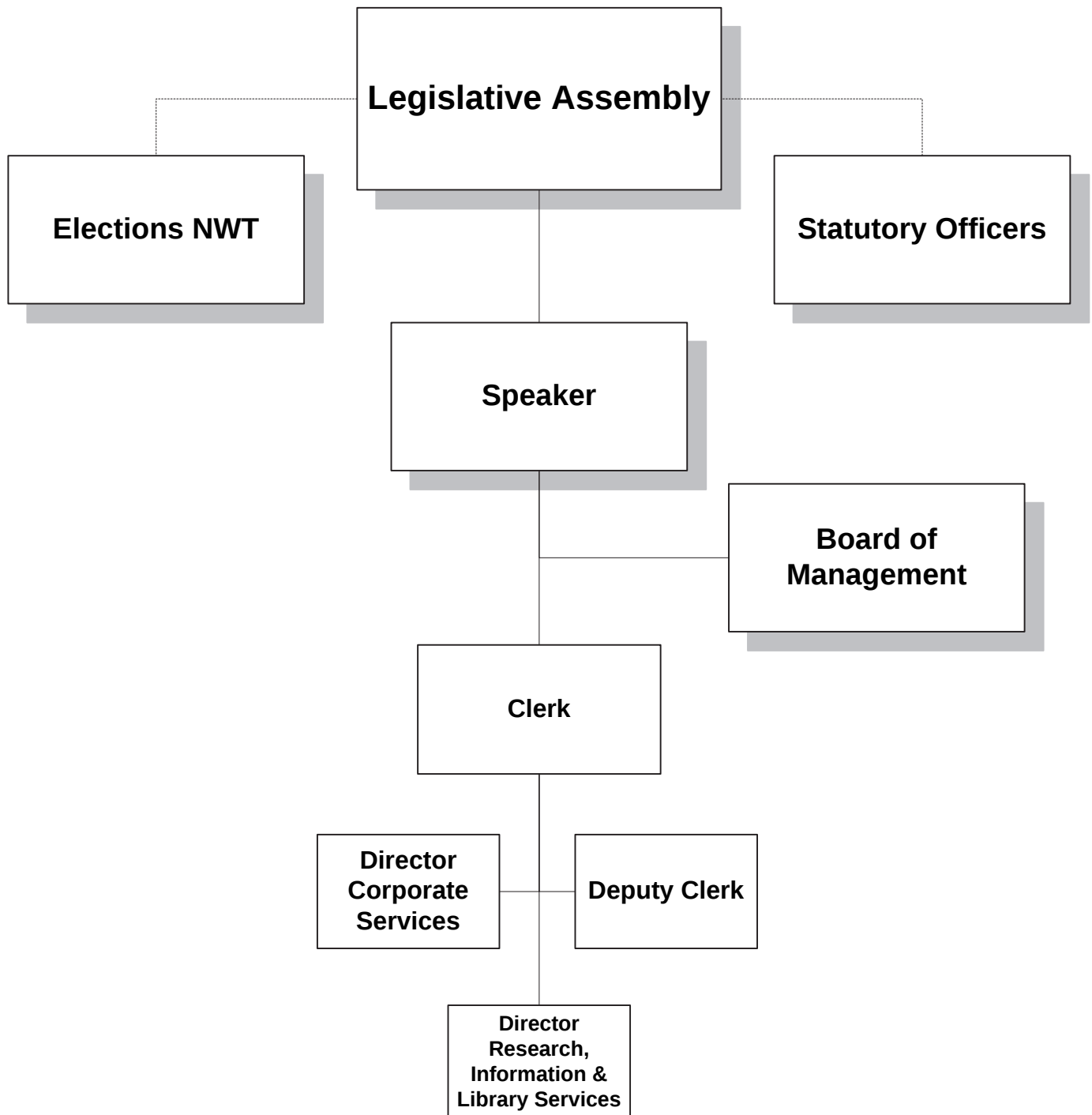
2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1,246	13	1	1,260
North Slave	1,266	56	16	1,338
Tłı̨chǫ	211	16	3	230
South Slave	792	52	32	876
Dehcho	302	13	65	380
Sahtu	232	9	3	244
Beaufort Delta	603	28	24	655
	4,652	187	144	4,983
Community Allocation				
Yellowknife Headquarters	1,246	13	1	1,260
Regional/Area Offices	2,698	109	86	2,893
Other Communities	708	65	57	830
	4,652	187	144	4,983

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1,215	12	-	1,227
North Slave	1,248	57	16	1,321
Tłı̨chǫ	215	15	3	233
South Slave	806	52	32	890
Dehcho	308	12	65	385
Sahtu	226	8	3	237
Beaufort Delta	612	27	24	663
	4,630	183	143	4,956
Community Allocation				
Yellowknife Headquarters	1,215	12	-	1,227
Regional/Area Offices	2,712	110	86	2,908
Other Communities	703	61	57	821
	4,630	183	143	4,956

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LEGISLATIVE ASSEMBLY





MISSION

To safeguard and promote the principles of consensus government and the institution of the Legislative Assembly in order to foster an empowered and representative government that is relevant and accountable to the people of the Northwest Territories.

GOALS

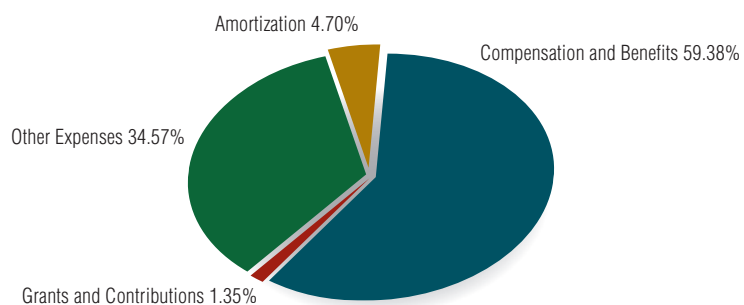
The office of the Legislative Assembly has the following goals over the planning period:

1. Provide the opportunity for meaningful input from all Members and the general public in the passage of laws.
2. The government is authorized to expend public monies in pursuit of clearly defined program and service delivery goals and objectives on behalf of the residents of the NWT.
3. Elected Members of the Legislative Assembly are assisted in achieving their vision for the Northwest Territories, as expressed in the 17th Legislative Assembly's Vision and Goals document *Believing in People and Building on the Strengths of Northerners*.
4. Ensure the independence and effectiveness of Statutory Offices in completing their legislated responsibilities.
5. Collaboration and communication amongst all Members, standing committees and governments.
6. The general public is well informed and has access to Legislative Assembly processes and decisions.
7. To adhere to the highest standards of public sector governance within the consensus system.
8. The promotion of the Legislative Assembly as the "Place of the People".
9. The Legislative Assembly provides a forum for meaningful and relevant debate about the issues and challenges facing the residents of the NWT.
10. Highly motivated, efficient staff with a shared understanding of the organization's future.

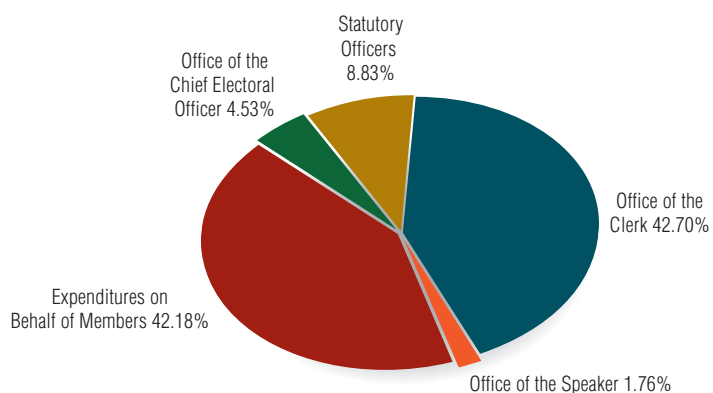
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Operations Expenditures

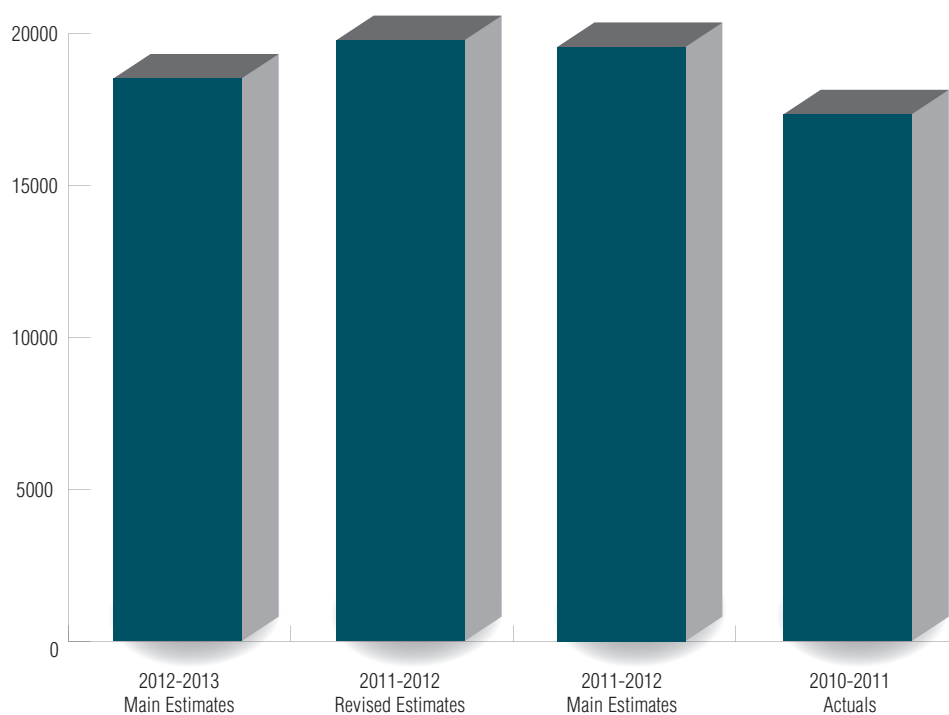
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	10,990	11,646	11,537	10,008
Grants and Contributions	250	237	250	250
Other Expenses	6,399	7,007	6,879	6,206
	<u>17,639</u>	<u>18,890</u>	<u>18,666</u>	<u>16,464</u>
Amortization	869	878	878	865
	<u>18,508</u>	<u>19,768</u>	<u>19,544</u>	<u>17,329</u>
Details of Other Expenses				
Travel	1,011	1,032	904	905
Materials and Supplies	431	490	490	317
Purchased Services	805	819	819	537
Utilities	324	324	324	328
Contract Services	2,952	3,022	3,022	2,821
Fees and Payments	381	368	368	406
Controllable Assets	105	161	161	235
Computer Hardware and Software	8	8	8	35
TSC Chargebacks	329	335	335	312
Other	53	448	448	310
	<u>6,399</u>	<u>7,007</u>	<u>6,879</u>	<u>6,206</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	29,523	29,293	29,282	27,580
Accumulated amortization	(13,816)	(12,938)	(12,960)	(12,074)
Net book value	15,707	16,355	16,322	15,506
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	640	230	295	1,713
Disposals	-	-	-	1
Amortization expense	(869)	(878)	(878)	(865)
END OF THE YEAR				
Net book value of assets in service	15,478	15,707	15,739	16,355
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	15,478	15,707	15,739	16,355
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	94
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	640	230	295	1,619
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	640	230	295	1,713
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	197	262	1,229
Small Capital Projects	640	33	33	390
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	640	230	295	1,619
ALLOCATED TO:				
Tangible Capital Assets	640	230	295	1,619
Infrastructure Contributions	-	-	-	-
	640	230	295	1,619

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
General				
Fees	3	3	3	-
Gain on Investments	-	-	-	916
	<u>3</u>	<u>3</u>	<u>3</u>	<u>916</u>
Recoveries				
Publications	2	2	2	1
Concessions	8	8	8	6
Mechandise	5	5	5	-
Amortization of Capital Contributions	-	-	-	1
Sale of Surplus Assets	6	6	6	-
	<u>21</u>	<u>21</u>	<u>21</u>	<u>8</u>
	<u>24</u>	<u>24</u>	<u>24</u>	<u>924</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	35	-	1	36
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	35	1	1	37
Community Allocation				
Yellowknife Headquarters	35	-	1	36
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	35	1	1	37
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	1	-	32
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	31	2	-	33
Community Allocation				
Yellowknife Headquarters	31	1	-	32
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	31	2	-	33

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE CLERK**Activity Description**

The Office of the Clerk includes:

Clerk's Office – Manages and directs the Legislative Assembly office.

Deputy Clerk's Office – Provides advice and support to the Speaker and Members on procedural and administrative matters. In addition, this office is responsible for providing visitor services, public information about the Legislative Assembly and language services.

Corporate Services – Provides financial management, human resource and administrative support to the Legislative Assembly and is responsible for the overall management of the Legislative Assembly Building and its facilities.

Research, Information and Library Services – Provides research services to the Speaker, individual Members, standing and special committees and the Clerk and provides information and reference services through the Legislative and Branch Libraries.

Session – Provides funding for the administration of session and the provision of Hansard service.

Committee Meetings – Provides funding for the administration of all standing and special committees of the Legislative Assembly.

OFFICE OF THE CLERK

Operations Expenditure Summary

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,403	3,128	3,128	3,280
Grants and Contributions	-	-	-	-
Other Expenses	3,630	4,017	3,889	3,903
	<u>7,033</u>	<u>7,145</u>	<u>7,017</u>	<u>7,183</u>
Amortization	869	878	878	865
	<u>7,902</u>	<u>8,023</u>	<u>7,895</u>	<u>8,048</u>
Details of Other Expenses				
Travel	406	421	293	446
Materials and Supplies	151	127	127	127
Purchased Services	299	249	249	222
Utilities	324	324	324	328
Contract Services	1,832	1,883	1,883	1,847
Fees and Payments	134	134	134	78
Controllable Assets	105	105	105	228
Computer Hardware and Software	1	1	1	5
TSC Chargebacks	325	325	325	312
Other	53	448	448	310
	<u>3,630</u>	<u>4,017</u>	<u>3,889</u>	<u>3,903</u>

OFFICE OF THE CLERK**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	1	28
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	1	28
Community Allocation				
Yellowknife Headquarters	27	-	1	28
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	1	28

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	25
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	25	-	-	25
Community Allocation				
Yellowknife Headquarters	25	-	-	25
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	25	-	-	25

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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OFFICE OF THE SPEAKER**Activity Description**

The Speaker is elected by the Members to preside over proceedings in the House and enforce the Rules of the Legislative Assembly. The Speaker, as Chair of the Board of Management, is responsible for developing policies on the overall control and operation of the Office of the Legislative Assembly. The Speaker is the official representative of the Legislative Assembly at provincial/territorial, federal and international functions.

OFFICE OF THE SPEAKER

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	139	139	139	135
Grants and Contributions	-	-	-	-
Other Expenses	186	186	186	236
	<u>325</u>	<u>325</u>	<u>325</u>	<u>371</u>
Amortization	-	-	-	-
	<u>325</u>	<u>325</u>	<u>325</u>	<u>371</u>
Details of Other Expenses				
Travel	133	133	133	157
Materials and Supplies	10	10	10	21
Purchased Services	20	20	20	18
Utilities	-	-	-	-
Contract Services	20	20	20	38
Fees and Payments	3	3	3	-
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>186</u>	<u>186</u>	<u>186</u>	<u>236</u>

OFFICE OF THE SPEAKER

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	-	-	1

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	-	-	1
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	-	-	1

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXPENDITURES ON BEHALF OF MEMBERS**Activity Description**

The Expenditures on Behalf of Members is comprised of the following:

- **Members' Operating Expenses** – Provides for the indemnities, allowances and constituency work expenses incurred by Members.
- **Members' Pension Expenses** – Includes all expenditures related to the administration of the Members' pensions.
- **Ministers' Benefits** – Provides for the indemnities and benefits expenses incurred by Ministers.

EXPENDITURES ON BEHALF OF MEMBERS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	6,211	6,644	6,548	5,526
Grants and Contributions	-	-	-	-
Other Expenses	1,597	1,555	1,555	1,358
	<u>7,808</u>	<u>8,199</u>	<u>8,103</u>	<u>6,884</u>
Amortization	-	-	-	-
	<u>7,808</u>	<u>8,199</u>	<u>8,103</u>	<u>6,884</u>
Details of Other Expenses				
Travel	328	312	312	228
Materials and Supplies	154	131	131	109
Purchased Services	298	260	260	210
Utilities	-	-	-	-
Contract Services	610	594	594	488
Fees and Payments	202	197	197	305
Controllable Assets	-	56	56	4
Computer Hardware and Software	5	5	5	14
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>1,597</u>	<u>1,555</u>	<u>1,555</u>	<u>1,358</u>

OFFICE OF THE CHIEF ELECTORAL OFFICER**Activity Description**

The Office of the Chief Electoral Officer administers territorial general elections, by-elections and plebiscites; the Office is also available to assist the work of the Electoral Boundaries Commission, when one is convened.

OFFICE OF THE CHIEF ELECTORAL OFFICER

Operations Expenditure Summary

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	525	1,050	1,050	358
Grants and Contributions	-	-	-	-
Other Expenses	313	545	545	135
	<u>838</u>	<u>1,595</u>	<u>1,595</u>	<u>493</u>
Amortization	-	-	-	-
	<u>838</u>	<u>1,595</u>	<u>1,595</u>	<u>493</u>
Details of Other Expenses				
Travel	85	90	90	12
Materials and Supplies	30	130	130	32
Purchased Services	56	150	150	25
Utilities	-	-	-	-
Contract Services	130	165	165	48
Fees and Payments	8	-	-	4
Controllable Assets	-	-	-	1
Computer Hardware and Software	-	-	-	13
TSC Chargebacks	4	10	10	-
Other	-	-	-	-
	<u>313</u>	<u>545</u>	<u>545</u>	<u>135</u>

OFFICE OF THE CHIEF ELECTORAL OFFICER

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	1	-	2
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	1	1	-	2
Community Allocation				
Yellowknife Headquarters	1	1	-	2
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	1	1	-	2

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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STATUTORY OFFICERS

Activity Description

This activity provides for the independent operation of the following Statutory Officers: Languages Commissioner, Information and Privacy Commissioner, Conflict of Interest Commissioner, Equal Pay Commissioner, Human Rights Commission, Director of Human Rights and the Human Rights Adjudication Panel.

The Languages Commissioner's duty is to ensure that institutions of the Legislative Assembly and GNWT respect the provisions of the *NWT Official Languages Act* and any other act or regulation relating to the status or use of official languages.

The Information and Privacy Commissioner provides an independent review of discretionary decisions made by public bodies in response to requests for access to information that government creates and receives.

The Conflict of Interest Commissioner provides advice to Members on how to arrange their business and financial affairs to comply with the conflict provisions included in Part 3 of the *Legislative Assembly and Executive Council Act*. The Commissioner also conducts investigations into conflict of interest complaints against Members.

The Equal Pay Commissioner is responsible for ensuring that public service employees are not, on the basis of sex, paid a lower rate than other employees who perform work of equal value.

The Human Rights Commission is responsible for promoting equality in order to reduce discrimination against territorial residents.

STATUTORY OFFICERS**Operations Expenditure Summary**

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	712	685	672	709
Grants and Contributions	250	237	250	250
Other Expenses	673	704	704	574
	<u>1,635</u>	<u>1,626</u>	<u>1,626</u>	<u>1,533</u>
Amortization	-	-	-	-
	<u>1,635</u>	<u>1,626</u>	<u>1,626</u>	<u>1,533</u>
Details of Other Expenses				
Travel	59	76	76	62
Materials and Supplies	86	92	92	28
Purchased Services	132	140	140	62
Utilities	-	-	-	-
Contract Services	360	360	360	400
Fees and Payments	34	34	34	19
Controllable Assets	-	-	-	-
Computer Hardware and Software	2	2	2	3
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>673</u>	<u>704</u>	<u>704</u>	<u>574</u>

Program Delivery Details

Languages Commissioner	291	322	322	187
Conflict of Interest Commissioner	60	60	60	54
Information and Privacy Commissioner	62	62	62	64
Equal Pay Commissioner	40	40	40	8
Human Rights Commission	772	732	732	789
Human Rights Commission (Grants & Contributions)	250	250	250	250
Human Rights Adjudication Panel	160	160	160	181
	<u>1,635</u>	<u>1,626</u>	<u>1,626</u>	<u>1,533</u>

STATUTORY OFFICERS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Human Rights Commission Funding - The Human Rights Commission for the NWT is mandated to promote human rights, conduct public information / education programs and may provide advice to the Legislative Assembly.	250	237	250	250
	250	237	250	250

STATUTORY OFFICERS

Active Positions

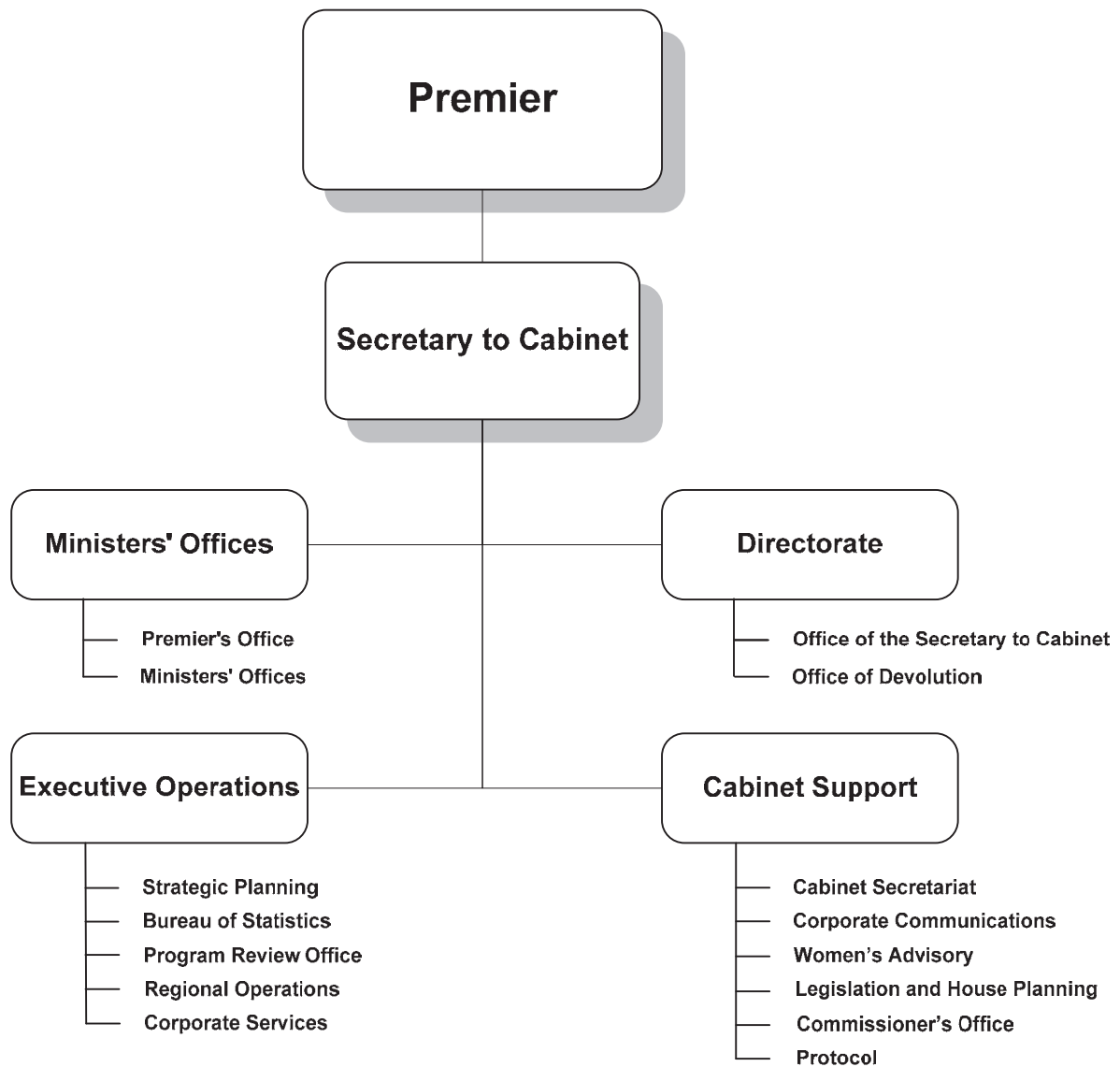
2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	4	1	-	5
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	4	1	-	5

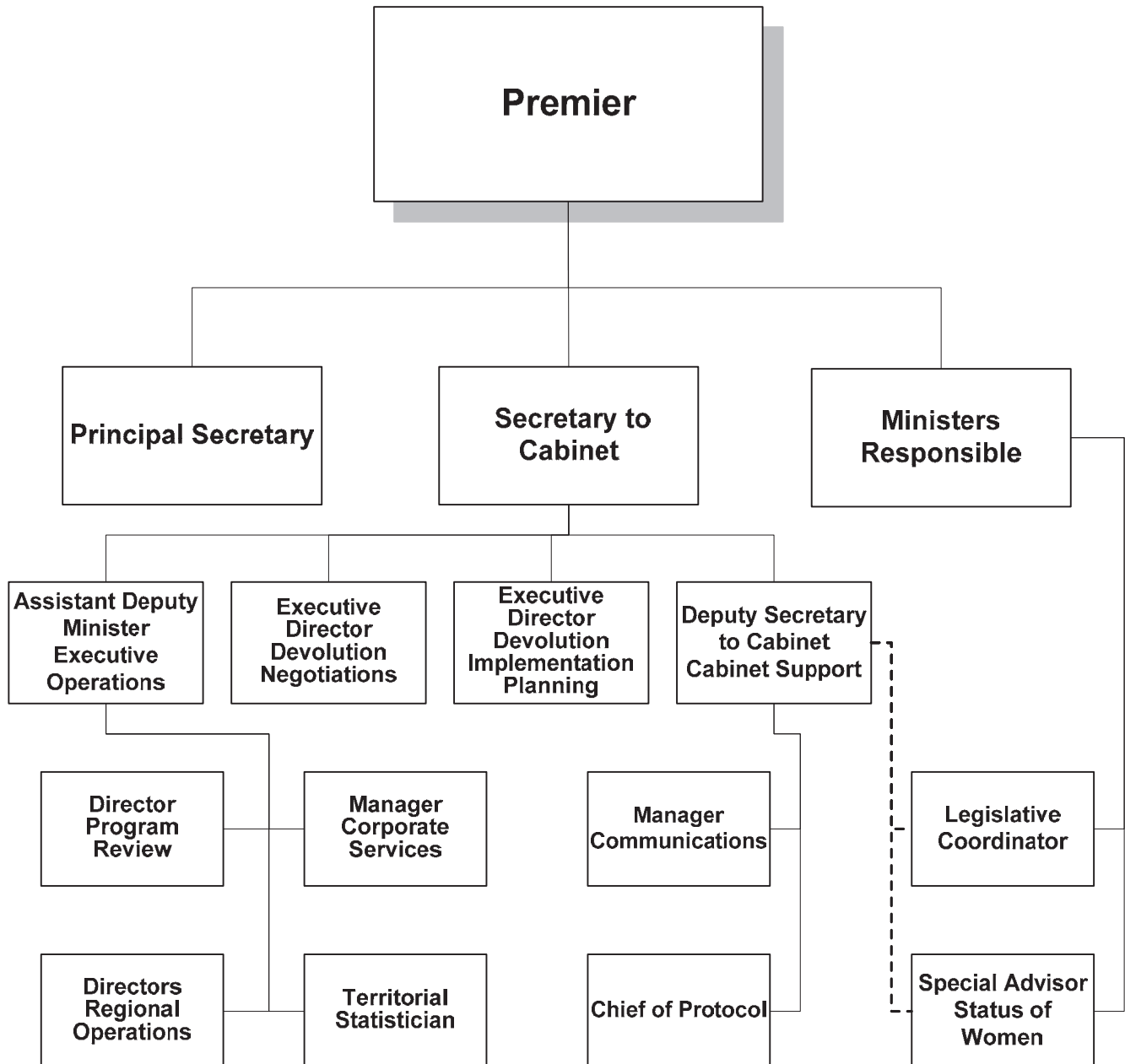
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	1	-	1
	4	1	-	5
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	1	-	1
Other Communities	-	-	-	-
	4	1	-	5

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXECUTIVE





MISSION

The mission of the Department of Executive is to provide overall management and direction to the Executive branch of Government. The key areas for which we are responsible for achieving results are:

- Coordinating and supporting the planning, implementation, monitoring and evaluation of initiatives and actions in support of cross-government goals.
- Providing policy, strategic, legislative and communications advice to support Cabinet and Ministers;
- Negotiating and coordinating the transfer of provincial-type powers and responsibilities with respect to public lands and resources; and
- Supporting effective corporate communications, and dissemination of appropriate economic, social and demographic statistics, to government employees, the public and other governments.

GOALS

The Department of Executive shall ensure effective:

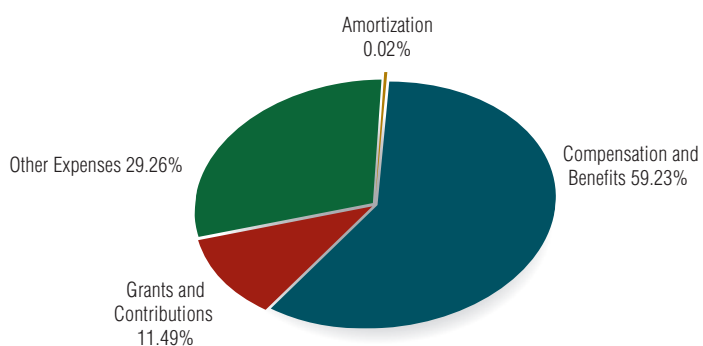
1. Support for informed decision-making in planning, development and implementation of policies and programming,
2. Conclusion of devolution and resource revenue sharing agreements,
3. Coordination of Government operations, both between departments and between headquarters and the regions,
4. Coordination and collaboration to address the priorities of Cabinet and the Legislative Assembly.

EXECUTIVE

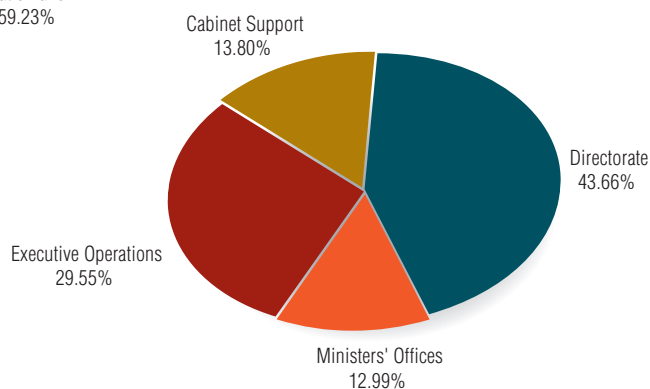
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Operations Expenditures

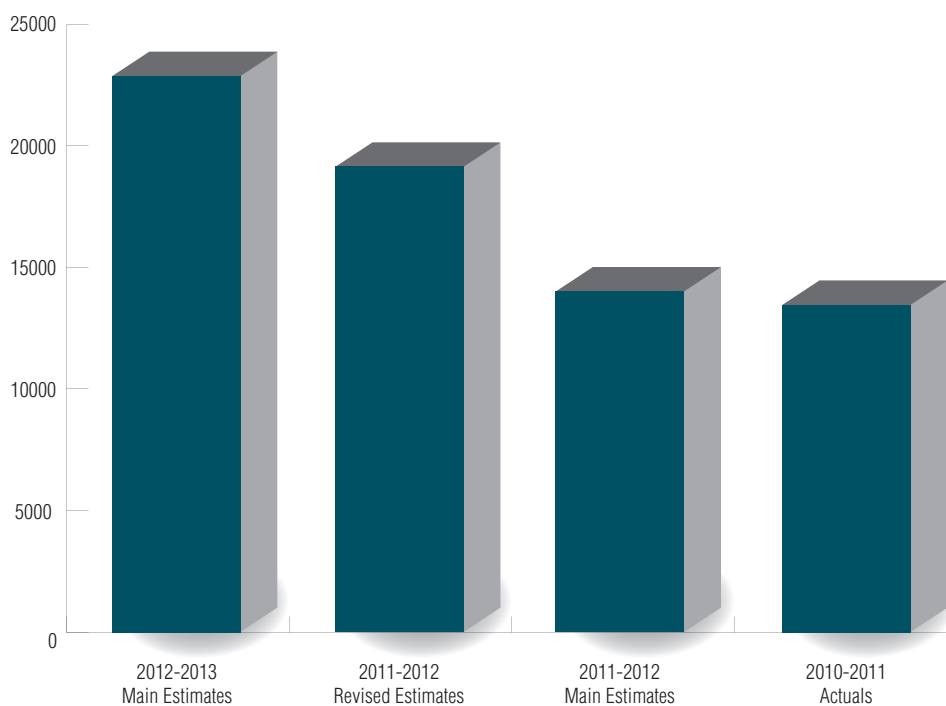
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	13,542	11,735	9,501	8,916
Grants and Contributions	2,624	2,795	1,398	1,666
Other Expenses	6,689	4,595	3,099	2,838
	<u>22,855</u>	<u>19,125</u>	<u>13,998</u>	<u>13,420</u>
Amortization	7	7	7	27
	<u>22,862</u>	<u>19,132</u>	<u>14,005</u>	<u>13,447</u>
Details of Other Expenses				
Travel	1,141	901	658	601
Materials and Supplies	301	342	312	165
Purchased Services	561	509	354	371
Utilities	-	-	-	-
Contract Services	3,747	1,970	977	427
Fees and Payments	61	52	52	880
Controllable Assets	-	-	-	10
Computer Hardware and Software	42	29	9	76
TSC Chargebacks	436	392	337	303
Other	400	400	400	5
	<u>6,689</u>	<u>4,595</u>	<u>3,099</u>	<u>2,838</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	269	269	269	269
Accumulated amortization	(233)	(226)	(225)	(199)
Net book value	36	43	44	70
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(7)	(7)	(7)	(27)
END OF THE YEAR				
Net book value of assets in service	29	36	37	43
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	29	36	37	43
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

REVENUE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payments				
Federal Government Contribution to support activities between Devolution Agreement in Principle and Final Agreement.	2,000	2,171	-	-
Grant-in-Kind:				
Tapwe Building	42	169	169	169
Band Council Subsidized Leases	150	150	150	150
	<u>192</u>	<u>319</u>	<u>319</u>	<u>319</u>
	<u>2,192</u>	<u>2,490</u>	<u>319</u>	<u>319</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	2	1	-	3
Tłı̨chǫ	-	2	-	2
South Slave	-	-	-	-
Dehcho	-	3	-	3
Sahtu	-	3	-	3
Beaufort Delta	2	3	-	5
	68	12	-	80
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	4	-	-	4
Other Communities	-	12	-	12
	68	12	-	80

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	56	-	-	56
North Slave	2	1	-	3
Tłı̨chǫ	-	1	-	1
South Slave	-	-	-	-
Dehcho	-	2	-	2
Sahtu	-	2	-	2
Beaufort Delta	2	2	-	4
	60	8	-	68
Community Allocation				
Yellowknife Headquarters	56	-	-	56
Regional/Area Offices	4	-	-	4
Other Communities	-	8	-	8
	60	8	-	68

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EXECUTIVE

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DIRECTORATE**Activity Description**

Directorate includes:

- **Office of the Secretary to Cabinet** – is responsible for leading the senior management of the territorial public service, managing the executive functions of the bureaucracy, supporting Executive Council decision making, and coordinating the development and implementation of government-wide direction. The Office is also responsible for the management of the Department of Executive and the planning, and administration of functions necessary to further the Department's mandate. The Secretary to Cabinet is accountable to the Premier for the proper conduct of business of the Department.
- The **Office of Devolution** – is responsible for leading all work related to Devolution and Resource Revenue Sharing. There are two branches within the Office of Devolution, Negotiations and Implementation Planning.

The Negotiations Branch manages the GNWT participation in and represents the GNWT interest in the negotiations of Devolutions' related agreements. The newly established Implementation Planning Branch supports the Negotiations Branch, while also leading the work required to implement the final agreement.

DIRECTORATE**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,755	2,986	929	878
Grants and Contributions	1,451	1,622	225	385
Other Expenses	3,774	1,454	175	245
	<u>9,980</u>	<u>6,062</u>	<u>1,329</u>	<u>1,508</u>
Amortization	-	-	-	-
	<u>9,980</u>	<u>6,062</u>	<u>1,329</u>	<u>1,508</u>
Details of Other Expenses				
Travel	602	310	67	33
Materials and Supplies	47	48	23	22
Purchased Services	245	10	10	35
Utilities	-	-	-	-
Contract Services	2,840	1,063	70	110
Fees and Payments	14	5	5	36
Controllable Assets	-	-	-	4
Computer Hardware and Software	26	18	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>3,774</u>	<u>1,454</u>	<u>175</u>	<u>245</u>

Program Delivery Details

Secretary to Cabinet	739	869	869	811
Devolution - Negotiations	3,170	2,912	460	697
Devolution - Implementations	6,071	2,281	-	-
	<u>9,980</u>	<u>6,062</u>	<u>1,329</u>	<u>1,508</u>

DIRECTORATE

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Band Council Subsidized Leases Grant-in-Kind - To record the Grant-in-Kind associated with subsidized office space lease benefits currently provided to various band councils.	150	150	150	150
National Aboriginal Achievement Awards - Funding provided to the National Aboriginal Achievement Foundation to assist in the costs associated with the annual National Aboriginal Achievement Awards celebration.	35	35	35	35
Devolution Negotiations - Aboriginal Gov't participation and Engagement Grants.	1,266	1,437	40	-
Sahtu Secretariat Inc. - Support costs associated with next steps related to the NWT Lands and Resources Devolution Agreement in Principle.	-	-	-	40
	<u>1,451</u>	<u>1,622</u>	<u>225</u>	<u>225</u>
Contributions				
Sahtu Secretariat Inc. - Devolution participation funding.	-	-	-	60
Northwest Territories Metis Nation - Devolution participation funding.	-	-	-	50
Inuvialuit Regional Corporation - Devolution participation funding	-	-	-	50
	<u>-</u>	<u>-</u>	<u>-</u>	<u>160</u>
	<u><u>1,451</u></u>	<u><u>1,622</u></u>	<u><u>225</u></u>	<u><u>385</u></u>

DIRECTORATE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	13
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	13	-	-	13
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	13

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MINISTERS' OFFICES**Activity Description**

The Ministers' Offices include:

- **The Premier's Office** – supports the Premier with the management of the executive functions of government and takes a lead in coordinating the government's activities related to the political development of the Northwest Territories.
- **Ministers' Offices** – provides support for the Ministers, their offices and support staff. This includes salaries and operational expenses for the Ministers and their staff.

MINISTERS' OFFICES**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	2,326	2,326	2,326	2,185
Grants and Contributions	-	-	-	25
Other Expenses	644	644	644	492
	<u>2,970</u>	<u>2,970</u>	<u>2,970</u>	<u>2,702</u>
Amortization	-	-	-	-
	<u>2,970</u>	<u>2,970</u>	<u>2,970</u>	<u>2,702</u>
Details of Other Expenses				
Travel	165	165	165	201
Materials and Supplies	60	60	60	46
Purchased Services	78	78	78	156
Utilities	-	-	-	-
Contract Services	308	308	308	78
Fees and Payments	33	33	33	7
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>644</u>	<u>644</u>	<u>644</u>	<u>492</u>

Program Delivery Details

Premier's	1,364	1,364	1,364	1,234
Minister's	1,606	1,606	1,606	1,468
	<u>2,970</u>	<u>2,970</u>	<u>2,970</u>	<u>2,702</u>

MINISTERS' OFFICES**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Inuvialuit Regional Corporation - to assist with the costs associated with Litigation to Overturn the EU Seal Products Ban.	-	-	-	25
	-	-	-	25
	-	-	-	25

MINISTERS' OFFICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	18
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	18

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	18
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	18

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EXECUTIVE OPERATIONS

Activity Description

Executive Offices includes:

- **Strategic Planning** – leads government-wide strategic planning activities; coordinates the business planning process; provides strategic advice and support for cross-government planning activities; supports Deputy Minister Coordinating committees; and is responsible for measuring and reporting on government progress towards overall goals and priorities.
- The **Bureau of Statistics** – ensures, as the central statistics agency, that government has appropriate statistical information and provides statistical advice, analysis and assistance to departments, regional offices and central agencies.
- The **Program Review Office** – coordinates reviews of specific program and services to clarify and confirm mandates, determine program effectiveness and recommend actions such as elimination, reduction or service improvements.
- **Regional Operations** – are responsible for implementing Cabinet priorities and direction, coordinating GNWT program and service responsibilities in the regions, as well as transition planning at the regional level in preparation for the implementation of final self-government agreements. Regional Operations are responsible for the overall management of the Single Window Service Centres.
- **Corporate Services** - provides financial, human resource, Records Management and information system and technology support to the Department of Executive.

EXECUTIVE OPERATIONS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,539	4,380	4,324	3,889
Grants and Contributions	350	350	350	445
Other Expenses	1,860	1,924	1,869	1,860
	<u>6,749</u>	<u>6,654</u>	<u>6,543</u>	<u>6,194</u>
Amortization	7	7	7	7
	<u>6,756</u>	<u>6,661</u>	<u>6,550</u>	<u>6,201</u>
Details of Other Expenses				
Travel	297	349	349	346
Materials and Supplies	130	165	165	64
Purchased Services	192	220	220	134
Utilities	-	-	-	-
Contract Services	383	383	383	215
Fees and Payments	6	6	6	724
Controllable Assets	-	-	-	2
Computer Hardware and Software	16	9	9	67
TSC Chargebacks	436	392	337	303
Other	400	400	400	5
	<u>1,860</u>	<u>1,924</u>	<u>1,869</u>	<u>1,860</u>

Program Delivery Details

Strategic Planning	1,988	2,208	2,208	1,555
Corporate Services	1,250	1,005	899	1,115
Bureau of Statistics	869	1,054	1,054	1,156
Program Review	720	865	865	924
Regional Operations	1,922	1,522	1,517	1,444
Amortization	7	7	7	7
	<u>6,756</u>	<u>6,661</u>	<u>6,550</u>	<u>6,201</u>

EXECUTIVE OPERATIONS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
NGO Stabilization - Funding to stabilize and assist NGOs with management, governance, organizational development and extraordinary operations costs.	350	350	350	350
Yellowknife Community Foundation- David J. Ramsden Memorial Scholarship.	-	-	-	10
Inuit Circumpolar Grant - to create a dialogue between the ICC and the GNWT to advance Mutal Circumpolar Interest.	-	-	-	5
South Slave Divisional Education Council - National Student Debating Seminar 2011.	-	-	-	30
Young Women's Christian Association - Anti-Poverty Conference funding.	-	-	-	20
	<u>350</u>	<u>350</u>	<u>350</u>	<u>415</u>
Contributions				
Tulita Land Corporation - Supporting engagement of Sahtu communities to express fully their views on mining and other developmental opportunities.	-	-	-	30
	<u>-</u>	<u>-</u>	<u>-</u>	<u>30</u>
	<u>350</u>	<u>350</u>	<u>350</u>	<u>445</u>

EXECUTIVE OPERATIONS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	20
North Slave	2	1	-	3
Tłı̨chǫ	-	2	-	2
South Slave	-	-	-	-
Dehcho	-	3	-	3
Sahtu	-	3	-	3
Beaufort Delta	2	3	-	5
	24	12	-	36

Community Allocation

Yellowknife Headquarters	20	-	-	20
Regional/Area Offices	4	-	-	4
Other Communities	-	12	-	12
	24	12	-	36

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	22	-	-	22
North Slave	2	1	-	3
Tłı̨chǫ	-	1	-	1
South Slave	-	-	-	-
Dehcho	-	2	-	2
Sahtu	-	2	-	2
Beaufort Delta	2	2	-	4
	26	8	-	34

Community Allocation

Yellowknife Headquarters	22	-	-	22
Regional/Area Offices	4	-	-	4
Other Communities	-	8	-	8
	26	8	-	34

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CABINET SUPPORT**Activity Description**

Cabinet Support includes:

- **Cabinet Secretariat** – provides broad policy advice to the Premier and Cabinet and support for all Cabinet operations, including maintaining the integrity of the Cabinet record and disseminating Cabinet direction.
- **Legislation and House Planning** – is responsible for the provision of broad policy advice on legislative initiatives, support for the development of the legislative agenda, and a full range of administrative services in support of Cabinet business in the Legislative Assembly during Session.
- **Women's Advisory** – supports the Minister Responsible for the Status of Women, and serves as a point of contact within the GNWT for governmental and non-governmental organizations that enhance the cultural, economic, political and social participation of women in society.
- **Corporate Communications** – provides broad communications advice across government; promotes an integrated corporate approach to communications; communicates GNWT priorities within government and to the public.
- **Protocol** - Provide a proficient protocol service on behalf of the GNWT for visiting dignitaries and heads of state that exemplifies professionalism and leaves a lasting good impression on the Northwest Territories.
- Providing office space and operational support for the federally appointed Commissioner of the Northwest Territories through the **Commissioner's Office**.

CABINET SUPPORT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	1,922	2,043	1,922	1,964
Grants and Contributions	823	823	823	811
Other Expenses	411	573	411	241
	<u>3,156</u>	<u>3,439</u>	<u>3,156</u>	<u>3,016</u>
Amortization	-	-	-	20
	<u>3,156</u>	<u>3,439</u>	<u>3,156</u>	<u>3,036</u>
Details of Other Expenses				
Travel	77	77	77	21
Materials and Supplies	64	69	64	33
Purchased Services	46	201	46	46
Utilities	-	-	-	-
Contract Services	216	216	216	24
Fees and Payments	8	8	8	113
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	2	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>411</u>	<u>573</u>	<u>411</u>	<u>241</u>

Program Delivery Details

Cabinet Secretariat	939	939	939	927
Corporate Communications & Protocol	704	987	704	639
Legislation and House Planning	335	335	335	330
Women's Advisory	993	993	993	970
Commissioners Office	185	185	185	150
Amortization	-	-	-	20
	<u>3,156</u>	<u>3,439</u>	<u>3,156</u>	<u>3,036</u>

CABINET SUPPORT

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Women's Initiatives Grants - Funding is provided to non-profit organizations for special projects that support the cultural, economic, political and social participation of women in society.	50	50	50	50
Native Women's Association Grant-in-Kind - To record a grant-in-kind for the fair market value of benefits received by the Native Women's Association under a subsidized occupancy agreement with the GNWT.	42	169	169	169
	<u>92</u>	<u>219</u>	<u>219</u>	<u>219</u>
Contributions				
Native Women's Association - Funding is provided to assist the association with operating expenses.	363	236	236	230
Status of Women Council - Funding is provided to assist the council with operating expenses.	368	368	368	362
	<u>731</u>	<u>604</u>	<u>604</u>	<u>592</u>
	<u>823</u>	<u>823</u>	<u>823</u>	<u>811</u>

CABINET SUPPORT**Active Positions**

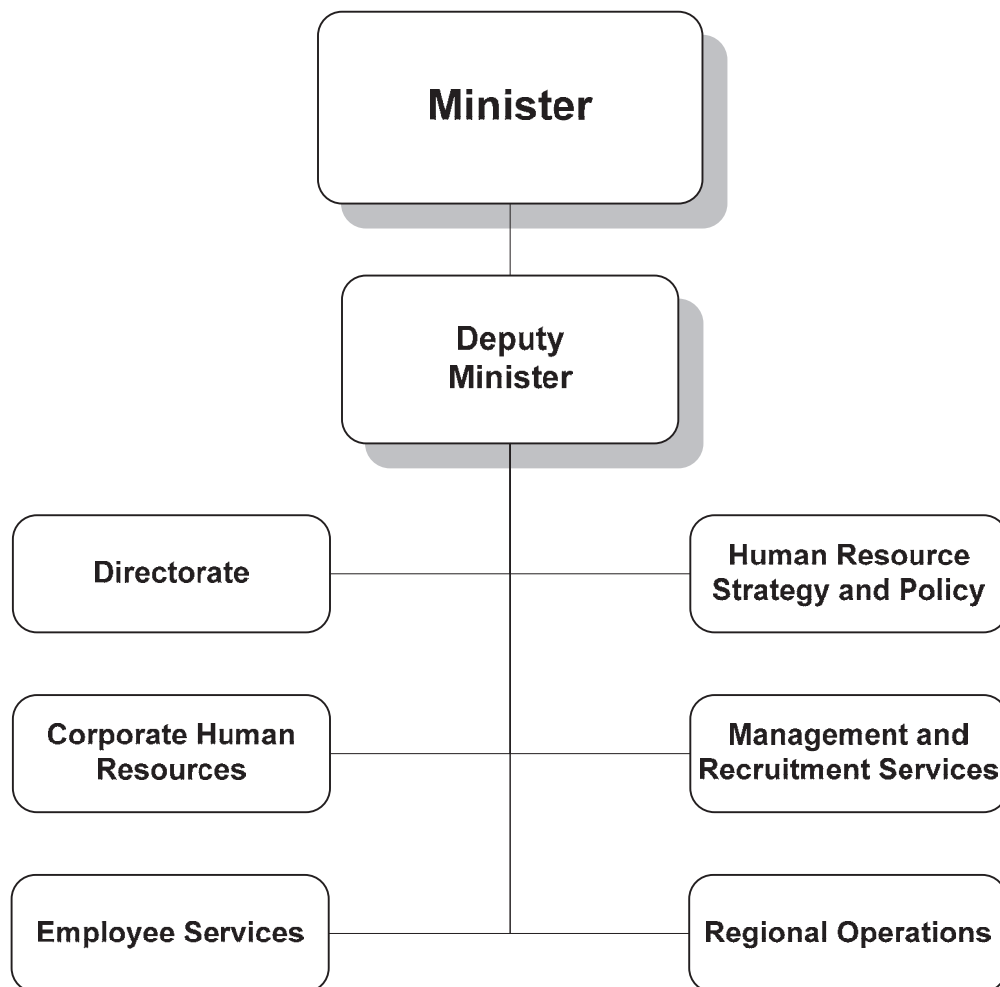
2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	13
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	13	-	-	13
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	13
2011-2012				
	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	13	-	-	13
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	13	-	-	13
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	13	-	-	13

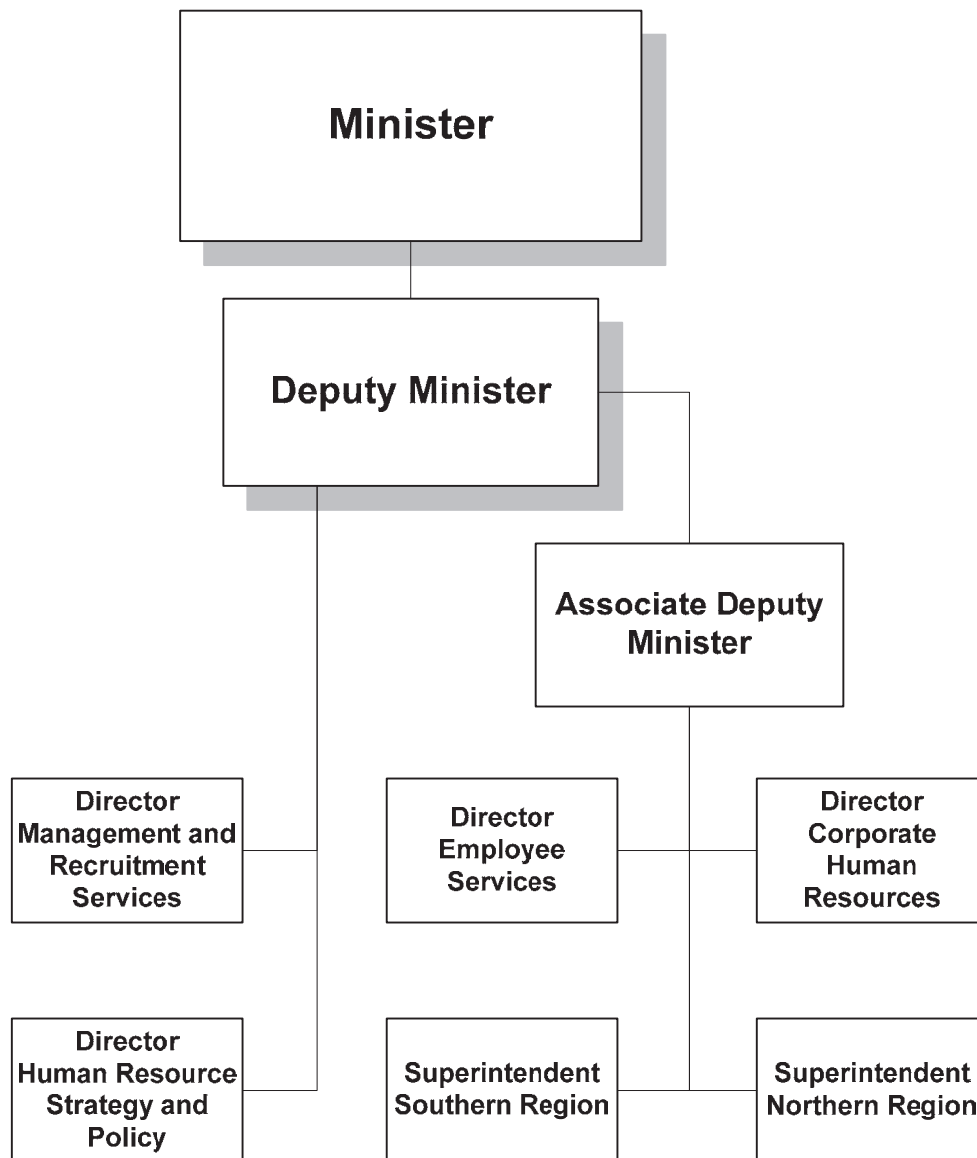
Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Inuvialuit Regional Corporation - NWT Bureau of Statistics: Funding a three year project to continue the work on baseline indicators and developing new indicators from administrative data sources.	124	-	-	10
	<u>124</u>	<u>-</u>	<u>-</u>	<u>10</u>

HUMAN RESOURCES





MISSION

Supporting excellence in the GNWT public service through the shared-service delivery of innovative, quality human resource services.

GOALS

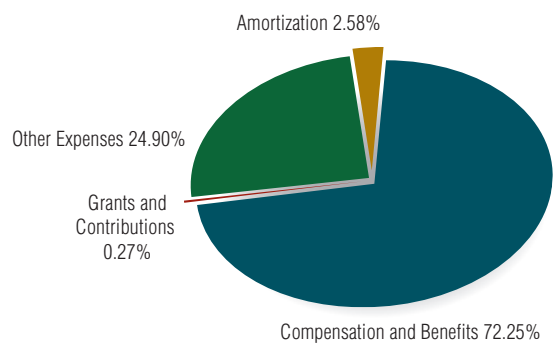
1. Support to management's human resource decision-making that results in productive and positive human resource management practices.
2. Integrated, client-focused programs and services that are simple, timely and consistent.
3. Streamlined and simplified administrative systems and processes.
4. Recruitment and retention of a capable, competent public service that is representative of the people it serves and that focuses on results.
5. A work environment that promotes employee development, safety and wellness and that offers an opportunity for positive labour/management relations.

HUMAN RESOURCES

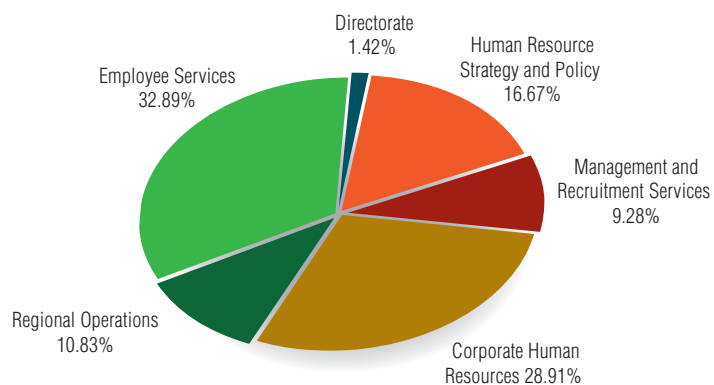
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Operations Expenditures

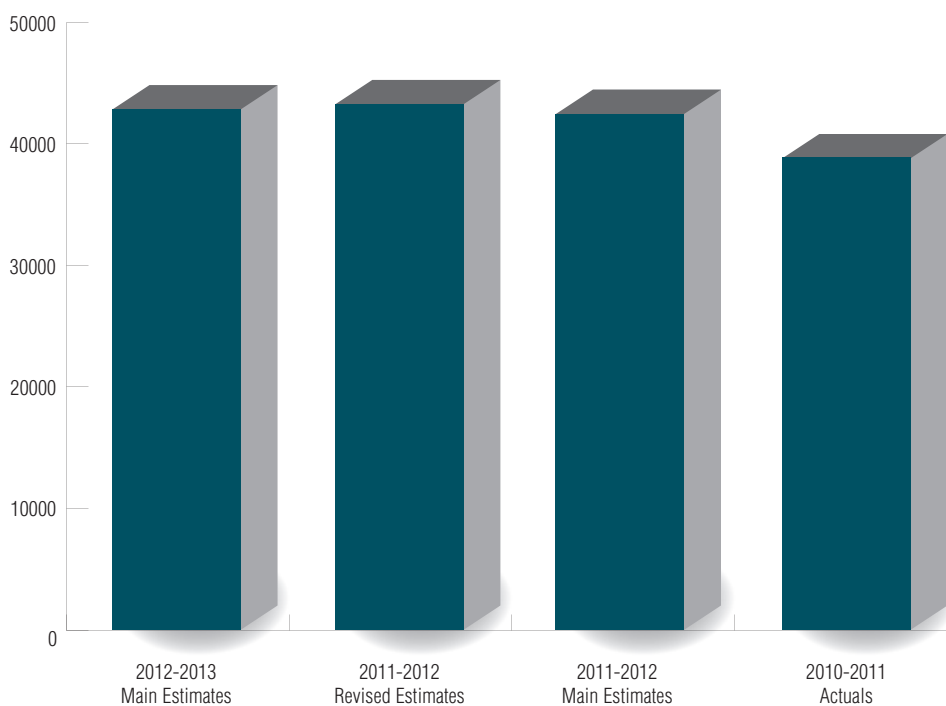
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	30,922	31,424	30,404	31,281
Grants and Contributions	115	115	115	172
Other Expenses	10,656	10,901	11,122	6,447
	<u>41,693</u>	<u>42,440</u>	<u>41,641</u>	<u>37,900</u>
Amortization	1,103	780	780	923
	<u>42,796</u>	<u>43,220</u>	<u>42,421</u>	<u>38,823</u>
Details of Other Expenses				
Travel	318	535	535	342
Materials and Supplies	234	231	229	264
Purchased Services	724	718	718	432
Utilities	-	-	-	-
Contract Services	4,804	5,240	5,002	2,071
Fees and Payments	3,951	2,743	3,204	1,772
Controllable Assets	11	-	-	67
Computer Hardware and Software	614	518	518	550
TSC Chargebacks	-	916	916	907
Other	-	-	-	42
	<u>10,656</u>	<u>10,901</u>	<u>11,122</u>	<u>6,447</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	12,759	11,819	11,819	11,104
Accumulated amortization	(10,655)	(9,875)	(9,733)	(8,952)
Net book value	2,104	1,944	2,086	2,152
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	300	940	940	715
Disposals	-	-	-	-
Amortization expense	(1,103)	(780)	(780)	(923)
END OF THE YEAR				
Net book value of assets in service	1,301	2,104	2,246	1,944
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	1,301	2,104	2,246	1,944
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	300	940	940	715
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	300	940	940	715
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	300	940	940	715
TOTAL INFRASTRUCTURE INVESTMENT	300	940	940	715
ALLOCATED TO:				
Tangible Capital Assets	300	940	940	715
Infrastructure Contributions	-	-	-	-
	300	940	940	715

REVENUE SUMMARY

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Recoveries				
Sunlife Medivac Recoveries	250	1,000	1,000	-
	<u>250</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>
	<u>250</u>	<u>1,000</u>	<u>1,000</u>	<u>-</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	141	-	-	141
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	16	-	-	16
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	21	-	-	21
	192	-	-	192
Community Allocation				
Yellowknife Headquarters	141	-	-	141
Regional/Area Offices	51	-	-	51
Other Communities	-	-	-	-
	192	-	-	192

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	139	-	-	139
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	17	-	-	17
Dehcho	7	-	-	7
Sahtu	4	-	-	4
Beaufort Delta	22	-	-	22
	193	-	-	193
Community Allocation				
Yellowknife Headquarters	139	-	-	139
Regional/Area Offices	54	-	-	54
Other Communities	-	-	-	-
	193	-	-	193

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HUMAN RESOURCES

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DIRECTORATE**Activity Description**

The **Directorate** provides leadership and direction to the Department of Human Resources. The Directorate also provides strategic/corporate human resource advice to the Minister as well as to Deputy Ministers and Deputy Heads across the GNWT.

DIRECTORATE**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	476	525	476	1,021
Grants and Contributions	-	-	-	-
Other Expenses	131	131	131	93
	<u>607</u>	<u>656</u>	<u>607</u>	<u>1,114</u>
Amortization	-	-	-	-
	<u>607</u>	<u>656</u>	<u>607</u>	<u>1,114</u>
Details of Other Expenses				
Travel	44	44	44	13
Materials and Supplies	4	4	4	13
Purchased Services	7	7	7	22
Utilities	-	-	-	-
Contract Services	55	55	55	39
Fees and Payments	21	21	21	2
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>131</u>	<u>131</u>	<u>131</u>	<u>93</u>

DIRECTORATE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HUMAN RESOURCES

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HUMAN RESOURCE STRATEGY AND POLICY

Activity Description

The **Human Resource Strategy and Policy Division** is responsible for the development and review of government-wide human resource management strategies, legislation, policies, guidelines, and practices. The Division provides quality assurance services to ensure that legislation, policies, guidelines and practices are consistently and fairly applied. Research, analysis and reporting is also undertaken and coordinated through this Division.

Policy and Communications provides strategic planning, legislative and policy support to the Minister and Deputy Minister and supports departmental information and communication activities.

Financial Services coordinates financial planning and corporate services for DHR including records management services.

Human Resource Information System provides government wide information systems and tools, as well as DHR specific applications.

HUMAN RESOURCES

ACTIVITY SUMMARY

HUMAN RESOURCE STRATEGY AND POLICY

Operations Expenditure Summary

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,343	3,182	3,306	3,264
Grants and Contributions	-	-	-	-
Other Expenses	2,688	2,867	2,744	2,163
	<u>6,031</u>	<u>6,049</u>	<u>6,050</u>	<u>5,427</u>
Amortization	1,103	780	780	923
	<u>7,134</u>	<u>6,829</u>	<u>6,830</u>	<u>6,350</u>
Details of Other Expenses				
Travel	49	84	84	33
Materials and Supplies	60	68	68	31
Purchased Services	69	79	79	52
Utilities	-	-	-	-
Contract Services	974	1,181	1,058	582
Fees and Payments	937	21	21	14
Controllable Assets	-	-	-	17
Computer Hardware and Software	599	518	518	527
TSC Chargebacks	-	916	916	907
Other	-	-	-	-
	<u>2,688</u>	<u>2,867</u>	<u>2,744</u>	<u>2,163</u>

HUMAN RESOURCE STRATEGY AND POLICY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HUMAN RESOURCES

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MANAGEMENT AND RECRUITMENT SERVICES**Activity Description**

The **Management and Recruitment Services Division (MRS)** is responsible for the provision of front-line general human resource services, which includes recruitment, administration of job competitions, client department support, and strategic advice to government-wide management in the area of human resource planning.

Human Resources Services provides general human resource services through two client service centers: Yellowknife and Tẖcẖ. Human Resource services include recruitment, labour relations advice, job description preparation, employee development and support to managers for human resource planning and employee recognition.

Allied Health Recruitment Unit provides specialized recruitment of allied health professional in all regions.

Human Resource Operations provides comprehensive advice and support to guide recruitment.

MANAGEMENT AND RECRUITMENT SERVICES**Operations Expenditure Summary**

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,799	3,793	3,792	3,803
Grants and Contributions	-	-	-	-
Other Expenses	171	177	177	128
	<u>3,970</u>	<u>3,970</u>	<u>3,969</u>	<u>3,931</u>
Amortization	-	-	-	-
	<u>3,970</u>	<u>3,970</u>	<u>3,969</u>	<u>3,931</u>
Details of Other Expenses				
Travel	44	55	55	34
Materials and Supplies	36	36	36	31
Purchased Services	64	64	64	57
Utilities	-	-	-	-
Contract Services	8	8	8	6
Fees and Payments	19	14	14	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>171</u>	<u>177</u>	<u>177</u>	<u>128</u>

MANAGEMENT AND RECRUITMENT SERVICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	4	-	-	4
Other Communities	-	-	-	-
	30	-	-	30

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłı̨chǫ	4	-	-	4
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	4	-	-	4
Other Communities	-	-	-	-
	30	-	-	30

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HUMAN RESOURCES

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CORPORATE HUMAN RESOURCES

Activity Description

The **Corporate Human Resources' Division** is responsible for leading government-wide human resource management programs and undertaking the strategic management of terms and conditions of employment for public servants that promote harmonious labour management relations, productive work environments, and fair and consistent treatment of staff. The Division is responsible for leading the implementation of *20/20: A Brilliant North, the NWT Public Service Strategic Plan*.

Job Evaluation & Organizational Development coordinates the evaluation of GNWT positions through implementation of the Hay Job Evaluation System, provides training on the job evaluation system, maintains GNWT organization charts and provides advice and support to management on organizational development.

Labour Relations provides advanced labour relations advice to managers and human resource staff including collective agreement interpretations, human rights requirements and other employment contract interpretations.

Recruitment Support Unit provides specialized recruitment advice as well as planning and implementation of specialized recruitment programs, strategies and initiatives.

Employee Development & Workforce Planning manages the development and implementation of government-wide human resource management programs particularly in the areas of retention; workforce planning; employee recognition; management and leadership development; health and wellness; diversity; and employee training and development.

HUMAN RESOURCES

ACTIVITY SUMMARY

CORPORATE HUMAN RESOURCES

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	5,070	5,250	4,674	5,068
Grants and Contributions	115	115	115	172
Other Expenses	7,186	7,166	7,500	3,550
	<u>12,371</u>	<u>12,531</u>	<u>12,289</u>	<u>8,790</u>
Amortization	-	-	-	-
	<u>12,371</u>	<u>12,531</u>	<u>12,289</u>	<u>8,790</u>
Details of Other Expenses				
Travel	72	122	122	160
Materials and Supplies	25	35	25	105
Purchased Services	415	415	415	126
Utilities	-	-	-	-
Contract Services	3,717	3,921	3,806	1,368
Fees and Payments	2,957	2,673	3,132	1,751
Controllable Assets	-	-	-	35
Computer Hardware and Software	-	-	-	5
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>7,186</u>	<u>7,166</u>	<u>7,500</u>	<u>3,550</u>

Program Delivery Details

Corporate or Administration Costs	5,222	5,282	5,040	2,699
Maximizing Northern Employment	2,504	2,554	2,554	2,554
HR Planning and Development	191	216	216	216
Staff Retention	139	164	164	164
Employee Family Assistance Program	452	452	452	452
20/20 Strategic Plan Implementation	3,863	3,863	3,863	2,705
	<u>12,371</u>	<u>12,531</u>	<u>12,289</u>	<u>8,790</u>

CORPORATE HUMAN RESOURCES**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Hay River Health and Social Services - To	115	115	115	118
provide the services of a Nurse Educator/Mentor to support new northern nurse graduates and newly hired nurses, and to assist in the provision of educational opportunities to the nurses.				
Yellowknife Health and Social Services-	-	-	-	31
Graduate Social Work Development Program to contribute to the development of a stable Social Worker workforce in the NWT.				
Local Government Administrators of the NWT-	-	-	-	23
To provide funding assistance in the development of a NWT Community Profiles Resource.				
	<u>115</u>	<u>115</u>	<u>115</u>	<u>172</u>
	<u>115</u>	<u>115</u>	<u>115</u>	<u>172</u>

CORPORATE HUMAN RESOURCES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	40	-	-	40
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	40	-	-	40
Community Allocation				
Yellowknife Headquarters	40	-	-	40
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	40	-	-	40

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	39
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	-	-	39
Community Allocation				
Yellowknife Headquarters	39	-	-	39
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	-	-	39

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

EMPLOYEE SERVICES

Activity Description

The **Employee Services Division** is responsible for providing compensation, benefits, and data management services for the public service.

The **Payroll Office** provides payroll services for all GNWT full-time, part-time, and casual employees, including boards and agencies such as the Health and Social Services Authorities and Divisional Boards of Education. The Payroll Office is also responsible for paying other individuals who provide services to the GNWT such as honoraria recipients, physicians, judges and MLAs.

The **Benefits Section** delivers employee benefits services for Headquarters employees. There is also a team of specialized Benefit Officers who provide counseling on extended leave and retirement processes for all GNWT employees.

The **Data Management Section** is responsible for the entry and management of employee data for Headquarters employees. A team of Data Management Specialists carries out the more complex data management transactions for all GNWT employees.

EMPLOYEE SERVICES**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	13,866	14,479	13,861	13,629
Grants and Contributions	-	-	-	-
Other Expenses	214	238	238	231
	<u>14,080</u>	<u>14,717</u>	<u>14,099</u>	<u>13,860</u>
Amortization	-	-	-	-
	<u>14,080</u>	<u>14,717</u>	<u>14,099</u>	<u>13,860</u>
Details of Other Expenses				
Travel	15	103	103	20
Materials and Supplies	62	28	28	34
Purchased Services	80	70	70	65
Utilities	-	-	-	-
Contract Services	20	29	29	43
Fees and Payments	11	8	8	5
Controllable Assets	11	-	-	11
Computer Hardware and Software	15	-	-	14
TSC Chargebacks	-	-	-	-
Other	-	-	-	39
	<u>214</u>	<u>238</u>	<u>238</u>	<u>231</u>

EMPLOYEE SERVICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	44	-	-	44
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	44	-	-	44
Community Allocation				
Yellowknife Headquarters	44	-	-	44
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	44	-	-	44
2011-2012				
	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	44	-	-	44
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	44	-	-	44
Community Allocation				
Yellowknife Headquarters	44	-	-	44
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	44	-	-	44

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HUMAN RESOURCES

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REGIONAL OPERATIONS**Activity Description**

The Regional Service Centres are responsible for the provision of front-line general human resource services, as well as strategic advice and guidance in the areas of human resource planning to regional management that support the recruitment and retention of the public service. Human resource services include recruitment, labour relations advice, job description preparation, employee development, and support for human resource planning and employee recognition. In addition, the service centres offer benefits and data management services for regional employees.

The Northern Region consists of the Inuvik and Sahtu Service Centres.

The Southern Region consists of Fort Smith, Hay River, and Deh Cho Service Centres.

The Human Resources Helpdesk, located in Inuvik, is a corporate function reporting to the Assistant Deputy Minister of Human Resources. The Helpdesk is the first point of contact for GNWT employees and managers who require information, advice, assistance or counselling on human resource issues.

REGIONAL OPERATIONS

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,368	4,195	4,295	4,496
Grants and Contributions	-	-	-	-
Other Expenses	266	322	332	282
	<u>4,634</u>	<u>4,517</u>	<u>4,627</u>	<u>4,778</u>
Amortization	-	-	-	-
	<u>4,634</u>	<u>4,517</u>	<u>4,627</u>	<u>4,778</u>
Details of Other Expenses				
Travel	94	127	127	82
Materials and Supplies	47	60	68	50
Purchased Services	89	83	83	110
Utilities	-	-	-	-
Contract Services	30	46	46	33
Fees and Payments	6	6	8	-
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	2
TSC Chargebacks	-	-	-	-
Other	-	-	-	3
	<u>266</u>	<u>322</u>	<u>332</u>	<u>282</u>

Program Delivery Details

Northern Region	2,419	2,309	2,419	2,550
Southern Region	2,215	2,208	2,208	2,228
	<u>4,634</u>	<u>4,517</u>	<u>4,627</u>	<u>4,778</u>

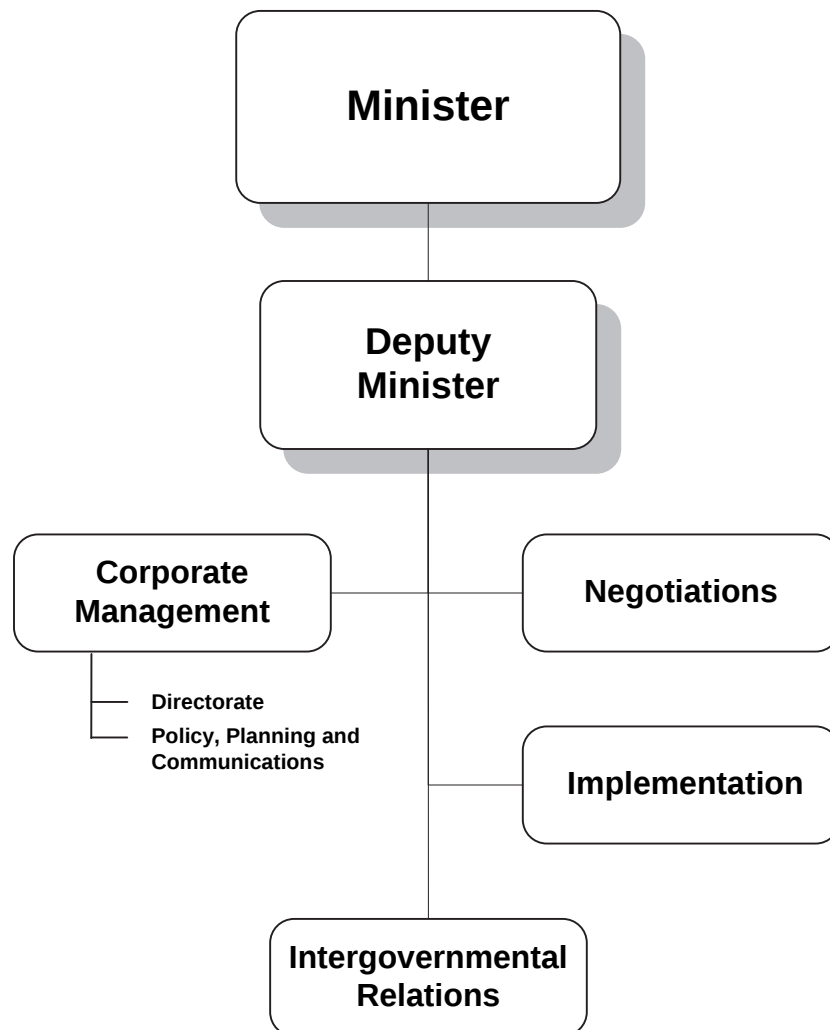
REGIONAL OPERATIONS**Active Positions**

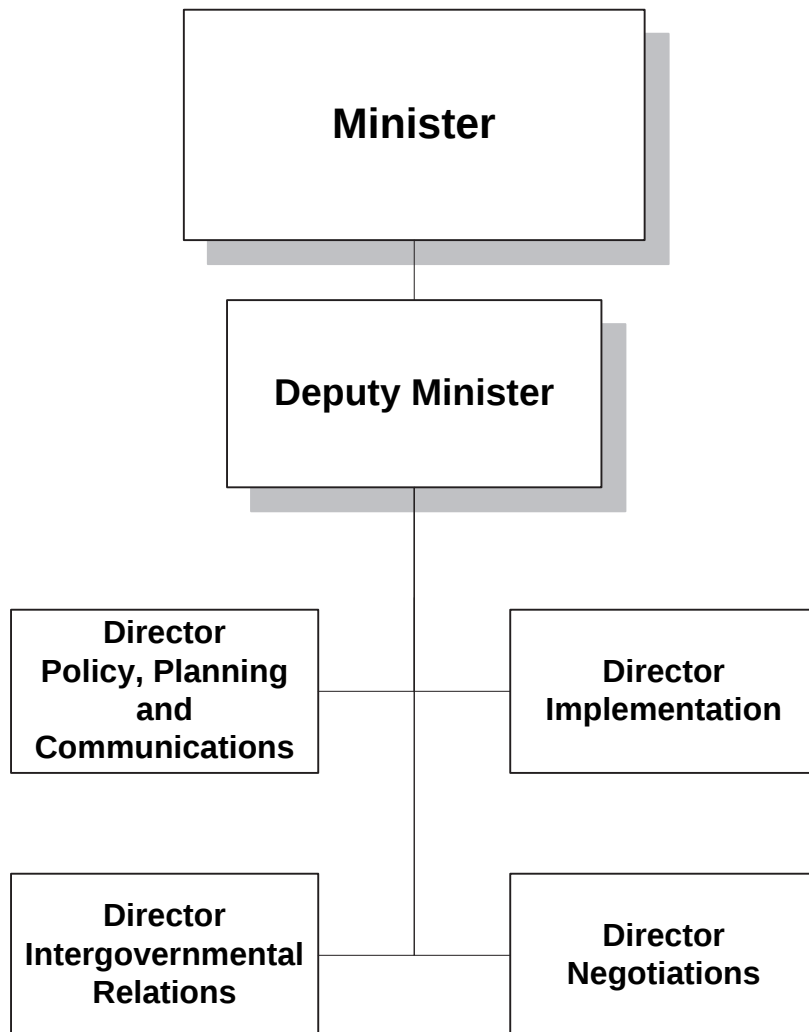
2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	16	-	-	16
Dehcho	6	-	-	6
Sahtu	4	-	-	4
Beaufort Delta	21	-	-	21
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	47	-	-	47
Other Communities	-	-	-	-
	47	-	-	47

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	17	-	-	17
Dehcho	7	-	-	7
Sahtu	4	-	-	4
Beaufort Delta	22	-	-	22
	50	-	-	50
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	50	-	-	50
Other Communities	-	-	-	-
	50	-	-	50

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ABORIGINAL AFFAIRS AND INTERGOVERNMENTAL RELATIONS





MISSION

The Department of Aboriginal Affairs and Intergovernmental Relations is responsible for negotiating, implementing and monitoring land, resources and self-government agreements, including Treaty land entitlements; managing the GNWT's relationship with the federal government and with provincial, territorial and Aboriginal governments and circumpolar countries, in all matters of intergovernmental significance; and providing strategic advice on matters pertaining to federal-provincial-territorial-Aboriginal relations.

GOALS

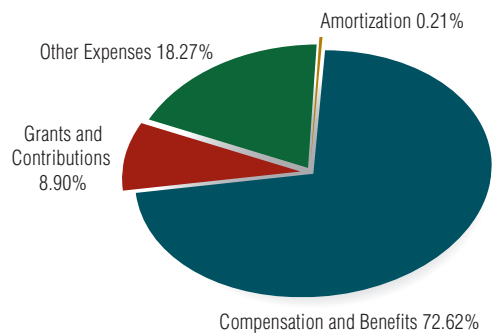
The Department wants to achieve:

1. The conclusion of land, resources and self-government agreements in a manner that respects the inherent right of self-government and ensures an overall effective, affordable and workable system of governance, capable of providing an adequate and comparable level of quality programs and services to all NWT residents.
2. The successful ongoing implementation and monitoring of land, resources and self-government agreements by ensuring all GNWT obligations within the agreements are met.
3. Constructive and co-operative intergovernmental relations with federal, provincial, territorial, Aboriginal and foreign governments that are based on mutual respect.

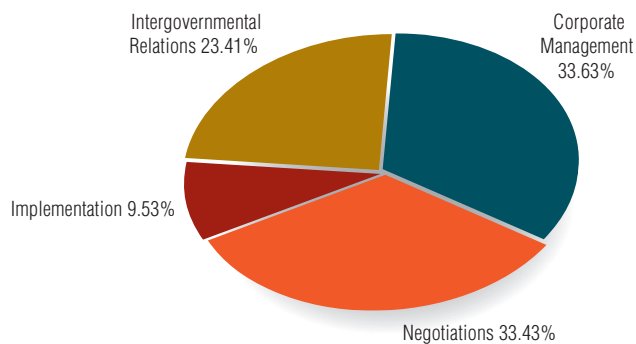
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Operations Expenditures

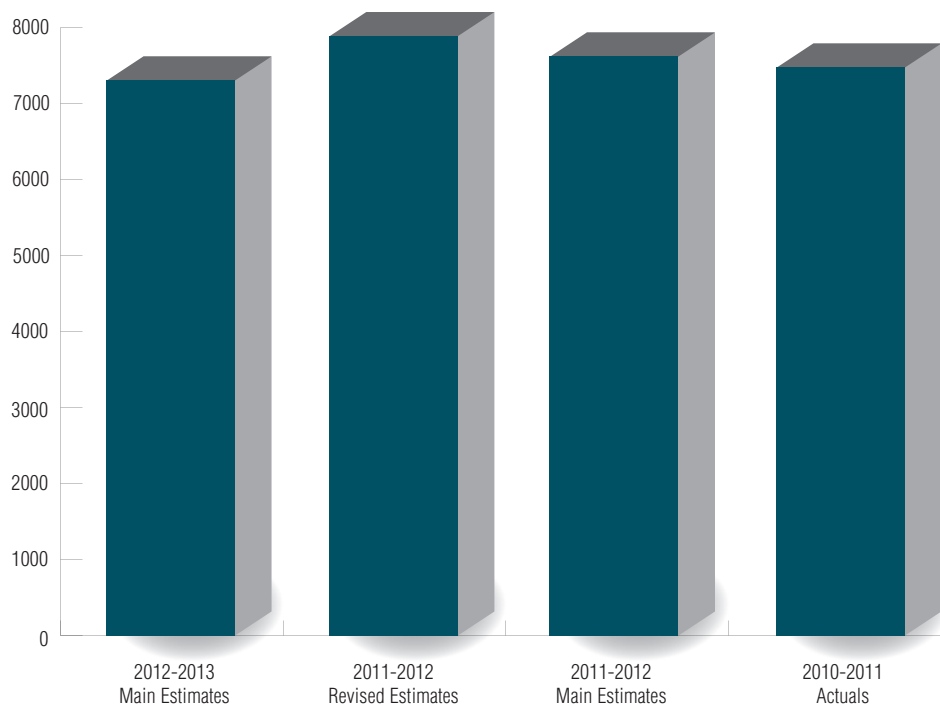
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	5,304	5,533	5,558	4,887
Grants and Contributions	650	690	650	1,101
Other Expenses	1,335	1,645	1,391	1,465
	<u>7,289</u>	<u>7,868</u>	<u>7,599</u>	<u>7,453</u>
Amortization	15	20	20	21
	<u>7,304</u>	<u>7,888</u>	<u>7,619</u>	<u>7,474</u>
Details of Other Expenses				
Travel	590	585	545	471
Materials and Supplies	82	111	100	77
Purchased Services	190	270	195	166
Utilities	-	-	-	-
Contract Services	245	310	295	406
Fees and Payments	28	165	77	168
Controllable Assets	8	8	8	3
Computer Hardware and Software	2	2	2	4
TSC Chargebacks	190	194	169	170
Other	-	-	-	-
	<u>1,335</u>	<u>1,645</u>	<u>1,391</u>	<u>1,465</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	198	198	197	198
Accumulated amortization	(183)	(163)	(162)	(142)
Net book value	15	35	35	56
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(15)	(20)	(20)	(21)
END OF THE YEAR				
Net book value of assets in service	-	15	15	35
Work in progress	-	-	-	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	-	15	15	35
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	-	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	-	-
Assets put into service during the year	-	-	-	-
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	-	-	-	-
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	-	-	-	-
	-	-	-	-

REVENUE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Recoveries				
Corporate Sponsorship - 2011 Western Premiers' Conference	-	140	-	-
	-	140	-	-
	-	140	-	-

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	39	-	-	39
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	39	-	-	39
Community Allocation				
Yellowknife Headquarters	39	-	-	39
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	39	-	-	39
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	40	-	-	40
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	40	-	-	40
Community Allocation				
Yellowknife Headquarters	40	-	-	40
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	40	-	-	40

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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CORPORATE MANAGEMENT**Activity Description**

The **Directorate** manages the internal operations of the department and provides strategic advice and support to the Minister. The division administers the grants and contributions program available to Aboriginal governments and organizations.

The **Policy, Planning and Communications** division provides policy advice, information and assistance to the department, and coordinates the department's financial, human resources and business planning activities, as well as administers all records management. The division leads the development and review of negotiating mandates that guide GNWT negotiating teams at all land, resources and self-government negotiations. The division is also responsible for the department's legislative initiatives, communications projects and strategies.

CORPORATE MANAGEMENT**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	1,724	1,778	1,728	1,851
Grants and Contributions	300	300	300	297
Other Expenses	417	388	363	423
	<u>2,441</u>	<u>2,466</u>	<u>2,391</u>	<u>2,571</u>
Amortization	15	20	20	21
	<u>2,456</u>	<u>2,486</u>	<u>2,411</u>	<u>2,592</u>
Details of Other Expenses				
Travel	80	70	70	68
Materials and Supplies	40	38	38	17
Purchased Services	60	45	45	33
Utilities	-	-	-	-
Contract Services	20	15	15	18
Fees and Payments	21	20	20	114
Controllable Assets	4	4	4	2
Computer Hardware and Software	2	2	2	1
TSC Chargebacks	190	194	169	170
Other	-	-	-	-
	<u>417</u>	<u>388</u>	<u>363</u>	<u>423</u>

Program Delivery Details

Corporate or Administration Costs	2,141	2,166	2,091	2,274
Core Funding to Métis Locals	225	225	225	225
Special Events Funding to Aboriginal Organizations	75	75	75	72
Amortization	15	20	20	21
	<u>2,456</u>	<u>2,486</u>	<u>2,411</u>	<u>2,592</u>

CORPORATE MANAGEMENT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Core Funding to Métis Locals - Core funding is provided to Métis Locals in the Northwest Territories to assist with office operating costs.	225	225	225	225
Special Events Funding to Aboriginal Organizations - Funding is provided to Aboriginal organizations for special events and community celebrations of National Aboriginal Day.	75	75	75	72
	<u>300</u>	<u>300</u>	<u>300</u>	<u>297</u>

CORPORATE MANAGEMENT

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	10
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	10	-	-	10
Community Allocation				
Yellowknife Headquarters	10	-	-	10
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	10	-	-	10

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	11	-	-	11
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	11	-	-	11
Community Allocation				
Yellowknife Headquarters	11	-	-	11
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	11	-	-	11

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

NEGOTIATIONS

Activity Description

The **Negotiations** division is responsible for leading the GNWT's participation at land, resources and self-government negotiations in the NWT. Successfully concluding land, resources and self-government agreements throughout the NWT will lay the foundation for attaining political certainty, building mutually respectful intergovernmental relations and realizing the economic potential of the NWT.

NEGOTIATIONS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	1,902	2,101	2,301	1,684
Grants and Contributions	-	-	-	-
Other Expenses	540	540	540	499
	<u>2,442</u>	<u>2,641</u>	<u>2,841</u>	<u>2,183</u>
Amortization	-	-	-	-
	<u>2,442</u>	<u>2,641</u>	<u>2,841</u>	<u>2,183</u>
Details of Other Expenses				
Travel	350	365	365	318
Materials and Supplies	12	17	17	2
Purchased Services	40	30	30	37
Utilities	-	-	-	-
Contract Services	135	125	125	140
Fees and Payments	1	1	1	-
Controllable Assets	2	2	2	1
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>540</u>	<u>540</u>	<u>540</u>	<u>499</u>

Program Delivery Details

Corporate or Administration Costs	2,442	2,641	2,841	2,183
	<u>2,442</u>	<u>2,641</u>	<u>2,841</u>	<u>2,183</u>

NEGOTIATIONS

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	19	-	-	19
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	19	-	-	19

2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	19	-	-	19
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	19	-	-	19

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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IMPLEMENTATION

Activity Description

The **Implementation** division is responsible for negotiating implementation plans and related financing agreements, including incremental costs, associated with implementing land, resources and self-government agreements. It is also responsible for negotiating a comprehensive approach for self-government financing with the federal government.

Fulfilling the GNWT's obligations under land, resources and self-government agreements ensures that Aboriginal governments and the people they represent enjoy the benefits of their agreements. It also builds the foundation for mutually respectful government to government relations and promotes comparable levels of programs and services throughout the NWT.

IMPLEMENTATION**Operations Expenditure Summary**

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	630	603	603	354
Grants and Contributions	-	-	-	-
Other Expenses	66	61	61	115
	<u>696</u>	<u>664</u>	<u>664</u>	<u>469</u>
Amortization	-	-	-	-
	<u>696</u>	<u>664</u>	<u>664</u>	<u>469</u>
Details of Other Expenses				
Travel	30	30	30	14
Materials and Supplies	10	10	10	15
Purchased Services	15	10	10	14
Utilities	-	-	-	-
Contract Services	10	10	10	70
Fees and Payments	1	1	1	1
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>66</u>	<u>61</u>	<u>61</u>	<u>115</u>
	<u>696</u>	<u>664</u>	<u>664</u>	<u>469</u>
Program Delivery Details				
Corporate or Administration Costs	696	664	664	469
	<u>696</u>	<u>664</u>	<u>664</u>	<u>469</u>

IMPLEMENTATION

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	4	-	-	4
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	4	-	-	4

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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INTERGOVERNMENTAL RELATIONS**Activity Description**

The **Intergovernmental Relations** division promotes and advances the GNWT's commitment to develop and maintain mutually respectful intergovernmental relations between the GNWT and federal, provincial, territorial, Aboriginal and international governments. In doing so, the division protects, develops and promotes the interests and aspirations of NWT residents in the GNWT's intergovernmental relations activities.

INTERGOVERNMENTAL RELATIONS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	1,048	1,051	926	998
Grants and Contributions	350	390	350	804
Other Expenses	312	656	427	428
	<u>1,710</u>	<u>2,097</u>	<u>1,703</u>	<u>2,230</u>
Amortization	-	-	-	-
	<u>1,710</u>	<u>2,097</u>	<u>1,703</u>	<u>2,230</u>
Details of Other Expenses				
Travel	130	120	80	71
Materials and Supplies	20	46	35	43
Purchased Services	75	185	110	82
Utilities	-	-	-	-
Contract Services	80	160	145	178
Fees and Payments	5	143	55	53
Controllable Assets	2	2	2	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>312</u>	<u>656</u>	<u>427</u>	<u>428</u>

Program Delivery Details

Corporate or Administration Costs	1,245	1,747	1,353	1,880
Aboriginal Intergovernmental Meetings Fund	350	350	350	350
NWT Day in Ottawa	115	-	-	-
	<u>1,710</u>	<u>2,097</u>	<u>1,703</u>	<u>2,230</u>

INTERGOVERNMENTAL RELATIONS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Aboriginal Intergovernmental Meetings Fund - Funding is provided to assist regional Aboriginal governments in the Northwest Territories with the costs of participating in government-to-government meetings with the Government of the Northwest Territories.	350	350	350	350
Northern Leaders' Forum Fund - Funding was provided to assist members of the Northern Leaders' Forum with the costs of participating in the development of a common vision and roadmap for the Northwest Territories, including preparing for and participating in the meetings of the Northern Leaders' Forum.	-	-	-	384
2011 Western Premiers' Conference Grants - One-time funding was provided to the Deh Cho Friendship Centre and the Solstice Festival in support of community events held in conjunction with the 2011 Western Premiers' Conference.	-	40	-	-
	<u>350</u>	<u>390</u>	<u>350</u>	<u>734</u>
Contributions				
Deton'Cho Youth Conference - One-time funding was provided to the Deton'Cho Corporation to assist in the costs of hosting an Aboriginal Youth conference in August 2010. This event was utilized as an opportunity for the Premier of the NWT to engage Aboriginal youth in the development of a common vision and roadmap for the Northwest Territories.	-	-	-	70
	<u>-</u>	<u>-</u>	<u>-</u>	<u>70</u>
	<u><u>350</u></u>	<u><u>390</u></u>	<u><u>350</u></u>	<u><u>804</u></u>

INTERGOVERNMENTAL RELATIONS

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Office Space	Ottawa	27	69
		27	69

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

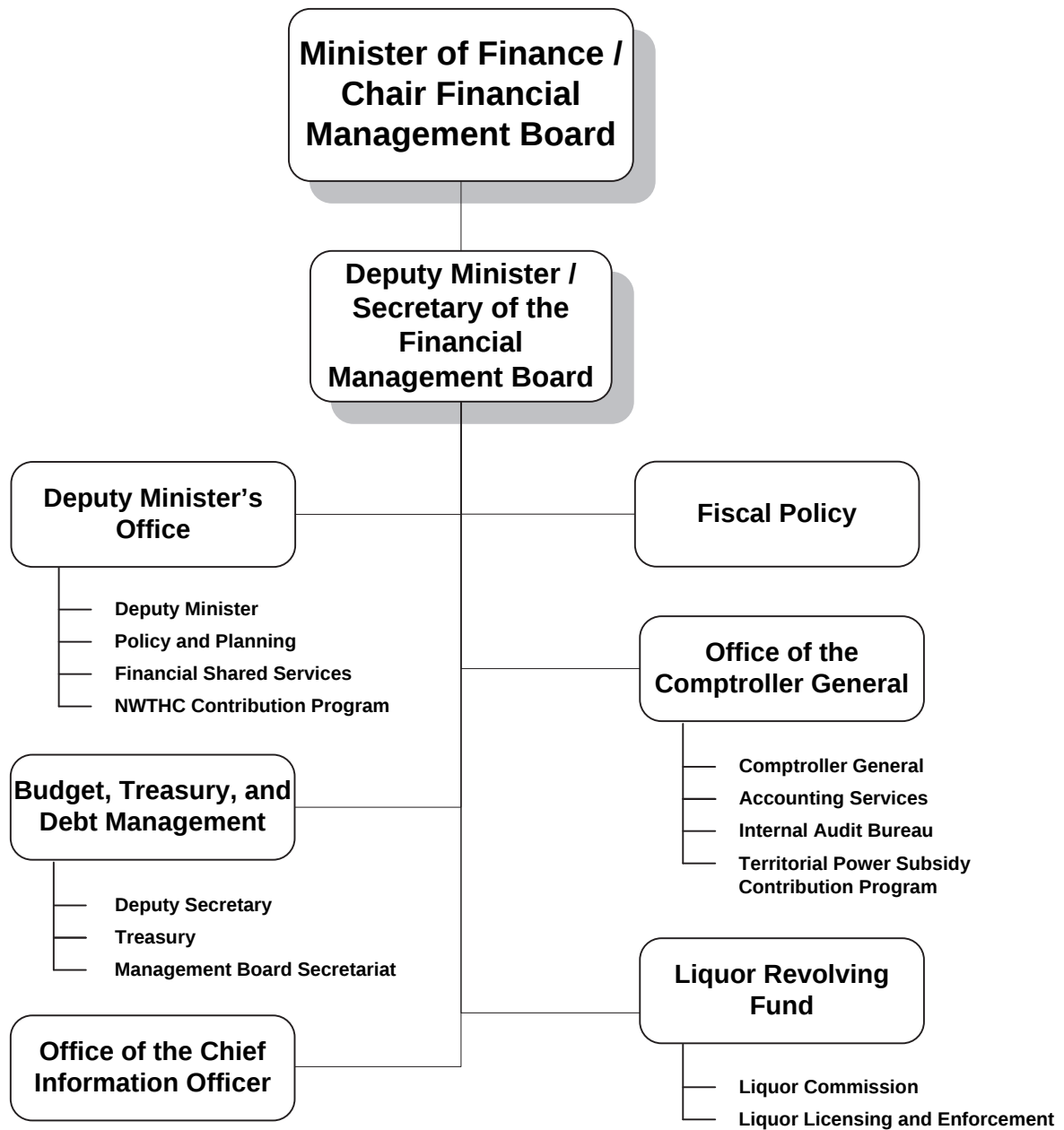
Work Performed on Behalf of Others

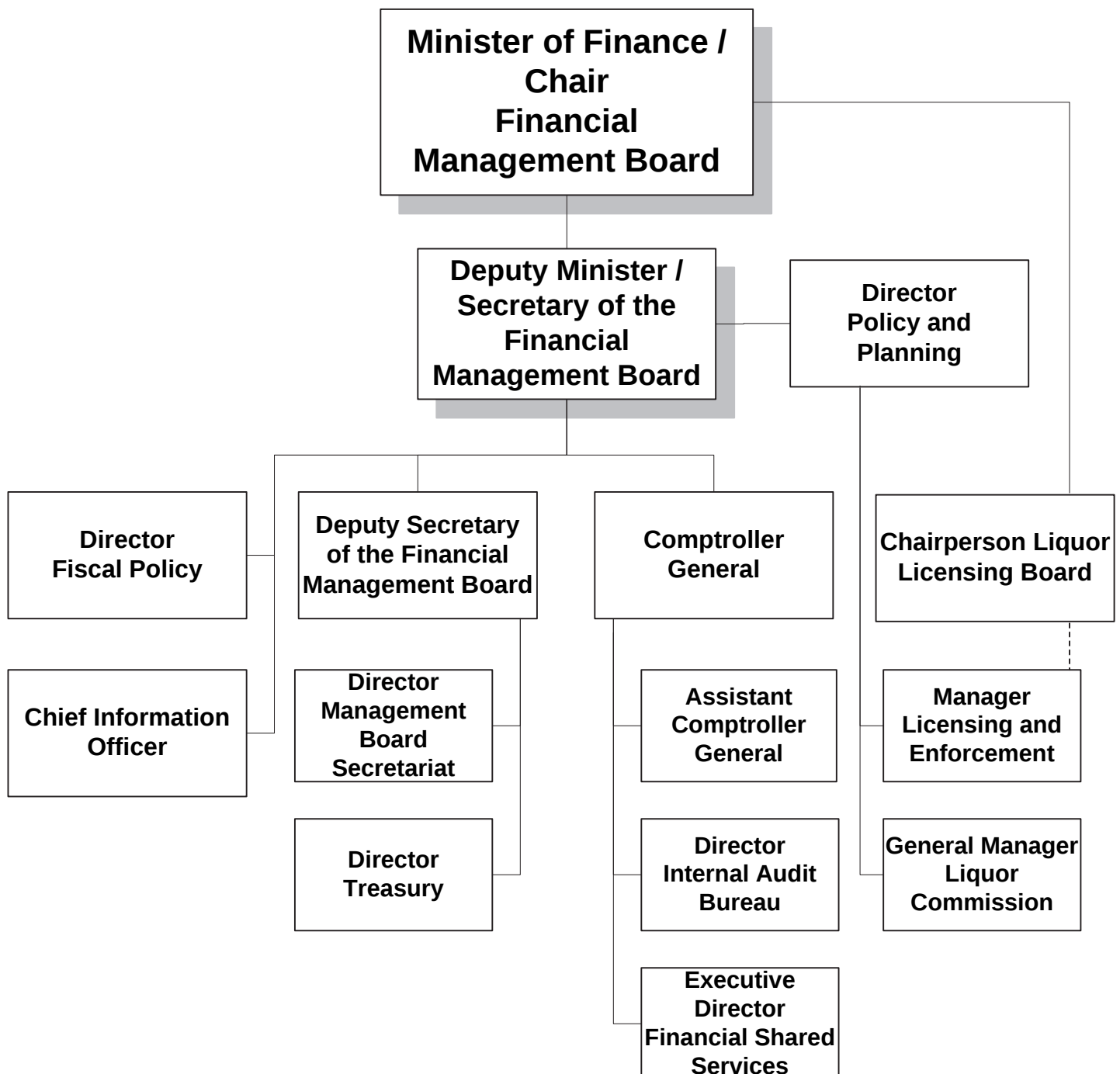
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Inuvialuit Implementation Funding - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2012-2013 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	121	136	116	107
Gwich'in Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	146	208	144	122
Sahtu Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	108	141	107	95

Work Performed on Behalf of Others

		(thousands of dollars)			
		2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Tłıchǵ Agreement Implementation Funding	- Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłıchǵ implementation activities pursuant to the Tłıchǵ Implementation Plan.	167	192	167	134
Interchange Agreement	- Assignment to the position of Senior Policy Advisor, Aboriginal Affairs and Northern Development Canada.	150	150	-	33
		692	827	534	491

FINANCE





MISSION

The mission of the Department of Finance is to foster an environment for stable, effective and efficient government by:

1. Acquiring and managing the necessary financial resources to ensure delivery of programs and services to residents in an affordable, sustainable and accountable manner.
2. Maintaining a fair and stable taxation regime that meets the needs of individuals and businesses, supports a strong economy, and is responsive to economic, social and environmental matters.
3. Managing the information resources of the government.
4. Managing liquor distribution and sales, and enforcing liquor legislation and regulations.

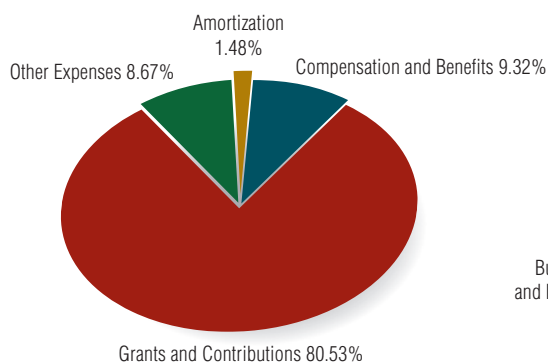
GOALS

1. A strong sustainable financial position for the Government of the Northwest Territories.
2. The fiscal regime of the Northwest Territories supports a stable political environment and a strong economy that is able to address key social, economic and environmental initiatives.
3. The Government of the Northwest Territories has the fiscal and financial information and analysis necessary to support policy development and decision making.
4. The Government of the Northwest Territories' assets and liabilities are managed effectively.
5. The Government of the Northwest Territories is organized for maximum efficiency.
6. The Department of Finance is responsive to client needs.
7. Public confidence in the prudence and integrity of the Government of the Northwest Territories is maintained through a financially open and accountable government.

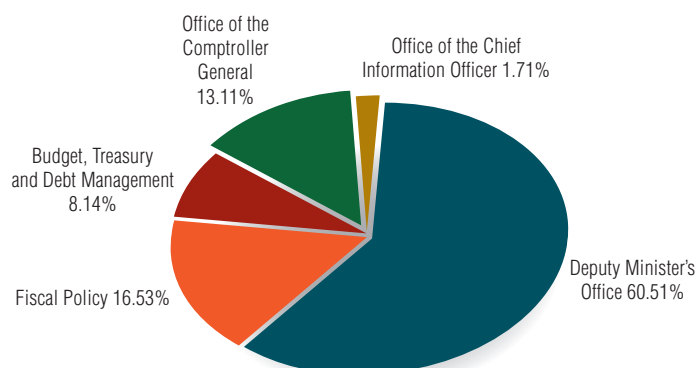
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Operations Expenditures

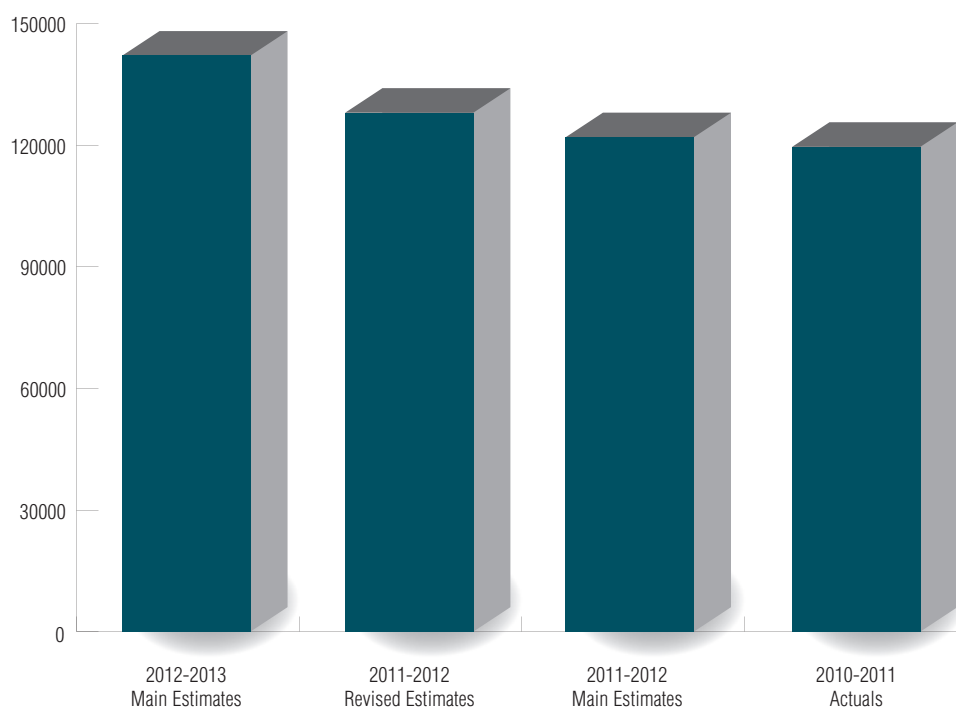
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	13,250	13,145	13,141	13,044
Grants and Contributions	114,449	102,402	96,170	94,830
Other Expenses	12,322	10,581	10,583	9,854
	<u>140,021</u>	<u>126,128</u>	<u>119,894</u>	<u>117,728</u>
Amortization	2,100	1,885	2,095	1,860
	<u>142,121</u>	<u>128,013</u>	<u>121,989</u>	<u>119,588</u>
Details of Other Expenses				
Travel	537	533	533	197
Materials and Supplies	324	321	321	189
Purchased Services	2,721	2,715	2,715	2,475
Utilities	-	-	-	-
Contract Services	2,035	1,607	1,607	4,141
Fees and Payments	435	433	435	513
Controllable Assets	18	18	18	21
Computer Hardware and Software	551	553	553	856
TSC Chargebacks	677	687	687	742
Other	5,024	3,714	3,714	720
	<u>12,322</u>	<u>10,581</u>	<u>10,583</u>	<u>9,854</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	20,827	19,694	19,696	19,694
Accumulated amortization	(5,766)	(3,881)	(3,882)	(2,021)
Net book value	15,061	15,813	15,814	17,673
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,933	1,133	2,120	-
Disposals	-	-	-	-
Amortization expense	(2,100)	(1,885)	(2,095)	(1,860)
END OF THE YEAR				
Net book value of assets in service	14,894	15,061	15,839	15,813
Work in progress	-	925	-	850
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	14,894	15,986	15,839	16,663
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	925	850	1,195	256
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,008	1,208	925	594
Less work in progress, end of the year	-	(925)	-	(850)
Assets put into service during the year	1,933	1,133	2,120	-
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	-	-	-	-
Information Technology Projects	1,008	1,208	925	594
TOTAL INFRASTRUCTURE INVESTMENT	1,008	1,208	925	594
ALLOCATED TO:				
Tangible Capital Assets	1,008	1,208	925	594
Infrastructure Contributions	-	-	-	-
	1,008	1,208	925	594

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grant from Canada	1,070,023	996,143	996,143	919,872
Transfer Payment				
Canada Health Transfer	29,552	30,299	26,450	21,042
Canada Social Transfer	15,003	14,614	14,711	14,401
	44,555	44,913	41,161	35,443
Taxation				
Personal Income Tax	90,441	89,603	94,048	85,167
Corporate Income Tax	74,976	20,311	14,303	56,818
Tobacco Tax	17,326	16,917	16,792	17,016
Fuel Tax	16,586	16,414	14,292	16,103
Payroll Tax	41,488	39,578	37,992	36,965
Property Taxes and School Levies	25,440	24,672	25,354	24,294
Basic Insurance Premium Tax	4,100	4,300	4,300	3,986
Fire Insurance Premium Tax	300	280	280	297
	270,657	212,075	207,361	240,646
General				
Liquor Commission Net Revenues	24,628	24,388	24,388	23,821
Housing - Interest	2	2	2	1
NSF Handling Fees	4	4	4	1
Debt Settlement	4	20	20	34
Loan Repayment	-	-	278	181
Investment Interest	614	1,007	1,007	717
Insurance License Fees	420	410	450	316
	25,672	25,831	26,149	25,071
Recoveries				
Insured and Third Party Recoveries	60	60	60	123
Investment Pool Cost Recoveries	80	200	200	189
Property Tax Administrator Fee	13	13	13	-
	153	273	273	312
	1,411,060	1,279,235	1,271,087	1,221,344

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	101	-	-	101
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	110	-	-	110
Community Allocation				
Yellowknife Headquarters	101	-	-	101
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	110	-	-	110

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	98	-	-	98
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	107	-	-	107
Community Allocation				
Yellowknife Headquarters	98	-	-	98
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	107	-	-	107

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DEPUTY MINISTER'S OFFICE**Activity Description**

The Deputy Minister's Office includes the Office of the Deputy Minister/Secretary of the Financial Management Board, the Policy and Planning Division and the Financial Shared Services Division.

The duties and responsibilities of the Deputy Minister of Finance/Secretary of the Financial Management Board are conducted as described in the *Financial Administration Act*. In addition, this Division directs the support of the Financial Management Board and provides financial and administrative leadership for the GNWT.

The Policy and Planning Division is responsible for: developing and maintaining departmental policies, the department's budget management program, and the records management program; the provision of information systems and information management support to the department; providing strategic advice on departmental performance and emerging issues and coordinating the department's involvement in the self-government and devolution processes.

The Financial Shared Services Division is responsible for providing a full suite of expenditure management services to the Departments of Finance, Executive, Human Resources and Aboriginal Affairs and Intergovernmental Relations.

DEPUTY MINISTER'S OFFICE

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,715	3,712	3,708	3,695
Grants and Contributions	81,058	64,347	61,175	59,787
Other Expenses	1,218	1,219	1,219	1,032
	<u>85,991</u>	<u>69,278</u>	<u>66,102</u>	<u>64,514</u>
Amortization	-	-	-	-
	<u>85,991</u>	<u>69,278</u>	<u>66,102</u>	<u>64,514</u>
Details of Other Expenses				
Travel	221	227	227	64
Materials and Supplies	110	108	108	48
Purchased Services	123	118	118	114
Utilities	-	-	-	-
Contract Services	42	45	45	76
Fees and Payments	6	3	3	4
Controllable Assets	17	17	17	8
Computer Hardware and Software	-	2	2	5
TSC Chargebacks	677	687	687	695
Other	22	12	12	18
	<u>1,218</u>	<u>1,219</u>	<u>1,219</u>	<u>1,032</u>
Program Delivery Details				
Deputy Minister's Office	4,933	4,931	4,927	4,727
Contribution to NWT Housing Corporation:				
For the GNWT's share of the operating costs of the Corporation	65,458	63,247	61,175	59,787
Contribution to NWT Power Corporation:				
General Rate Application	10,600	-	-	-
Inuvik Gas	5,000	1,100	-	-
	<u>85,991</u>	<u>69,278</u>	<u>66,102</u>	<u>64,514</u>

DEPUTY MINISTER'S OFFICE

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Northwest Territories Housing Corporation				
Contribution to the Northwest Territories Housing Corporation for the Government of the Northwest Territories' share of the operating costs of the Corporation.	65,458	63,247	61,175	59,787
Contribution to NWT Power Corporation (NTPC):				
General Rate Application - To ensure there will not be an adverse impact on the cost of living in NWT communities, the GNWT will be providing financial support to NTPC to ensure the required rate increases are phased over three years. The contribution includes a payment of NTPC's fuel stabilization fund balance.	10,600	-	-	-
Inuvik Gas - To allow NTPC to phase in the impact of the Inuvik gas issue, the GNWT will provide a contribution to NTPC for the increased costs associated with converting operations to diesel generation.	5,000	1,100	-	-
	<u>81,058</u>	<u>64,347</u>	<u>61,175</u>	<u>59,787</u>

DEPUTY MINISTER'S OFFICE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	20
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	20	-	-	20
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	29	-	-	29

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	20	-	-	20
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	20	-	-	20
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	29	-	-	29

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FISCAL POLICY**Activity Description**

Fiscal Policy is responsible for providing research, analysis and recommendations on the fiscal policies of the government; monitoring economic conditions as they affect the government's fiscal position; providing macroeconomic research and policy advice; providing analysis and advice on Canadian and NWT tax policies; monitoring and advising on intergovernmental fiscal relations; and preparing the annual budget address. The Division also provides technical support for the Minister and Deputy Minister of Finance in federal-provincial-territorial discussions and represents the GNWT on intergovernmental Finance committees.

FISCAL POLICY**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	1,052	1,137	1,137	1,099
Grants and Contributions	22,200	20,750	20,790	22,110
Other Expenses	242	242	242	176
	<u>23,494</u>	<u>22,129</u>	<u>22,169</u>	<u>23,385</u>
Amortization	-	-	-	-
	<u>23,494</u>	<u>22,129</u>	<u>22,169</u>	<u>23,385</u>
Details of Other Expenses				
Travel	82	82	82	36
Materials and Supplies	22	22	22	20
Purchased Services	15	15	15	8
Utilities	-	-	-	-
Contract Services	30	30	30	8
Fees and Payments	93	93	93	101
Controllable Assets	-	-	-	2
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>242</u>	<u>242</u>	<u>242</u>	<u>176</u>

Program Delivery Details

Fiscal Policy	1,294	1,379	1,379	1,275
Cost of Living Tax Credit	21,000	19,560	19,600	20,918
NWT Child Benefit	1,200	1,190	1,190	1,192
	<u>23,494</u>	<u>22,129</u>	<u>22,169</u>	<u>23,385</u>

FISCAL POLICY

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Cost of Living Tax Credit - A refundable credit based on annual net income with a minimum credit of \$350 (\$700 for couples) and a maximum credit of \$942 delivered through the tax system and available to all NWT residents.	21,000	19,560	19,600	20,918
NWT Child Benefit - A minimum \$330 per child payment provided to families with net incomes below \$20,921.	1,200	1,190	1,190	1,192
	<u>22,200</u>	<u>20,750</u>	<u>20,790</u>	<u>22,110</u>

FISCAL POLICY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	8	-	-	8

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

BUDGET, TREASURY AND DEBT MANAGEMENT**Activity Description**

The Budget, Treasury and Debt Management Division is responsible for the management of the government's financial resources to ensure that public funds are properly budgeted and monitored, that the return on investments is maximized, and the government's cash and debt management costs are minimized within required risk parameters. The Division is also responsible for supporting the operations of the Financial Management Board (FMB), supporting the GNWT Public Private Partnership Policy and Management Framework, licensing and regulating insurance companies, agents, brokers and adjusters operating in the NWT, administering legislated tax programs, and administering the GNWT's insurance and self-insurance programs.

BUDGET, TREASURY AND DEBT MANAGEMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,379	3,238	3,238	3,257
Grants and Contributions	6	4,220	20	34
Other Expenses	8,182	6,890	6,892	3,550
	<u>11,567</u>	<u>14,348</u>	<u>10,150</u>	<u>6,841</u>
Amortization	-	-	-	-
	<u>11,567</u>	<u>14,348</u>	<u>10,150</u>	<u>6,841</u>
Details of Other Expenses				
Travel	112	101	101	48
Materials and Supplies	100	98	98	88
Purchased Services	2,495	2,495	2,495	2,262
Utilities	-	-	-	-
Contract Services	233	253	253	97
Fees and Payments	234	235	237	337
Controllable Assets	-	-	-	11
Computer Hardware and Software	8	8	8	5
TSC Chargebacks	-	-	-	-
Other	5,000	3,700	3,700	702
	<u>8,182</u>	<u>6,890</u>	<u>6,892</u>	<u>3,550</u>

Program Delivery Details

Budget, Treasury and Debt Management	3,881	3,750	3,750	3,698
Debt Settlement	6	20	20	34
NWT Hydro Corporation Contribution	-	4,200	-	-
Banking Fees	150	150	150	110
Insurance Premiums	2,305	2,305	2,305	2,124
Interest Expense	5,000	3,700	3,700	394
Tax Commissions	225	223	225	211
Valuation Allowance	-	-	-	270
	<u>11,567</u>	<u>14,348</u>	<u>10,150</u>	<u>6,841</u>

BUDGET, TREASURY AND DEBT MANAGEMENT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Debt Settlement - To record an annual grant-in-kind, equal to the value of interest forgone on the settlement of debt, at zero interest, due to the GNWT.	6	20	20	34
Contributions				
Energy Priorities Investment Plan - Contribution to the NWT Hydro Corporation to pay down the Line of Credit used to finance development phase activities for the Talston Hydro Expansion Project.	-	4,200	-	-
	6	4,220	20	34

BUDGET, TREASURY AND DEBT MANAGEMENT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	30	-	-	30
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	30	-	-	30
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	30	-	-	30

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	28	-	-	28
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	28	-	-	28
Community Allocation				
Yellowknife Headquarters	28	-	-	28
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	28	-	-	28

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE COMPTROLLER GENERAL**Activity Description**

The Office of the Comptroller General is responsible for control of the administration of the consolidated revenue fund with respect to the receipt and payment of public money, accounting policy, the financial records of the GNWT, reporting responsibilities, financial analysis, advice and interpretation, internal auditing and related matters.

The Internal Audit Bureau provides an independent, objective assurance and consulting service to improve the GNWT's operations by bringing a systematic, disciplined approach to evaluate and improve the effectiveness of risk management, internal controls and governance processes.

Accounting Services is responsible for the development of corporate accounting procedures and policies, administration and integrity of the government's financial information system, revenue, accounts receivable and accounts payable functions, making territorial power subsidy payments, management of the environmental liability fund, external financing reporting, and providing collections and credit granting functions.

OFFICE OF THE COMPTROLLER GENERAL

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,309	4,243	4,243	4,193
Grants and Contributions	11,085	12,985	14,085	12,799
Other Expenses	1,294	1,232	1,232	4,474
	<u>16,688</u>	<u>18,460</u>	<u>19,560</u>	<u>21,466</u>
Amortization	1,945	1,860	1,954	1,860
	<u>18,633</u>	<u>20,320</u>	<u>21,514</u>	<u>23,326</u>
Details of Other Expenses				
Travel	95	95	95	37
Materials and Supplies	62	63	63	30
Purchased Services	88	87	87	84
Utilities	-	-	-	-
Contract Services	476	414	414	3,518
Fees and Payments	27	27	27	47
Controllable Assets	1	1	1	-
Computer Hardware and Software	543	543	543	711
TSC Chargebacks	-	-	-	47
Other	2	2	2	-
	<u>1,294</u>	<u>1,232</u>	<u>1,232</u>	<u>4,474</u>

Program Delivery Details

Office of the Comptroller General	7,548	7,335	7,429	10,527
Power Subsidy Program	11,085	9,485	10,585	9,697
Electricity Review Initiative	-	3,500	3,500	3,102
	<u>18,633</u>	<u>20,320</u>	<u>21,514</u>	<u>23,326</u>

OFFICE OF THE COMPTROLLER GENERAL

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Power Subsidy Program	11,085	9,485	10,585	9,697
Electricity Review Initiative				
Payment to reduce the existing stabilization fund (rate rider for fuel and rate rider for low-water) balances carried by the Northwest Territories Power Corporation in support of the Government of the Northwest Territories' comprehensive response to implementing "Efficient, Affordable and Equitable: Creating a Brighter Future for the Northwest Territories' Electricity System (Electricity Review)".	-	3,000	3,000	3,000
Payment to Northland Utilities Limited to provide equitable electricity rates to the thermal communities of Trout Lake, Wekweètì, Fort Providence and Kakisa/Dory Point approximately equal to NTPC thermal communities and to fund billing system changes related to the implementation of the credit riders.	-	500	500	102
Total Electricity Review Initiative	-	3,500	3,500	3,102
	11,085	12,985	14,085	12,799

OFFICE OF THE COMPTROLLER GENERAL

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	36	-	-	36
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	36	-	-	36
Community Allocation				
Yellowknife Headquarters	36	-	-	36
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	36	-	-	36

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	36	-	-	36
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	36	-	-	36
Community Allocation				
Yellowknife Headquarters	36	-	-	36
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	36	-	-	36

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

OFFICE OF THE CHIEF INFORMATION OFFICER**Activity Description**

The Office of the Chief Information Officer is the lead for the development of an effective, comprehensive and current strategy for the development, management and use of the government's information resources in a manner that supports the government's strategic business goals and operational needs. The Division is also responsible for the GNWT's telecommunications policy.

OFFICE OF THE CHIEF INFORMATION OFFICER

Operations Expenditure Summary

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	795	815	815	800
Grants and Contributions	100	100	100	100
Other Expenses	1,386	998	998	622
	<u>2,281</u>	<u>1,913</u>	<u>1,913</u>	<u>1,522</u>
Amortization	155	25	141	-
	<u>2,436</u>	<u>1,938</u>	<u>2,054</u>	<u>1,522</u>
Details of Other Expenses				
Travel	27	28	28	12
Materials and Supplies	30	30	30	3
Purchased Services	-	-	-	7
Utilities	-	-	-	-
Contract Services	1,254	865	865	442
Fees and Payments	75	75	75	24
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	134
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>1,386</u>	<u>998</u>	<u>998</u>	<u>622</u>

Program Delivery Details

Office of the Chief Information Officer	2,181	1,813	1,813	1,422
Broadband Initiatives Support	100	100	100	100
	<u>2,281</u>	<u>1,913</u>	<u>1,913</u>	<u>1,522</u>

OFFICE OF THE CHIEF INFORMATION OFFICER

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Contribution to Falcon Communications G.P. Ltd. to defray administrative costs associated with Falcon's project to enhance NWT broadband services.	100	100	100	100
	100	100	100	100

OFFICE OF THE CHIEF INFORMATION OFFICER

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	7	-	-	7
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	6	-	-	6
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	6	-	-	6

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LIQUOR REVOLVING FUND

The Liquor Revolving Fund is established under the *Liquor Act* (Act) and provides working capital to finance the operations of the Liquor Licensing Board (Board), the Liquor Commission (Commission) and the administration and enforcement of the Act. The Liquor Licensing Board is responsible for the issuance of all types of liquor permits. The Liquor Licensing and Enforcement Division provides support to the Board, is responsible for the enforcement of liquor-related regulations and restrictions, and assists communities in respect of matters arising under the Act. The Liquor Commission is responsible for the purchase, warehousing, distribution and sale of all alcoholic beverages in the Northwest Territories. The Board, Commission and Liquor Licensing and Enforcement are funded by the sale of alcoholic beverages.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Authorized Fund Limit	6,500	6,500	6,500	6,500
OPERATING RESULTS				
Income				
Liquor Sales	46,978	46,924	46,924	45,312
Less: Cost of goods sold	17,197	17,247	17,247	16,530
Gross profit from sale of liquor	29,781	29,677	29,677	28,782
Liquor Licensing fees	430	430	430	471
Other income	5	5	5	6
	30,216	30,112	30,112	29,259
Liquor Commission Expenses				
Agency Commissions	2,969	3,291	3,291	3,185
Compensation and Benefits	1,105	1,074	1,074	989
Other Expenses	875	726	726	547
Liquor Licensing Board and Enforcement Expenses				
Compensation and Benefits	360	394	394	362
Other Expenses	279	239	239	283
	5,588	5,724	5,724	5,366
NET REVENUES	24,628	24,388	24,388	23,893

Note 1: Any discrepancies between the "Net Revenues" actuals amounts reported above and the "Liquor Commission Net Revenues" actuals reported in the Revenue Summary are due to accounting policy differences with respect to Tangible Capital Asset thresholds and amortization methods of the NWT Liquor Commission and the GNWT.

LIQUOR REVOLVING FUND**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	13	-	-	13
Other Communities	-	-	-	-
	13	-	-	13

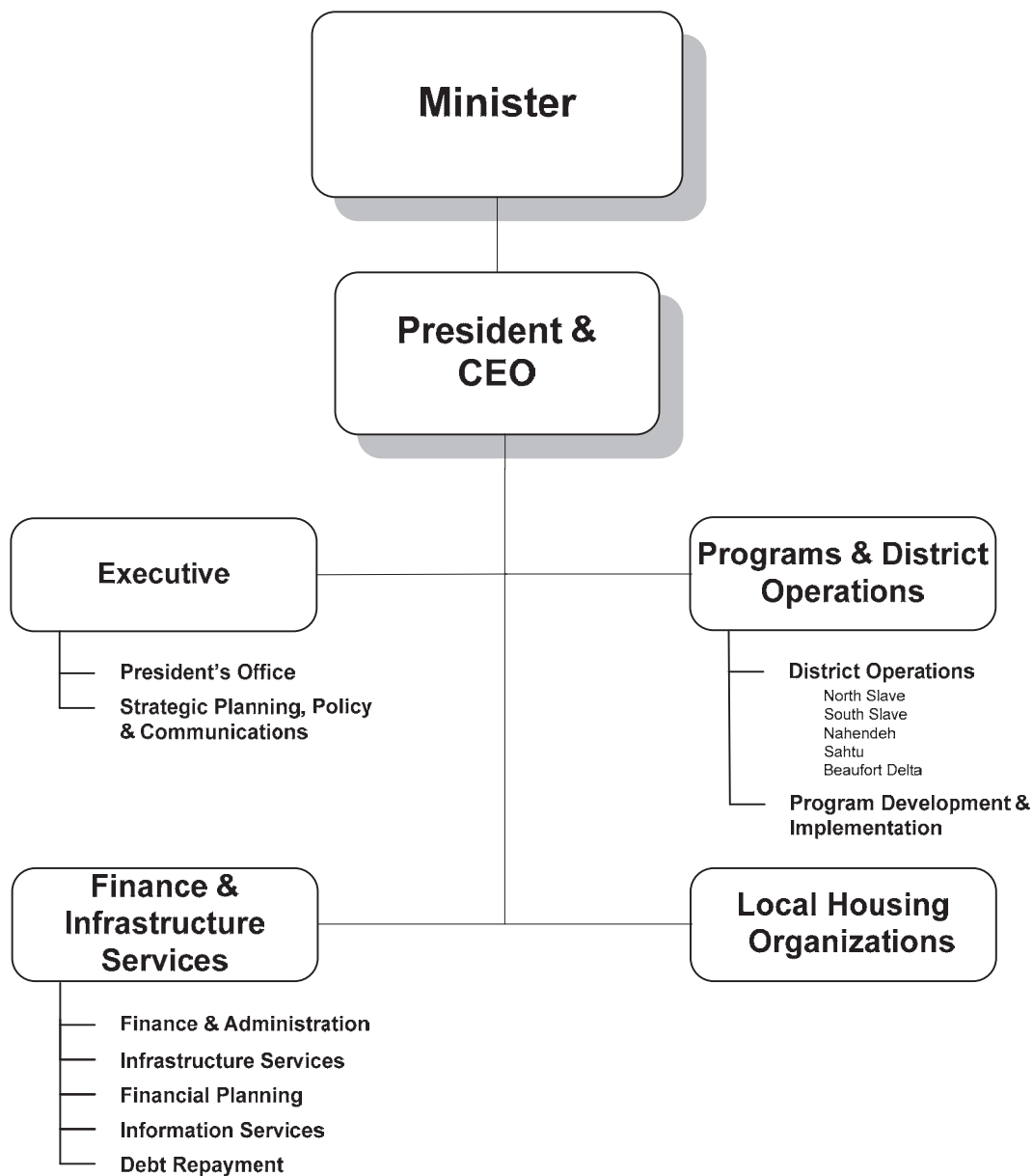
2011-2012	Indeterminate Full Time	Indeterminate Part time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	13	-	-	13
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	13	-	-	13
Other Communities	-	-	-	-
	13	-	-	13

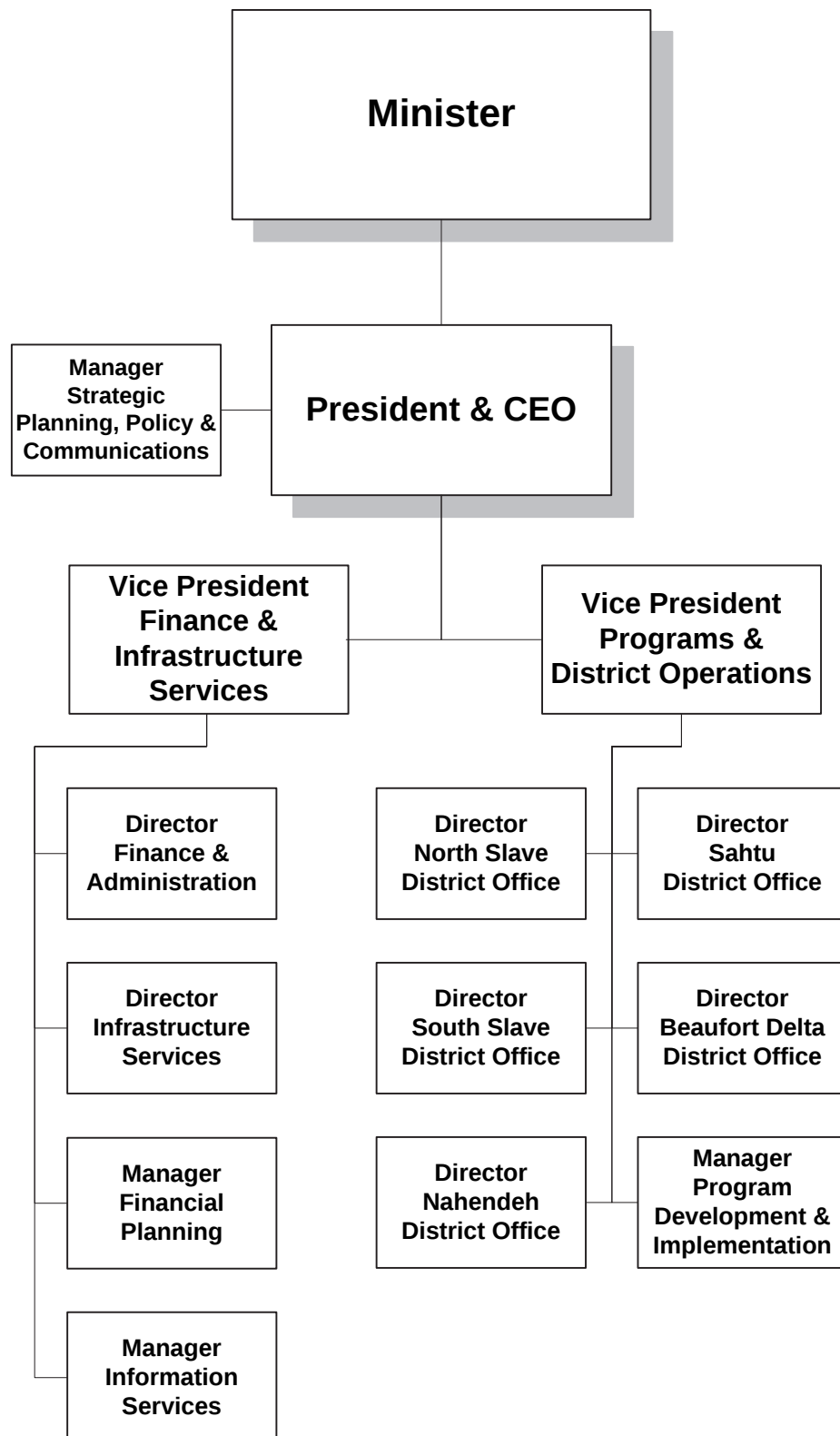
Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Interchange Agreement - Assignment to the position of Senior Policy Advisor, Indian and Northern Affairs Canada.	-	135	135	135
Northern Communications Assessment - Arctic Communication Infrastructure Assessment Project.	-	34	-	166
	-	169	135	301

NWT HOUSING CORPORATION





MISSION

The Northwest Territories Housing Corporation (NWT HC) provides access to adequate, suitable and affordable housing. Through the provision of housing programs and services, the NWT HC contributes to the health and education of Northwest Territories (NWT) residents and to the development of sustainable, vibrant and safe communities.

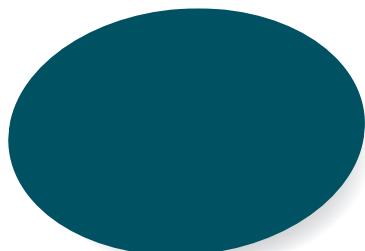
GOALS

1. Increase the supply of adequate, suitable and affordable housing in communities to address the housing needs of NWT residents;
2. Acquire and plan for sufficient land for the purpose of providing affordable housing;
3. Provide homeownership and rental programs and services that are effective and appropriate;
4. Enhance the long term sustainability and energy efficiency of housing in the NWT, and;
5. Promote personal responsibility and accountability for housing through community-based training and support.

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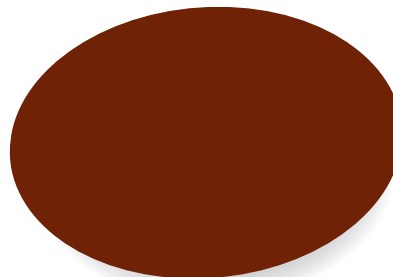
Operations Expenditures

By Expenditure Category



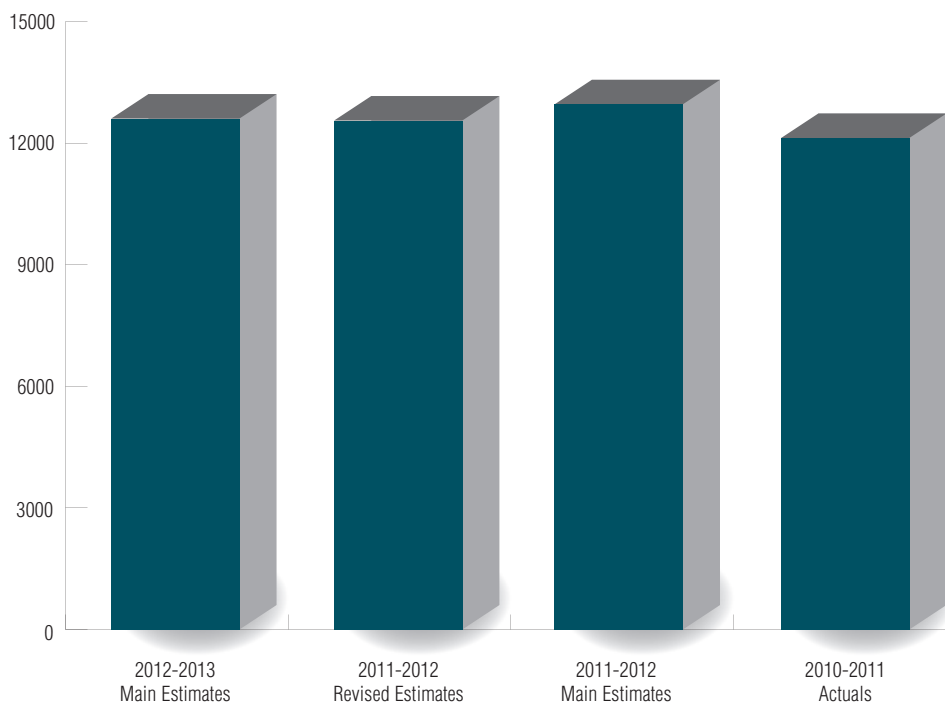
Grants and Contributions 100%

By Activity



NWT Housing Corporation 100%

Prior Years Operations Expenditure Comparison (thousands of dollars)



FINANCIAL SUMMARY INFORMATION

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditures				
General Operations				
Social Housing Expenditures	43,904	43,369	41,006	41,983
Unilateral CMHC Programs	2,975	3,475	3,475	2,671
Market Housing Expenditures	890	890	890	1,398
Supported Lease Expense	1,005	1,005	1,005	834
Rent Supplement Program	1,050	-	-	-
Homelessness Fund	325	-	-	-
Compensation and Benefits	12,620	13,474	13,484	13,766
Other Expenses	3,846	3,865	3,865	3,964
Principal and Interest Payments	7,888	9,065	9,065	10,216
Amortization	12,606	12,557	12,958	12,138
	87,109	87,700	85,748	86,970
Capital and Financing				
Capital Acquisition Plan	13,342	31,233	16,420	28,482
Minor Capital Rental Housing	3,758	3,323	2,618	7,925
Minor Capital Homeownership	9,000	12,298	7,810	9,650
Housing for Staff	-	250	250	50
	26,100	47,104	27,098	46,107
Total Expenditures	113,209	134,804	112,846	133,077
Financing Sources				
CMHC Infrastructure Stimulus	-	-	-	27,670
CMHC AHI & Renovations Programs	1,840	1,840	1,840	490
CMHC Recoveries Capital Improvements	1,494	1,680	1,680	1,756
CMHC Recoveries Unilateral Programs	3,918	3,918	3,918	3,918
CMHC Recoveries O&M Programs	11,050	12,040	12,040	12,719
CMHC Recoveries Debt Repayment	6,448	7,624	7,624	8,802
Sale of Housing Packages and Other Recoveries	2,200	2,200	2,200	1,799
LHO Rent Revenue	4,236	5,225	5,225	5,359
Other O&M Revenues	1,075	1,115	1,115	1,463
Lease Revenue	2,884	2,821	2,821	3,024
Deferred Capital	-	20,256	250	-
Non Cash Item - Amortization	12,606	12,557	12,958	12,138
GNWT Contribution	65,458	63,247	61,175	59,787
	113,209	134,523	112,846	138,925
Surplus(Deficit)	-	(281)	-	5,848

The Financial Summary reflects the 2012-13 planned expenditures of the Northwest Territories Housing Corporation for general operations and for capital and financing programs, including the Infrastructure Acquisition Plan. The financing for these expenditures includes funding from the Canada Mortgage and Housing Corporation and various other sources. This information is intended for review purposes only with a net contribution of \$65,458,000 provided by the Government of the Northwest Territories, through our sponsoring department, the Department of Finance.

CORPORATE SUMMARY

The Northwest Territories Housing Corporation provides social and market housing programs and services, including subsidized rental housing, subsidized homeownership programs (including purchase and repairs), and the provision of unsubsidized rental housing in rural and remote communities. Policy and program development play a key role in creating appropriate programs to address the core housing need of NWT residents and promote self-reliance. The Corporation incorporates energy efficient technologies in its housing design and in the retrofitting of housing to improve its sustainability and energy efficiency. The Corporation continues to work in partnership with the Canada Mortgage and Housing Corporation (CMHC) to cost-share the development and improvement of housing infrastructure across the NWT. At the community level, the Corporation partners with Local Housing Organizations, municipalities and bands, to manage and administer the public housing portfolio in 29 communities.

CORPORATE SUMMARY**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	12,620	13,474	13,484	13,766
Grants and Contributions	62,907	64,610	57,054	64,511
Other Expenses	11,734	12,930	12,930	14,180
	<u>87,261</u>	<u>91,014</u>	<u>83,468</u>	<u>92,457</u>
Amortization	12,606	12,557	12,958	12,138
	<u>99,867</u>	<u>103,571</u>	<u>96,426</u>	<u>104,595</u>
Details of Other Expenses				
Travel	716	834	834	708
Materials and Supplies	203	188	188	224
Purchased Services	426	340	340	472
Utilities	-	-	-	-
Contract Services	1,943	1,939	1,939	2,011
Fees and Payments	85	132	132	116
Controllable Assets	17	15	15	19
Computer Hardware and Software	116	412	412	414
TSC Chargebacks	-	-	-	-
Other	340	5	5	-
Mortgage Principal and Interest	7,888	9,065	9,065	10,216
	<u>11,734</u>	<u>12,930</u>	<u>12,930</u>	<u>14,180</u>

ACTIVE POSITIONS – BY REGION

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	62	-	-	62
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	8	-	-	8
Sahtu	9	-	-	9
Beaufort Delta	13	-	-	13
	117	-	-	117
Community Allocation				
Yellowknife Headquarters	62	-	-	62
Regional/Area Offices	55	-	-	55
Other Communities	-	-	-	-
	117	-	-	117

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	13	-	-	13
Dehcho	9	-	-	9
Sahtu	10	-	-	10
Beaufort Delta	15	-	-	15
	123	-	-	123
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	59	-	-	59
Other Communities	-	-	-	-
	123	-	-	123

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EXECUTIVE

Activity Description

The Executive comprised of the President's Office and the Strategic Planning, Policy and Communications section coordinates the implementation of direction of the government related to housing.

The President's Office provides overall leadership and management of the NWTHC and support to the Minister Responsible for the NWT Housing Corporation. The President's Office is also responsible for strategic planning, policy development, communications, inter-departmental coordination and inter-governmental activities related to housing.

The Strategic Planning, Policy and Communications section provides support with regard to long-term strategic direction and planning for the NWTHC. This section also coordinates strategic and business planning, policy development, qualitative and quantitative research, and corporate communications. This section represents the NWTHC on a Federal/Provincial/Territorial (F/P/T) level, on interdepartmental working groups, and on other committees.

EXECUTIVE**Operations Expenditure Summary**

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	1,030	1,030	1,030	1,341
Grants and Contributions	-	-	-	-
Other Expenses	164	246	246	133
	<u>1,194</u>	<u>1,276</u>	<u>1,276</u>	<u>1,474</u>
Amortization	-	-	-	-
	<u><u>1,194</u></u>	<u><u>1,276</u></u>	<u><u>1,276</u></u>	<u><u>1,474</u></u>
Details of Other Expenses				
Travel	93	98	98	56
Materials and Supplies	48	16	16	33
Purchased Services	20	7	7	42
Utilities	-	-	-	-
Contract Services	-	122	122	-
Fees and Payments	3	3	3	1
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>164</u>	<u>246</u>	<u>246</u>	<u>133</u>

FINANCE AND INFRASTRUCTURE SERVICES

Activity Description

The Finance and Infrastructure Services Branch is comprised of the Finance and Administration Division; Infrastructures Services Division, Financial Planning Section, Information Services Section and Debt Repayment. Through these units, the branch manages and administers the NWTHC's financial services, capital planning, land acquisition and planning, information services, asset management and infrastructure delivery.

The Finance and Administration Division is responsible for the overall financial affairs of the NWTHC. This includes the provision of accounting services, reporting and monitoring, treasury services, mortgage administration, and providing advice to senior management and stakeholders.

The Finance & Administration Division also manages the NWTHC's own-source revenues and funding from CMHC under the Social Housing Agreement. The Division is responsible for the Corporate Loan Guarantee Program, which supports the construction of new residential housing in the NWT by independent developers. The Division also provides ongoing subsidy assistance and operational support to various non-profit housing organizations outside of the public housing program.

The Infrastructure Services Division is responsible for the overall development, design and procurement, planning and delivery of capital infrastructure projects in support of the NWTHC's rental and homeownership programs. This Division is also responsible for the planning, procurement, and administration of suitable land for the delivery of housing programs and services, and the security of NWTHC assets and mortgage interests. Infrastructure Services is also responsible for the maintenance management of the NWTHC's public housing portfolio in order to ensure its long-term sustainability. The Division provides technical assistance in the development of new housing programs and supports the District Offices in their delivery of the Contributing Assistance for Repairs and Enhancements (CARE) program where it works with private homeowners to determine their repair needs and develop scopes of work. Finally, Infrastructure Services is the NWTHC's lead on issues related to energy efficiency and new housing technologies.

The Financial Planning Section is responsible for the coordination of the development of plans for capital infrastructure and minor capital projects, corporate budget development, project and budget change management and variance analysis.

The Information Services Section utilizes the latest in information management tools and methodologies to support the business processes of the Corporation and its community partners. The section develops NWTHC-specific information tools as well as system training, which are critical to the delivery of housing programming.

Debt Repayment is the responsibility of this branch, which refers to the payment of long-term debt of \$52.3 million to CMHC for the provision of rental housing. The annual principal and interest payments on this debt total \$7.9 million. CMHC contributes \$6.4 million to the servicing of this debt.

FINANCE AND INFRASTRUCTURE SERVICES

Operations Expenditure Summary

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,339	4,685	4,685	4,674
Grants and Contributions	6,245	5,620	5,620	4,953
Other Expenses	9,889	11,058	11,058	12,158
	<u>20,473</u>	<u>21,363</u>	<u>21,363</u>	<u>21,785</u>
Amortization	122	127	109	113
	<u>20,595</u>	<u>21,490</u>	<u>21,472</u>	<u>21,898</u>
Details of Other Expenses				
Travel	170	209	209	86
Materials and Supplies	54	69	69	37
Purchased Services	250	217	217	271
Utilities	-	-	-	-
Contract Services	1,068	1,012	1,012	1,126
Fees and Payments	18	84	84	8
Controllable Assets	5	-	-	2
Computer Hardware and Software	96	397	397	412
TSC Chargebacks	-	-	-	-
Other	340	5	5	-
Mortgage Principal and Interest	7,888	9,065	9,065	10,216
	<u>9,889</u>	<u>11,058</u>	<u>11,058</u>	<u>12,158</u>

FINANCE AND INFRASTRUCTURE SERVICES

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Federal and Territorial Funding to non-profit, community based organizations to support Rent Geared to Income, Co-op and Special Purpose Projects.				
Pre-1986 Private Non-Profit	115	105	105	114
Co-op 2% Writedown	150	171	171	141
Non-profit 2% Writedown	70	212	212	61
Urban Native Fully Targetted	1,150	1,400	1,400	1,107
Non-profit Fully Targetted	1,045	1,107	1,107	1,030
Non-profit Low Rental	5	5	5	-
Co-op ILM Program	1	1	1	-
Other Unilateral Contributions	205	240	240	218
Interest Rate Reserve and Various	234	234	234	-
	2,975	3,475	3,475	2,671
Housing for Staff - Funding to provide incentives to community-based organizations, development corporations and private industry to develop more housing suitable for GNWT staff in critical occupational categories.	-	250	250	50
Homelessness Initiatives - Funding to support two cross-departmental initiatives within the Homelessness Framework Strategy.	325	-	-	-
Rent Supplement Program - Funding for a program intended to assist clients who are in core need due to affordability problems and who are not able to access public housing or income support.	1,050	-	-	-
Market Housing Program - Funding set aside for property management expenditures of the Market Housing Program administered through our local housing organizations.	890	890	890	1,398
Homeownership Entry Level Program - Funding to provide property management services on our leased housing portfolio.	1,005	1,005	1,005	834
	6,245	5,620	5,620	4,953

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PROGRAMS AND DISTRICT OPERATIONS

Activity Description

Programs and District Operations provide corporate support to the NWT HC's five District Offices in the delivery of programs and services to the residents of the NWT. This includes the development, implementation, training, monitoring, and delivery of programs and initiatives that optimize the NWT HC's responsiveness to housing needs in the NWT, and to ensure a continuity of approach to program delivery and implementation.

The Program Development and Implementation section works closely with district and community housing providers, Local Housing Organizations (LHOs), to ensure compliance with existing policies and procedures, as well as developing and updating operational policies while ensuring that District Offices and LHOs have the support and capacity required to effectively deliver the NWT HC's programs and services.

NWT HC District Offices support communities in program and service delivery. District Offices are responsible for the administration of district capital activities and program delivery. District Offices also play a pivotal role in lands acquisition and development, maintenance, and training, and work closely with external stakeholders at the community level. District Offices work with LHOs and NWT residents to identify options and programming to assist individuals in decision making regarding their housing needs. An important component of the relationship between district offices and clients are the services related to mortgage advice and counseling, as well as services provided to clients under the Homeownership Entry Level Program (HELP) designed to prepare them for future homeownership.

PROGRAMS AND DISTRICT OPERATIONS

Operations Expenditure Summary

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	7,251	7,759	7,769	7,751
Grants and Contributions	12,758	15,621	10,428	17,575
Other Expenses	1,681	1,626	1,626	1,889
	<u>21,690</u>	<u>25,006</u>	<u>19,823</u>	<u>27,215</u>
Amortization	12,484	12,430	12,849	12,025
	<u>34,174</u>	<u>37,436</u>	<u>32,672</u>	<u>39,240</u>
Details of Other Expenses				
Travel	453	527	527	566
Materials and Supplies	101	103	103	154
Purchased Services	156	116	116	159
Utilities	-	-	-	-
Contract Services	875	805	805	885
Fees and Payments	64	45	45	107
Controllable Assets	12	15	15	17
Computer Hardware and Software	20	15	15	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>1,681</u>	<u>1,626</u>	<u>1,626</u>	<u>1,889</u>

Program Delivery Details

Program Delivery Support	386	272	272	512
Programs, Development & Implementation	803	977	977	783
North Slave District	5,675	7,608	4,788	5,324
South Slave District	4,074	4,594	3,054	5,870
Nahendeh District	2,747	3,530	3,144	3,973
Sahtu District	3,744	3,161	3,173	2,764
Beaufort Delta District	4,261	4,864	4,415	7,989
Amortization	12,484	12,430	12,849	12,025
	<u>34,174</u>	<u>37,436</u>	<u>32,672</u>	<u>39,240</u>

PROGRAMS AND DISTRICT OPERATIONS**Grants and Contributions**

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Minor Capital Contributions - Funding to assist families and communities for the provision of social housing.				
Rental Housing Programs				
Maintenance & Improvement	3,333	2,695	2,330	7,800
Mobile Equipment	425	628	288	125
	<u>3,758</u>	<u>3,323</u>	<u>2,618</u>	<u>7,925</u>
Homeownership Programs				
Providing Assistance for Territorial Homeownership	895	4,304	1,535	808
Contributing Assistance for Residential Enhancements	5,992	7,066	5,621	7,221
Securing Assistance for Emergencies	1,000	-	-	-
CMHC Repair Programs	1,113	928	654	1,621
	<u>9,000</u>	<u>12,298</u>	<u>7,810</u>	<u>9,650</u>
	<u>12,758</u>	<u>15,621</u>	<u>10,428</u>	<u>17,575</u>

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LOCAL HOUSING ORGANIZATIONS

Activity Description

Local Housing Organizations (LHOs) - LHOs, operating as agents of the NWTHC, are responsible for the administration of social housing rental units in the majority of the communities across the NWT. This includes public housing units under the Social Housing Agreement between the NWTHC and the Canada Mortgage and Housing Corporation (CMHC). The Public Housing Program is a rental program designed for individuals and families who do not have the financial resources to access shelter on their own. The NWTHC, in partnership with 24 LHOs, administers approximately 2,400 social housing units in 29 communities across the NWT. LHOs provide, under agreement with the NWTHC, property management services including the allocation of units, the assessment of rent, the collection of rents, and the provision of preventative and demand maintenance services. Each LHO has an advisory board which oversees LHO operations. The NWTHC's district offices are responsible for these operations in communities without an LHO.

LOCAL HOUSING ORGANIZATIONS

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	43,904	43,369	41,006	41,983
Other Expenses	-	-	-	-
	<u>43,904</u>	<u>43,369</u>	<u>41,006</u>	<u>41,983</u>
Amortization	-	-	-	-
	<u>43,904</u>	<u>43,369</u>	<u>41,006</u>	<u>41,983</u>
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>

LOCAL HOUSING ORGANIZATIONS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Public Housing Program - Funding for the provision of public housing to residents of the NWT with low to moderate incomes.				
Administration	6,886	6,968	6,828	6,625
Maintenance & Repairs	10,033	10,058	9,917	9,811
Leasing	4,650	4,556	4,213	4,255
Electrical Power	7,237	7,013	5,988	7,324
Heating Fuel	7,381	7,198	6,596	6,466
Water & Sanitation	6,649	6,511	6,399	6,262
Property Taxes & Land Leases	1,068	1,065	1,065	1,240
	43,904	43,369	41,006	41,983

LEASE COMMITMENTS - INFRASTRUCTURE

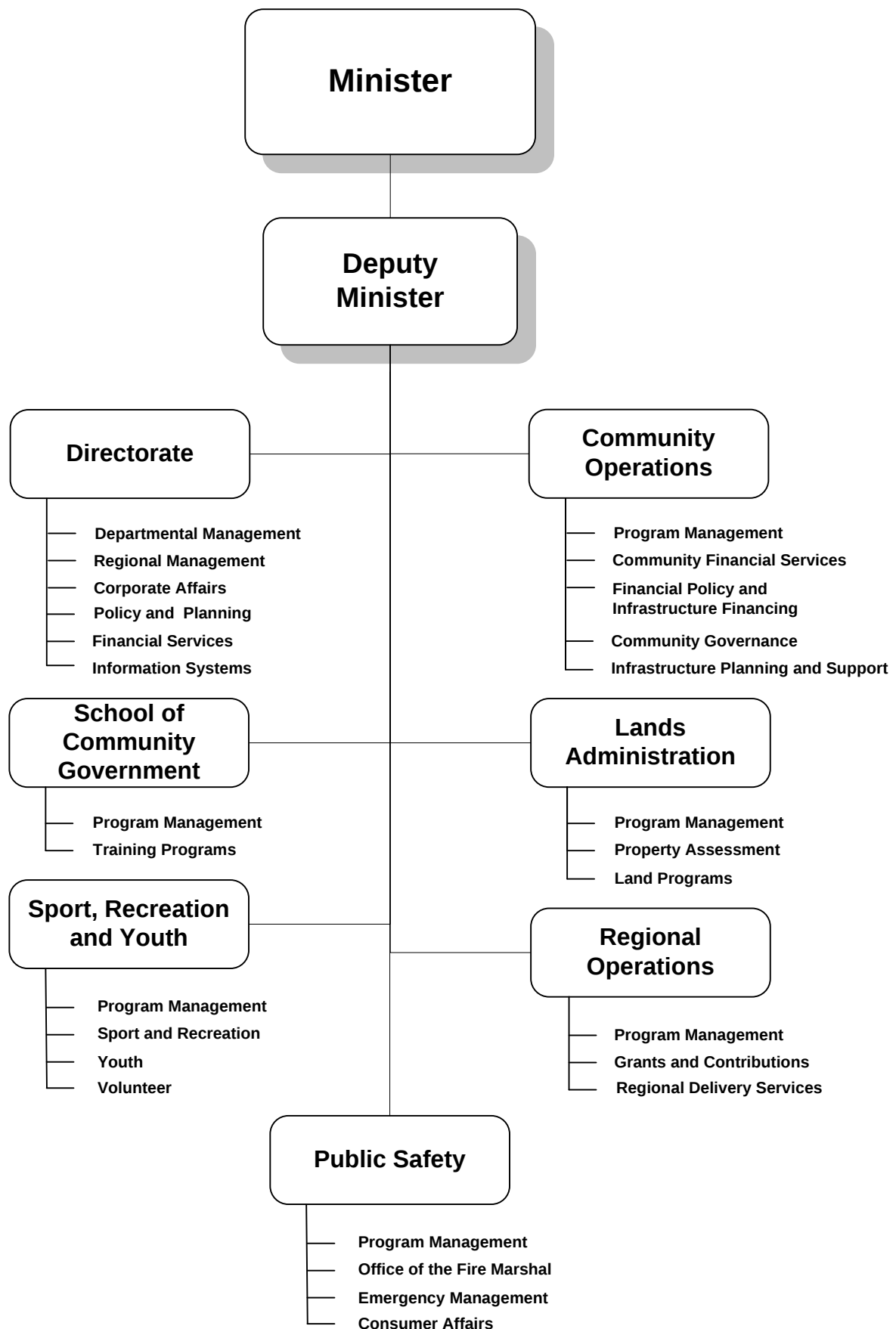
Type of Property	Community	(thousands of dollars) 2012-2013 Main Estimates	Future Lease Payments
North Slave District			
Social Housing	119 units, Yellowknife	2,331	4,266
Social Housing	2 units, Behchokò	48	172
Market Housing	8 units, Behchokò	113	19
Market Housing	1 unit, Wha Ti	26	96
Office Space	Yellowknife, Headquarters	896	448
Office Space	Yellowknife, North Slave District	205	34
South Slave District			
Social Housing	3 units, Fort Providence	43	153
Social Housing	4 units, Fort Smith	67	33
Social Housing	1 unit, Hay River Reserve	16	-
Office Space	Hay River	74	93
Office Space	Fort Smith	21	-
Nahendeh District			
Office Space	Fort Simpson	152	148
Sahtu District			
Market Housing	4 units, Deline	84	178
Market Housing	4 units, Fort Good Hope	71	268
Office Space	Norman Wells	99	380
Beaufort Delta District			
Social Housing	36 units, Inuvik	476	-
Office Space	Inuvik	201	117
		4,923	6,405

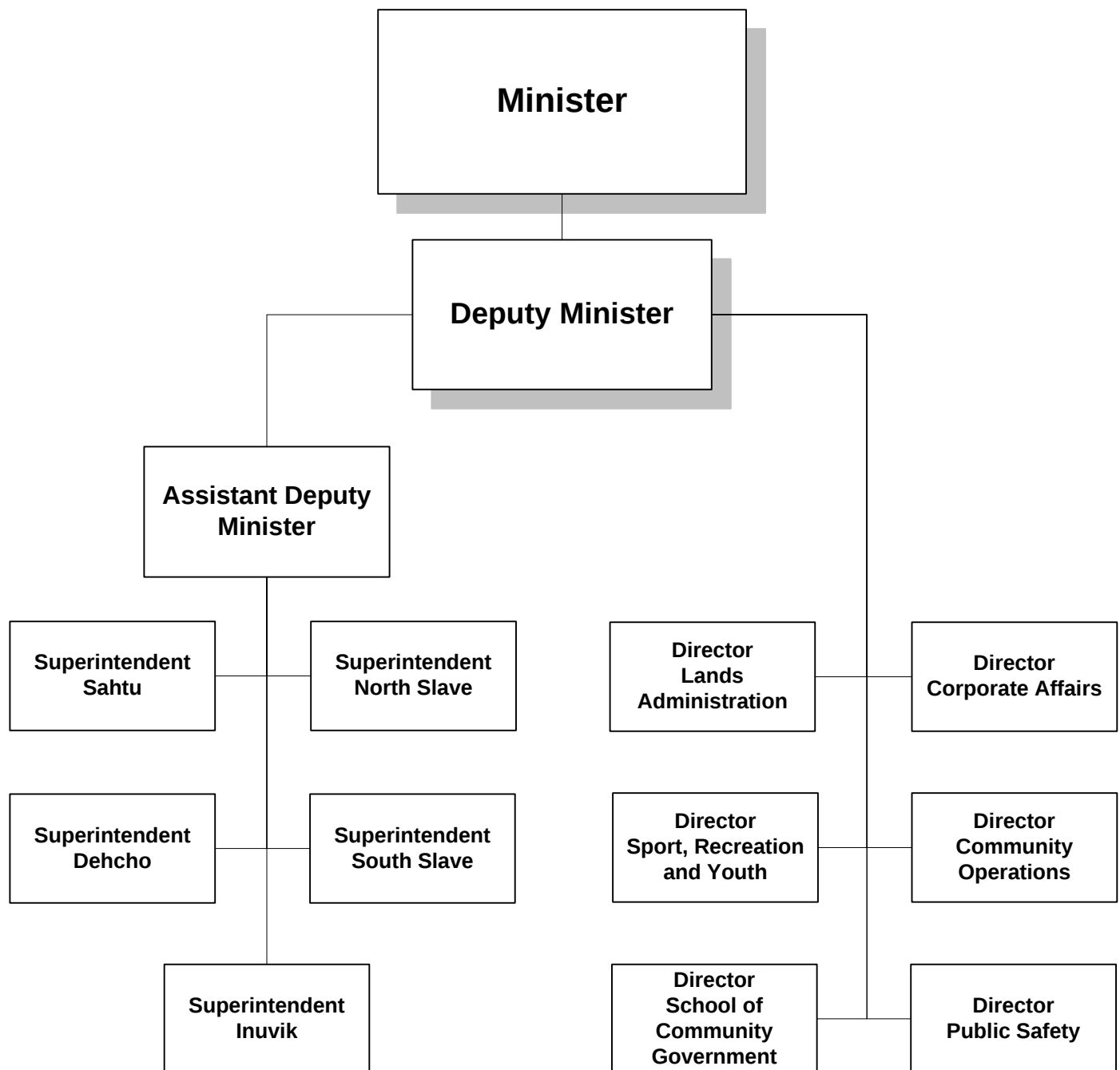
Note: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	389,459	358,226	386,016	332,070
Accumulated amortization	<u>(151,028)</u>	<u>(138,471)</u>	<u>(143,283)</u>	<u>(128,476)</u>
Net book value	238,431	219,755	242,733	203,594
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	13,342	31,233	16,420	31,112
Disposals	-	-	-	(2,813)
Amortization expense	<u>(12,606)</u>	<u>(12,557)</u>	<u>(12,958)</u>	<u>(12,138)</u>
END OF THE YEAR				
Net book value of assets in service	239,167	238,431	246,195	219,755
Work in progress	<u>14,993</u>	<u>14,993</u>	<u>19,229</u>	<u>14,993</u>
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	<u>254,160</u>	<u>253,424</u>	<u>265,424</u>	<u>234,748</u>
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	14,993	14,993	19,229	17,623
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	13,342	31,233	16,420	28,482
Less work in progress, end of the year	<u>(14,993)</u>	<u>(14,993)</u>	<u>(19,229)</u>	<u>(14,993)</u>
Assets put into service during the year	<u>13,342</u>	<u>31,233</u>	<u>16,420</u>	<u>31,112</u>

MUNICIPAL AND COMMUNITY AFFAIRS





MISSION

The Minister and the Department are responsible for the development and maintenance of community governments, responsive and responsible to the residents, with sufficient legal authority and resources to carry out community responsibilities, to provide their public programs and services essential to good community life and to deal effectively with other governments and organizations. The Minister and Department are also responsible for protecting the interests of consumers.

GOALS

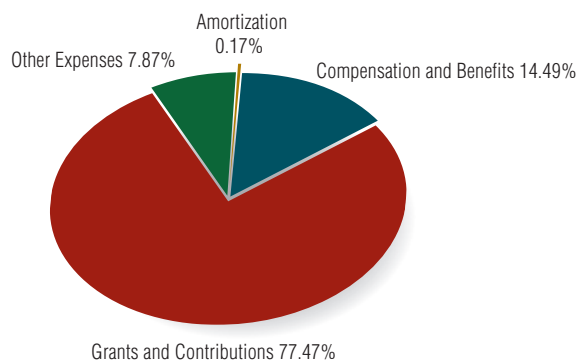
To support this vision and mission, the Department of Municipal and Community Affairs works to achieve the following goals:

1. Strong communities through effective local governance.
2. Sound financial management - financial policies, programs and partnerships that provide community governments with sufficient funding and authority to deliver quality public services.
3. A dynamic policy framework - legislation, policies and procedures responsive to the changing needs of community governments and stakeholders.
4. Effective communication - a comprehensive framework that guides communication within MACA and between government departments and stakeholders.
5. Effective infrastructure management - community capacity to effectively respond to increased responsibility for infrastructure development and maintenance.
6. Responsive land administration - land administration that is responsive to the diverse needs, responsibilities and priorities of communities and the public.
7. Increased public safety - quality public programs and services to educate and improve the safety of NWT residents.
8. Environmentally sustainable communities - promote and encourage the use of best practices related to energy conservation and climate change adaptation.
9. Confident and capable community governments - knowledgeable and skilled community government staff.
10. Vibrant and healthy communities - partner with a broad base of stakeholders to encourage healthy lifestyle choices with a focus on physical activity, youth and volunteer initiatives.

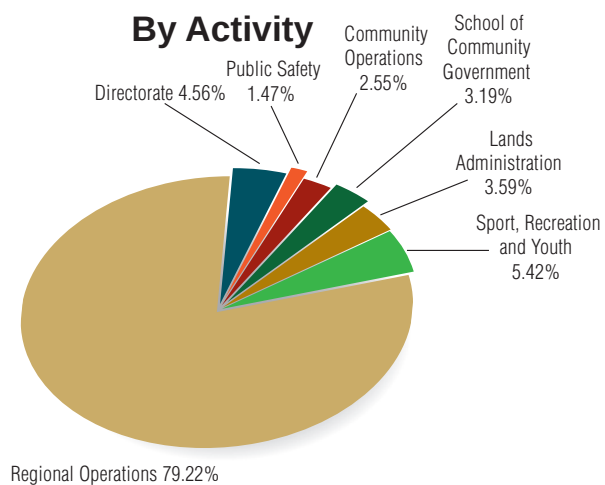
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Operations Expenditures

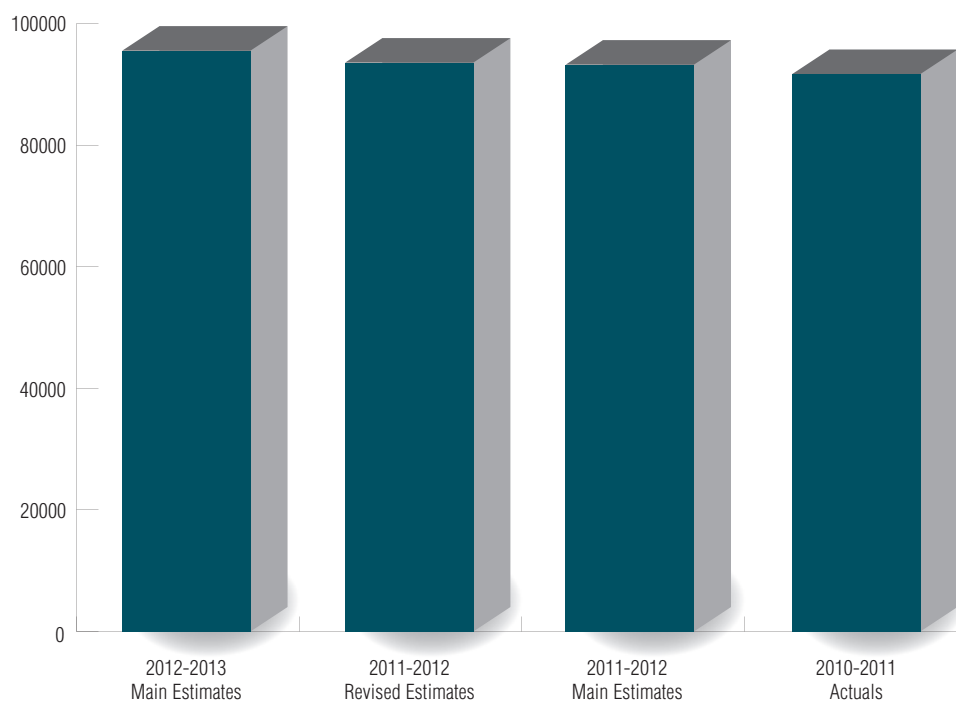
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	13,840	13,840	13,829	14,655
Grants and Contributions	74,012	72,042	71,792	71,796
Other Expenses	7,521	7,517	7,432	5,071
	<u>95,373</u>	<u>93,399</u>	<u>93,053</u>	<u>91,522</u>
Amortization	160	172	172	168
	<u>95,533</u>	<u>93,571</u>	<u>93,225</u>	<u>91,690</u>
Details of Other Expenses				
Travel	2,093	2,159	2,159	1,352
Materials and Supplies	651	651	651	336
Purchased Services	617	632	632	429
Utilities	23	25	25	-
Contract Services	3,114	3,036	2,951	1,222
Fees and Payments	128	128	128	793
Controllable Assets	-	-	-	17
Computer Hardware and Software	111	102	102	142
TSC Chargebacks	784	784	784	699
Other	-	-	-	81
	<u>7,521</u>	<u>7,517</u>	<u>7,432</u>	<u>5,071</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,994	1,994	1,994	1,994
Accumulated amortization	(837)	(665)	(669)	(497)
Net book value	1,157	1,329	1,325	1,497
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	-	-	-	-
Disposals	-	-	-	-
Amortization expense	(160)	(172)	(172)	(168)
END OF THE YEAR				
Net book value of assets in service	997	1,157	1,153	1,329
Work in progress	-	-	67	-
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	997	1,157	1,220	1,329
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	-	67	-
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	-	-	-	-
Less work in progress, end of the year	-	-	(67)	-
Assets put into service during the year	-	-	-	-
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	28,002	46,733	28,002	50,133
Small Capital Projects	-	-	-	-
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	28,002	46,733	28,002	50,133
ALLOCATED TO:				
Tangible Capital Assets	-	-	-	-
Infrastructure Contributions	28,002	46,733	28,002	50,133
	28,002	46,733	28,002	50,133

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payments				
Municipal Rural Infrastructure Fund - Tax Based Communities	-	-	-	3,539
Infrastructure Stimulus Fund	-	-	-	1,221
Building Canada Fund	-	-	-	13,477
Joint Emergency Preparedness	90	90	90	-
	<u>90</u>	<u>90</u>	<u>90</u>	<u>18,237</u>
General				
Lottery Licences	75	75	75	50
Business Licences	34	34	34	5
Land Document Fees	10	10	10	4
Quarry Fees	20	20	20	-
Real Estate Agents and Salepersons	5	5	5	2
Vendor/Direct Seller Licences	10	10	10	12
Plan Review Fees	31	31	31	16
Registration Fees	75	75	75	79
Other	-	-	-	222
	<u>260</u>	<u>260</u>	<u>260</u>	<u>390</u>
Recoveries				
Land Leases	700	700	700	795
	<u>700</u>	<u>700</u>	<u>700</u>	<u>795</u>
	<u>1,050</u>	<u>1,050</u>	<u>1,050</u>	<u>19,422</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	8	-	-	8
Tłı̨chǫ	2	-	-	2
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	116	-	-	116
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	116	-	-	116

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	64	-	-	64
North Slave	8	-	-	8
Tłı̨chǫ	2	-	-	2
South Slave	11	-	-	11
Dehcho	10	-	-	10
Sahtu	10	-	-	10
Beaufort Delta	11	-	-	11
	116	-	-	116
Community Allocation				
Yellowknife Headquarters	64	-	-	64
Regional/Area Offices	52	-	-	52
Other Communities	-	-	-	-
	116	-	-	116

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE**Activity Description**

Departmental Management coordinates the development and the implementation of the Department's strategies with the senior management team and links the Department's activity to the goals of the Minister and Government. Regional Management oversees operations in the regional offices.

Corporate Affairs coordinates planning and reporting activities for the Department, provides expert financial, policy and information systems advice and manages many administrative services. Policy and Planning provides strategic planning, legislative, research and policy support to the Minister and Deputy Minister and supports many Departmental information and communications activities. Financial Services provides financial and administrative support to the Department and coordinates services such as the development and monitoring of departmental business plans and annual budgets. Information Systems supports the Department by providing expert advice on department-specific applications and information systems.

DIRECTORATE**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	2,146	2,146	2,146	2,270
Grants and Contributions	638	638	638	490
Other Expenses	1,574	1,574	1,574	1,238
	4,358	4,358	4,358	3,998
Amortization	-	-	-	-
	4,358	4,358	4,358	3,998
Details of Other Expenses				
Travel	219	219	219	191
Materials and Supplies	103	101	101	44
Purchased Services	164	166	166	68
Utilities	-	-	-	-
Contract Services	299	299	299	62
Fees and Payments	-	-	-	147
Controllable Assets	-	-	-	-
Computer Hardware and Software	5	5	5	27
TSC Chargebacks	784	784	784	699
Other	-	-	-	-
	1,574	1,574	1,574	1,238

Program Delivery Details

Departmental Management	678	678	678	1,343
Other Grants & Contributions	638	638	638	490
Regional Management	343	343	343	284
Corporate Affairs	455	455	455	449
Policy and Planning	608	608	608	622
Financial Services	632	632	632	626
Information Systems	1,004	1,004	1,004	184
	4,358	4,358	4,358	3,998

DIRECTORATE**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Community Government Funding - Funds allocated in accordance with the Extraordinary Funding Policy.	168	168	168	-
	<u>168</u>	<u>168</u>	<u>168</u>	<u>-</u>
Contributions				
Contribution Funding - Contribution funding is provided to NWT Association of Communities, Local Government Administrators of the NWT and Arctic Energy Alliance who work in partnership with the Department to achieve the Department's mission and goals.	470	470	470	490
	<u>470</u>	<u>470</u>	<u>470</u>	<u>490</u>
	<u>638</u>	<u>638</u>	<u>638</u>	<u>490</u>

DIRECTORATE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	15
Community Allocation				
Yellowknife Headquarters	15	-	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	15

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	15
Community Allocation				
Yellowknife Headquarters	15	-	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	15

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC SAFETY**Activity Description**

Public Safety coordinates key regulatory programs and services within the Department that support the safety and protection of residents of the Northwest Territories.

Program Management coordinates the work of the division.

The Office of the Fire Marshal administers the *Fire Prevention Act*, reviews plans for new construction and major renovation projects, conducts fire safety inspections and takes enforcement action when fire safety regulations are contravened,

Emergency Management is responsible for territorial and community emergency management and planning including search and rescue planning and preparation.

Consumer Affairs administers consumer, lottery business and real estate agent licensing and responds to consumer complaints.

PUBLIC SAFETY**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	827	827	827	843
Grants and Contributions	-	200	200	160
Other Expenses	580	665	580	208
	<u>1,407</u>	<u>1,692</u>	<u>1,607</u>	<u>1,211</u>
Amortization	-	-	-	-
	<u>1,407</u>	<u>1,692</u>	<u>1,607</u>	<u>1,211</u>
Details of Other Expenses				
Travel	165	165	165	49
Materials and Supplies	50	50	50	34
Purchased Services	5	5	5	31
Utilities	-	-	-	-
Contract Services	355	440	355	55
Fees and Payments	-	-	-	19
Controllable Assets	-	-	-	1
Computer Hardware and Software	5	5	5	19
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>580</u>	<u>665</u>	<u>580</u>	<u>208</u>

Program Delivery Details

Program Management	294	294	294	248
Community Government Grants & Contributions	-	200	200	160
Office of the Fire Marshal	586	586	586	349
Emergency Management	297	382	297	271
Consumer Affairs	230	230	230	183
	<u>1,407</u>	<u>1,692</u>	<u>1,607</u>	<u>1,211</u>

PUBLIC SAFETY**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Ground Ambulance and Highway Rescue	-	200	200	160
	-	200	200	160
	-	200	200	160

PUBLIC SAFETY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	7	-	-	7

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	7	-	-	7

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

COMMUNITY OPERATIONS**Activity Description**

Community Operations coordinates many of the functions that support community governments. Program Management coordinates the work of the division.

The Community Financial Services section coordinates financial advisory services to community governments to help promote their financial viability, good financial management and proper financial reporting practices.

The Community Governance section coordinates the Department's involvement in the implementation of Aboriginal land claims and self-government processes; provides advice on community governance issues at the request of community governments; and processes bylaws requiring Ministerial or Executive Council approval. The Chief Municipal Electoral Officer function provides advice and support related to community government elections.

The Financial Policy and Infrastructure Leveraging section analyzes fiscal policy related to supporting community governments and pursues options for accessing alternate sources of revenue for community governments. This section is also responsible for the coordination and implementation of various federal infrastructure funding programs.

The Capital Planning and Infrastructure section coordinates capital planning and infrastructure acquisition and provides technical advice and support regarding capital programs and infrastructure. This section is also responsible for completing remaining items on the MACA Capital Plan.

COMMUNITY OPERATIONS**Operations Expenditure Summary**

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	1,701	1,701	1,701	2,047
Grants and Contributions	185	185	185	214
Other Expenses	551	647	647	399
	<u>2,437</u>	<u>2,533</u>	<u>2,533</u>	<u>2,660</u>
Amortization	-	-	-	-
	<u>2,437</u>	<u>2,533</u>	<u>2,533</u>	<u>2,660</u>
Details of Other Expenses				
Travel	253	317	317	257
Materials and Supplies	38	38	38	41
Purchased Services	60	70	70	27
Utilities	-	-	-	-
Contract Services	188	210	210	58
Fees and Payments	-	-	-	12
Controllable Assets	-	-	-	-
Computer Hardware and Software	12	12	12	4
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>551</u>	<u>647</u>	<u>647</u>	<u>399</u>

Program Delivery Details

Program Management	342	342	342	346
Community Financial Services	597	597	597	679
Financial Policy	150	246	246	435
Community Governance	264	264	264	248
Infrastructure Planning and Support	899	899	899	738
Community Government Grants and Contributions	185	185	185	214
	<u>2,437</u>	<u>2,533</u>	<u>2,533</u>	<u>2,660</u>

COMMUNITY OPERATIONS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Grant-in-Kind Community Government Assets	-	-	-	26
	-	-	-	26
Contributions				
Management of Drinking Water in the NWT	50	50	50	26
Community Financial Services Contributions	135	135	135	162
	185	185	185	188
	185	185	185	214

COMMUNITY OPERATIONS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	15
Community Allocation				
Yellowknife Headquarters	15	-	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	15

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	15	-	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	15	-	-	15
Community Allocation				
Yellowknife Headquarters	15	-	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	15	-	-	15

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SCHOOL OF COMMUNITY GOVERNMENT**Activity Description**

The School of Community Government (SCG) supports community government capacity building for community elected officials and community government staff by providing training, development opportunities and resources in broad areas of community government responsibilities including governance, management, lands, infrastructure, bylaw enforcement, fire protection, water and waste water, emergency management, works, asset management and finances. The SCG provides an integrated approach to local governance capacity building through partnerships with GNWT and federal departments, Aboriginal and territorial organizations, professional associations and educational institutes.

SCHOOL OF COMMUNITY GOVERNMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	933	933	934	1,247
Grants and Contributions	680	830	830	814
Other Expenses	1,438	1,438	1,438	1,225
	3,051	3,201	3,202	3,286
Amortization	-	-	-	-
	3,051	3,201	3,202	3,286
Details of Other Expenses				
Travel	293	293	293	161
Materials and Supplies	201	201	201	50
Purchased Services	153	153	153	100
Utilities	-	-	-	-
Contract Services	784	784	784	440
Fees and Payments	-	-	-	456
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	18
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	1,438	1,438	1,438	1,225

Program Delivery Details

Program Management	419	419	420	351
Training Programs	1,952	1,952	1,952	2,121
Grants and Contributions	680	830	830	814
	3,051	3,201	3,202	3,286

SCHOOL OF COMMUNITY GOVERNMENT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
A Brilliant North: To provide funding to implement the "Improve Community Capacity" initiative.	680	680	680	664
Arctic Energy Alliance - Community Energy Planning Program.	-	150	150	150
	680	830	830	814

SCHOOL OF COMMUNITY GOVERNMENT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	8	-	-	8

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	8	-	-	8
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	8	-	-	8

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LANDS ADMINISTRATION

Activity Description

The Lands Administration Division administers Commissioner's Land, provides advice and assistance to community governments on land use and community planning, performs property assessments, undertakes environmental planning and regulatory review, provides technical mapping and surveying services to community governments and the public, and provides policy advice related to the administration of Commissioner's Land.

The Property Assessment Section values all land and improvements in the Northwest Territories, with the exception of the City of Yellowknife, by conducting property assessments in accordance with the *Property Assessment and Taxation Act and Regulations*.

The Land Program Section advises on dispositions of Commissioner's Land in the Northwest Territories, in accordance with the *Commissioner's Land Act and Regulations* and within a policy framework approved by the Government of the Northwest Territories. It also assists community governments to plan for the physical development of their communities by providing advice and reviewing subdivision plans, community plans, zoning By-laws, and development schemes. This Section arranges and manages legal surveys, prepares satellite imagery, aerial photography, and topographical mapping of land within municipal boundaries of communities in the Northwest Territories, and administers the Department's Geographic Information System.

LANDS ADMINISTRATION**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	1,959	1,959	1,959	1,645
Grants and Contributions	-	-	-	-
Other Expenses	1,474	1,289	1,289	637
	<u>3,433</u>	<u>3,248</u>	<u>3,248</u>	<u>2,282</u>
Amortization	-	-	-	-
	<u>3,433</u>	<u>3,248</u>	<u>3,248</u>	<u>2,282</u>
Details of Other Expenses				
Travel	124	124	124	70
Materials and Supplies	30	30	30	20
Purchased Services	18	18	18	26
Utilities	-	-	-	-
Contract Services	1,232	1,047	1,047	429
Fees and Payments	56	56	56	35
Controllable Assets	-	-	-	-
Computer Hardware and Software	14	14	14	57
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>1,474</u>	<u>1,289</u>	<u>1,289</u>	<u>637</u>

Program Delivery Details

Program Management	780	780	780	763
Property Assessment	1,419	1,419	1,419	890
Land Programs	1,234	1,049	1,049	629
	<u>3,433</u>	<u>3,248</u>	<u>3,248</u>	<u>2,282</u>

LANDS ADMINISTRATION**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	18
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	18

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	18	-	-	18
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	18	-	-	18

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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SPORT, RECREATION AND YOUTH**Activity Description**

Sport, Recreation and Youth provides advice and assistance regarding recreation, sport and physical activity programs and represents the GNWT in its partnership with the NWT Council of Sport and Recreation Partners and other stakeholders. The Division also coordinates volunteer recognition programs and assists with the promotion of volunteerism.

The Youth Secretariat within the Division assists the Minister Responsible for Youth to promote youth development initiatives and acts as a first point of contact for youth issues within the GNWT.

SPORT, RECREATION AND YOUTH**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	849	849	848	1,264
Grants and Contributions	3,457	3,457	3,457	3,500
Other Expenses	874	874	874	556
	<u>5,180</u>	<u>5,180</u>	<u>5,179</u>	<u>5,320</u>
Amortization	-	-	-	-
	<u>5,180</u>	<u>5,180</u>	<u>5,179</u>	<u>5,320</u>
Details of Other Expenses				
Travel	456	456	456	263
Materials and Supplies	110	110	110	49
Purchased Services	50	50	50	45
Utilities	-	-	-	-
Contract Services	171	171	171	91
Fees and Payments	64	64	64	99
Controllable Assets	-	-	-	1
Computer Hardware and Software	23	23	23	8
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>874</u>	<u>874</u>	<u>874</u>	<u>556</u>

Program Delivery Details

Program Management	364	364	364	426
Sport & Recreation	371	371	371	413
Youth	752	752	751	792
Volunteer	236	236	236	189
Other Grants & Contributions	3,457	3,457	3,457	3,500
	<u>5,180</u>	<u>5,180</u>	<u>5,179</u>	<u>5,320</u>

SPORT, RECREATION AND YOUTH**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
High Performance Athlete Grant - A grant to NWT athletes achieving high performance standards within their sport.	100	100	100	97
	<u>100</u>	<u>100</u>	<u>100</u>	<u>97</u>
Contributions				
Recreation Contributions - Contribution towards the NWT Council of Sport and Recreation Partners.	450	450	450	563
Multisport Games - To provide funding to support team NWT participation in major sporting events.	650	650	650	663
Volunteer Contributions - Funding to assist non-profit non-government agencies with training for volunteers.	70	70	70	15
Youth Contributions - To support eligible organizations with their youth initiatives.	25	25	25	5
Youth Centres - To support Community Governments on an application basis, to provide operating costs for youth centres.	500	500	500	517
Youth Corps - Funding for eligible organizations to support programs for youth.	675	675	675	709
Pan Territorial Sports Program - Contributions to Sport & Recreation partners to support community sports programs.	272	272	272	316

SPORT, RECREATION AND YOUTH**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Healthy Choices Initiative - funds to support the implementation of an after school physical activity program.	615	615	615	615
Get Active NWT - funds to encourage community groups to organize local events to assist residents to become more physically active.	100	100	100	-
	<u>3,357</u>	<u>3,357</u>	<u>3,357</u>	<u>3,403</u>
	<u>3,457</u>	<u>3,457</u>	<u>3,457</u>	<u>3,500</u>

SPORT, RECREATION AND YOUTH**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	7	-	-	7
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	1	-	-	1
Other Communities	-	-	-	-
	7	-	-	7

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	6	-	-	6
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	11	-	-	11
Community Allocation				
Yellowknife Headquarters	6	-	-	6
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	11	-	-	11

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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REGIONAL OPERATIONS**Activity Description**

Regional Offices are responsible for the coordination, implementation and delivery of most of the Department's programs and services to community governments and other stakeholders.

Regional staff provide advice and support to community governments on a range of issues. They advise community governments on governance, budgeting, debt recovery, financial reporting and other activities to support the use of sound management and financial practices. They also support communities in the development of community capital investment planning, project management and the operation and maintenance of community infrastructure and equipment.

Assistant Fire Marshals support fire prevention and response in communities by undertaking training activities, local inspections and investigations.

Regional lands staff assist community governments with community land administration and planning activities and administer leases for Commissioner's Lands.

Senior Recreation Development Coordinators support healthy choices and physical activity and recreational development activities through partnerships with a wide variety of stakeholders across each respective region.

REGIONAL OPERATIONS

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	5,425	5,425	5,414	5,339
Grants and Contributions	69,052	66,732	66,482	66,618
Other Expenses	1,030	1,030	1,030	808
	<u>75,507</u>	<u>73,187</u>	<u>72,926</u>	<u>72,765</u>
Amortization	160	172	172	168
	<u>75,667</u>	<u>73,359</u>	<u>73,098</u>	<u>72,933</u>
Details of Other Expenses				
Travel	583	585	585	361
Materials and Supplies	119	121	121	98
Purchased Services	167	170	170	132
Utilities	23	25	25	-
Contract Services	85	85	85	87
Fees and Payments	8	8	8	25
Controllable Assets	-	-	-	15
Computer Hardware and Software	45	36	36	9
TSC Chargebacks	-	-	-	-
Other	-	-	-	81
	<u>1,030</u>	<u>1,030</u>	<u>1,030</u>	<u>808</u>

Program Delivery Details

Program Management	2,328	2,328	2,325	2,509
Community Government Grants & Contributions	67,927	65,607	65,357	65,396
Other Grants & Contributions	1,125	1,125	1,125	1,222
Regional Delivery Services	4,127	4,127	4,119	3,638
Amortization	160	172	172	168
	<u>75,667</u>	<u>73,359</u>	<u>73,098</u>	<u>72,933</u>

REGIONAL OPERATIONS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Community Government Grants and Contributions				
Grants				
Community Government Funding - Formula based funding to eligible community governments to assist them with providing municipal services.	45,660	44,330	44,330	44,329
Grant-in-Lieu of Taxes - Grants are provided to tax based communities in lieu of property taxes.	6,148	5,626	5,626	5,586
New Deal - Taxation Revenue Program	475	410	410	475
Additional Funding - Grants to eligible community governments to assist with mobile equipment and utility costs.	1,440	1,390	1,140	1,141
Senior Citizens and Disabled Persons Property Tax Relief - Matching grants to tax based communities.	366	366	366	380
	<u>54,089</u>	<u>52,122</u>	<u>51,872</u>	<u>51,911</u>
Contributions				
Water and Sewer Services Funding - To provide funding to support community governments with the provision of water and sewer services.	13,013	12,660	12,660	12,656
Recreation Funding - Contributions to eligible community governments for Sport and Recreation initiatives.	825	825	825	829
	<u>13,838</u>	<u>13,485</u>	<u>13,485</u>	<u>13,485</u>
	<u>67,927</u>	<u>65,607</u>	<u>65,357</u>	<u>65,396</u>

REGIONAL OPERATIONS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Other Grants and Contributions				
Contributions				
Youth Corps - Funding for eligible organizations to support programs for youth.	500	500	500	567
Regional Youth Sports Events - Funding to support regionally based youth sports or multisport events.	400	400	400	402
Youth Contribution Programs - Funding for eligible youth initiatives.	225	225	225	253
	1,125	1,125	1,125	1,222
	1,125	1,125	1,125	1,222
	69,052	66,732	66,482	66,618

REGIONAL OPERATIONS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	6
Tłı̨chǫ	2	-	-	2
South Slave	10	-	-	10
Dehcho	9	-	-	9
Sahtu	9	-	-	9
Beaufort Delta	10	-	-	10
	46	-	-	46
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	46	-	-	46
Other Communities	-	-	-	-
	46	-	-	46

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	6	-	-	6
Tłı̨chǫ	2	-	-	2
South Slave	9	-	-	9
Dehcho	8	-	-	8
Sahtu	8	-	-	8
Beaufort Delta	9	-	-	9
	42	-	-	42
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	42	-	-	42
Other Communities	-	-	-	-
	42	-	-	42

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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Work Performed on Behalf of Others

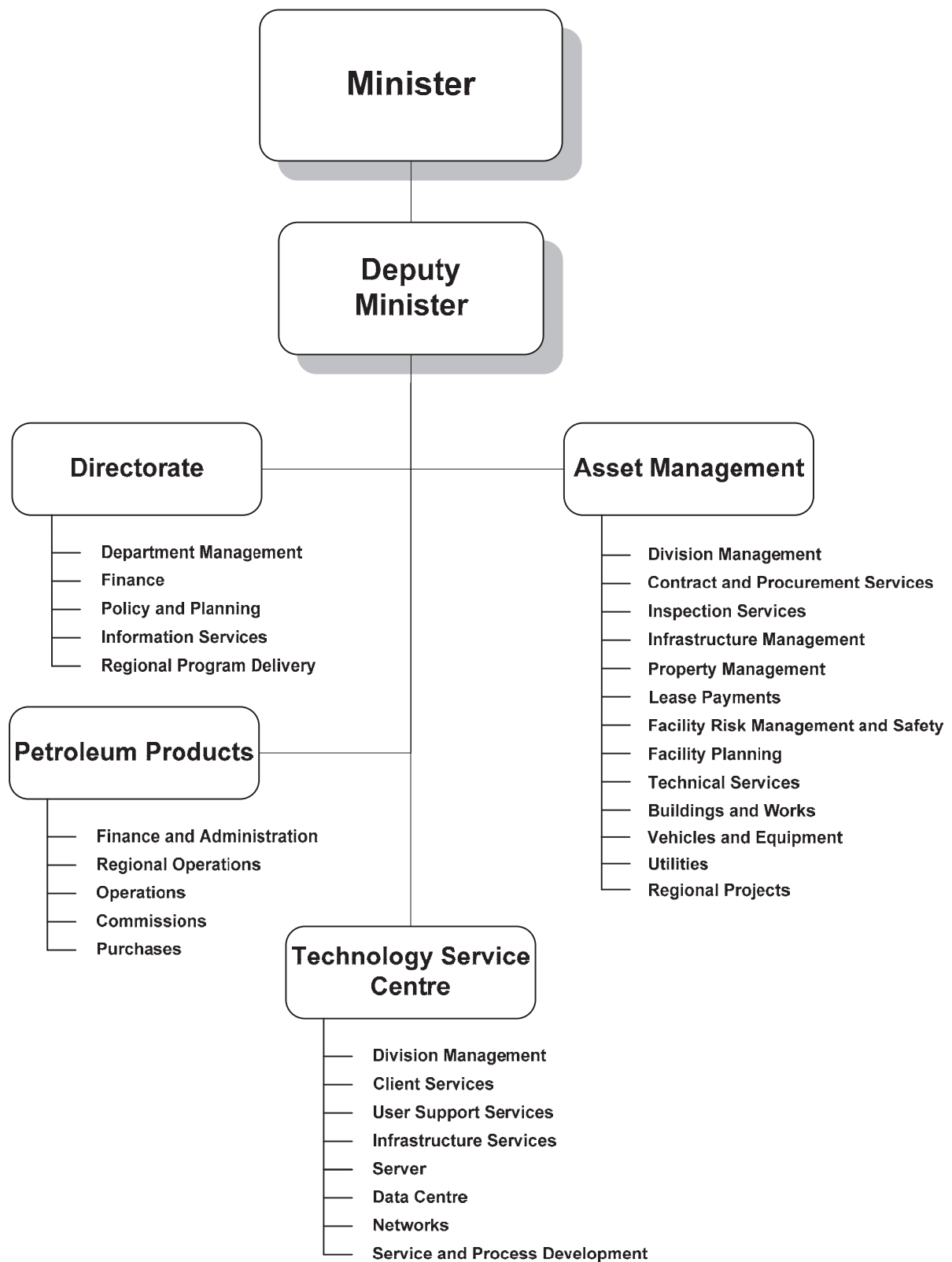
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	2	13	2	-
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	2	15	2	-
Inuvialuit Land Claim - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2012-2013 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	100	100	100	100

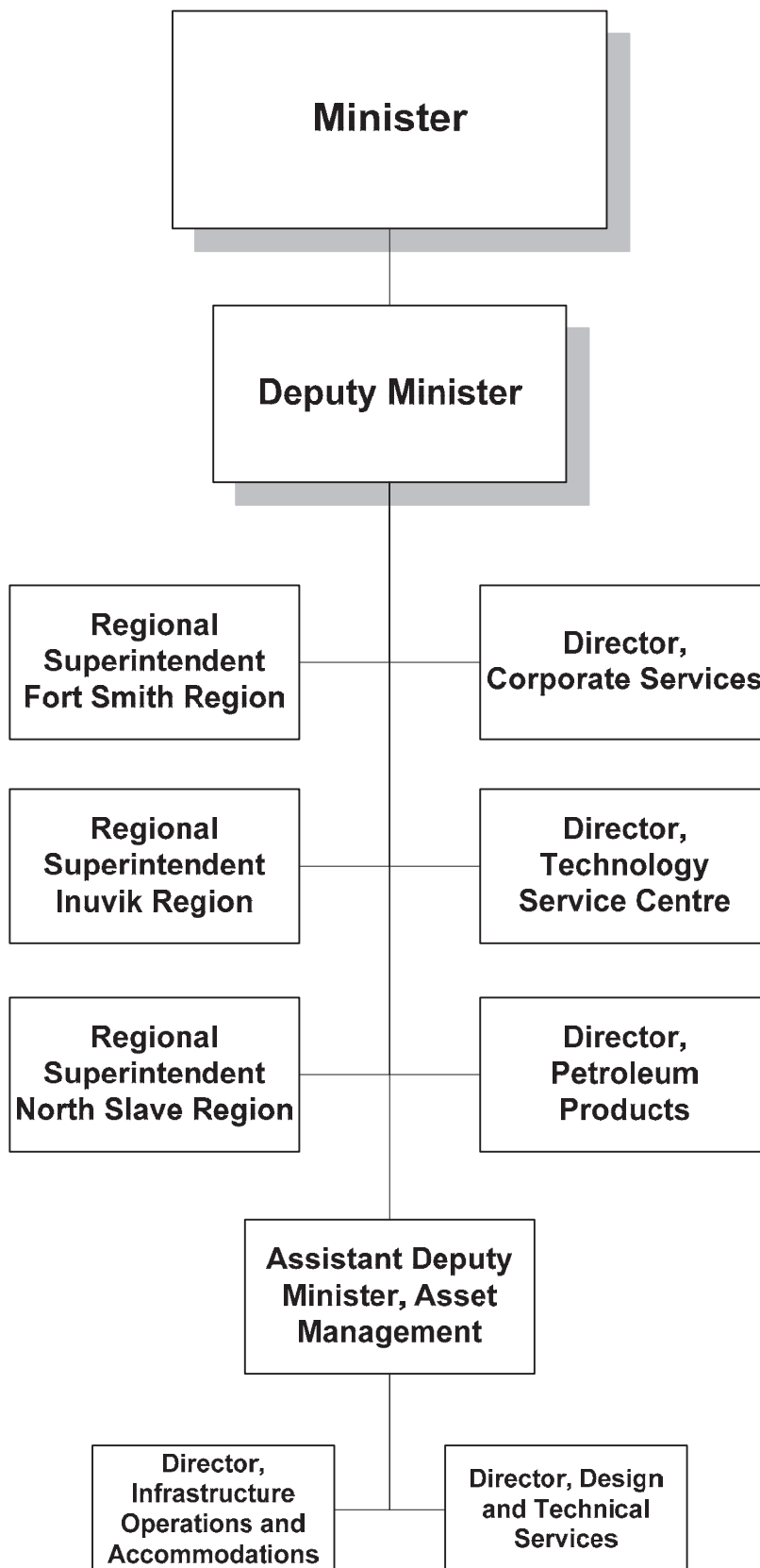
Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Tłıchǵ Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłıchǵ implementation activities pursuant to the Tłıchǵ Implementation Plan.	97	116	75	164
Pan Territorial Sport Strategy - The Government of the NWT in conjunction with the Governments of Nunavut and Yukon have entered into a bi-lateral agreement to advance sport participation and to enhance the capacity of territorial aboriginal sport bodies, to increase aboriginal sport participation.	272	272	272	272
Gas Tax - An agreement with Infrastructure Canada, Government of Canada, for the transfer of federal gas tax revenues to municipal governments.	15,000	19,854	15,000	14,534
Public Transit - An agreement with Infrastructure Canada, Government of Canada for the transfer of funds to municipal governments for investment in Public Transit Infrastructure.	-	-	-	649
	15,473	20,370	15,451	15,719

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PUBLIC WORKS AND SERVICES





MISSION

The Department of Public Works and Services mission is to deliver quality services to satisfy the needs of its clients, while achieving the best value for government, communities, business and residents.

GOALS

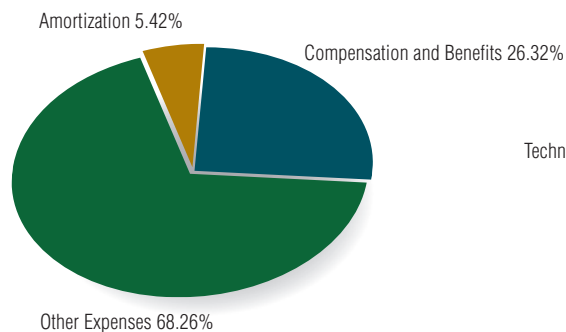
1. Suitable facilities are available to support delivery of government programs.
2. Protection of life and property is achieved through the enforcement of the provisions of electrical, gas, boiler and pressure vessel legislation.
3. Suitable information technology infrastructure and services are available to support the delivery of government programs and services.
4. Basic community needs for heating, transportation and power generation fuels are met through the safe and reliable provision of fuel services.
5. Effective management of government records.

PUBLIC WORKS AND SERVICES

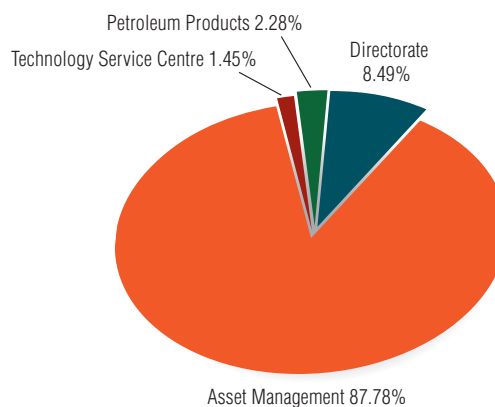
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Operations Expenditures

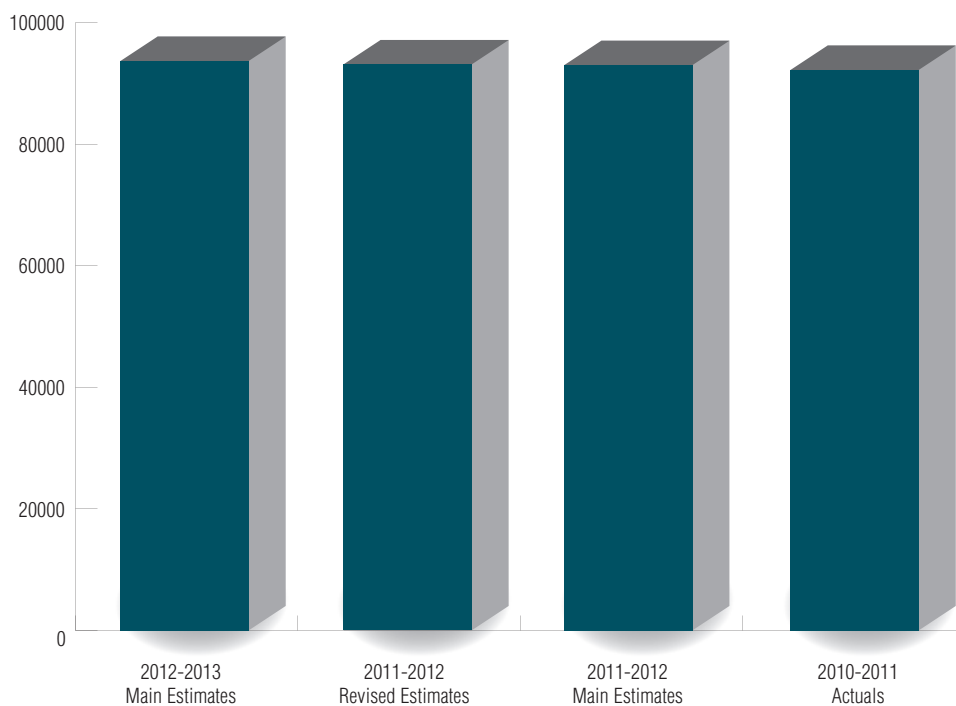
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	24,659	24,679	24,652	23,238
Grants and Contributions	-	-	-	-
Other Expenses	63,951	63,337	63,264	64,063
	<u>88,610</u>	<u>88,016</u>	<u>87,916</u>	<u>87,301</u>
Amortization	5,072	5,072	5,072	4,894
	<u>93,682</u>	<u>93,088</u>	<u>92,988</u>	<u>92,195</u>
Details of Other Expenses				
Travel	684	539	539	685
Materials and Supplies	1,666	1,405	1,405	2,753
Purchased Services	675	626	626	643
Utilities	27,197	27,220	27,220	25,636
Contract Services	32,593	32,370	32,297	32,670
Fees and Payments	94	81	81	167
Controllable Assets	-	-	-	456
Computer Hardware and Software	91	112	112	216
TSC Chargebacks	951	984	984	825
Other	-	-	-	12
	<u>63,951</u>	<u>63,337</u>	<u>63,264</u>	<u>64,063</u>

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	172,967	129,819	164,259	106,404
Accumulated amortization	(66,402)	(61,330)	(61,508)	(56,436)
Net book value	106,565	68,489	102,751	49,968
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	16,006	43,148	19,067	23,325
Disposals	-	-	-	90
Amortization expense	(5,072)	(5,072)	(5,072)	(4,894)
END OF THE YEAR				
Net book value of assets in service	117,499	106,565	116,746	68,489
Work in progress	1,065	5,830	1,065	24,362
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	118,564	112,395	117,811	92,851
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	5,830	24,362	5,830	22,067
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	11,241	24,616	14,302	25,620
Less work in progress, end of the year	(1,065)	(5,830)	(1,065)	(24,362)
Assets put into service during the year	16,006	43,148	19,067	23,325

INFRASTRUCTURE INVESTMENT

Large Capital Projects	9,114	23,042	13,025	24,956
Small Capital Projects	722	1,974	1,277	664
Information Technology Projects	1,405	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	11,241	25,016	14,302	25,620
ALLOCATED TO:				
Tangible Capital Assets	11,241	24,616	14,302	25,620
Infrastructure Contributions	-	400	-	-
	11,241	25,016	14,302	25,620

REVENUE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payments				
Labour Canada Agreement	42	42	42	-
	42	42	42	-
General				
Electrical Permits	475	475	475	853
Boiler Registration	370	370	370	378
Gas Permits	65	65	65	55
Elevator Permits	75	75	75	63
Tender Document Fees	-	5	5	-
Administration Fees	-	-	-	15
	985	990	990	1,364
Recoveries				
Water/Sewer Maintenance Services	380	380	380	328
Rental to Others	234	234	234	234
Parking Stall Rentals	13	13	13	-
Sale of Heat Supply	50	50	50	50
Sale of Surplus Assets	100	100	100	25
Amortization Recoveries	-	350	70	-
	777	1,127	847	637
	1,804	2,159	1,879	2,001

ACTIVE POSITIONS**2012-2013**

	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	60	-	-	60
North Slave	32	-	-	32
Tłı̨chǫ	1	-	-	1
South Slave	45	-	-	45
Dehcho	16	-	-	16
Sahtu	8	-	-	8
Beaufort Delta	41	-	-	41
	203	-	-	203

Community Allocation

Yellowknife Headquarters	60	-	-	60
Regional/Area Offices	130	-	-	130
Other Communities	13	-	-	13
	203	-	-	203

2011-2012

	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	58	-	-	58
North Slave	33	-	-	33
Tłı̨chǫ	1	-	-	1
South Slave	45	-	-	45
Dehcho	16	-	-	16
Sahtu	7	-	-	7
Beaufort Delta	42	-	-	42
	202	-	-	202

Community Allocation

Yellowknife Headquarters	58	-	-	58
Regional/Area Offices	131	-	-	131
Other Communities	13	-	-	13
	202	-	-	202

Note: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC WORKS AND SERVICES

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DIRECTORATE**Activity Description**

The Directorate includes the Deputy Minister's office and Corporate Services Division at Headquarters. In the regions, the Directorate includes the Superintendent and the Finance and Administrative services. The Directorate is responsible for the overall management of the department, managing human and financial resources and providing overall direction and planning. Activities in the Directorate include financial administration, policy and planning, information systems and records management, and regional program delivery.

Records Management is responsible for the delivery of services to GNWT departments, boards, and agencies. Responsibilities include developing government-wide policies, standards and guidelines, support and training, records storage and retrievals and maintaining the Administrative Records Classification System (ARCS) and providing support for the Digital Integrated Information Management System (DIIMS). It also coordinates the operation of five GNWT records centres, located in Yellowknife, Inuvik, Fort Smith, Hay River and Fort Simpson.

The Directorate co-ordinates activities in support of GNWT priorities and departmental goals, and maintains effective communication within the department, and with other departments, governments including aboriginal self-governments, the private sector, and other interest groups.

DIRECTORATE**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	6,240	5,976	5,971	5,654
Grants and Contributions	-	-	-	-
Other Expenses	1,718	1,641	1,641	1,567
	<u>7,958</u>	<u>7,617</u>	<u>7,612</u>	<u>7,221</u>
Amortization	-	-	-	-
	<u>7,958</u>	<u>7,617</u>	<u>7,612</u>	<u>7,221</u>
Details of Other Expenses				
Travel	108	81	81	72
Materials and Supplies	124	96	96	97
Purchased Services	417	366	366	277
Utilities	-	-	-	-
Contract Services	59	59	59	69
Fees and Payments	19	15	15	56
Controllable Assets	-	-	-	1
Computer Hardware and Software	40	40	40	158
TSC Chargebacks	951	984	984	825
Other	-	-	-	12
	<u>1,718</u>	<u>1,641</u>	<u>1,641</u>	<u>1,567</u>

DIRECTORATE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	6	-	-	6
	49	-	-	49
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	30	-	-	30
Other Communities	-	-	-	-
	49	-	-	49

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	12	-	-	12
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	3	-	-	3
Sahtu	-	-	-	-
Beaufort Delta	6	-	-	6
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	30	-	-	30
Other Communities	-	-	-	-
	47	-	-	47

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC WORKS AND SERVICES

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ASSET MANAGEMENT

Activity Description

The Asset Management activity is responsible, on behalf of government departments, for the planning, design, construction, operation and maintenance of buildings and works throughout the NWT. Regional offices manage the delivery of maintenance and project management services, ensuring that client needs are met and facility life cycle costs are minimized. Headquarters supports the regions by providing facility planning, technical expertise for program and design standards, facility evaluations, troubleshooting, facility commissioning, granular materials planning and coordination, procurement and project management support, and technical support for safe drinking water initiatives.

Asset Management also coordinates the GNWT's Capital Planning process as well as the planning, acquisition and management of general office space for the GNWT, including leases, and the disposal of the GNWT's surplus real property assets.

PWS assumes responsibility for energy management within the government facilities it maintains. For existing buildings, this includes energy consumption analysis and benchmarking, detailed energy audits, and the inspection of electrical and mechanical systems. For new buildings, the EcoEnergy Validation Program Protocol is used, which includes computer modeling of energy use. As part of the modeling, an energy workshop with designers, clients, and operators allows various equipment options to be discussed and simultaneously modeled for energy consumption and savings.

The role of Contracting and Procurement Services is to provide procurement services to the department along with monitoring and advice with respect to GNWT and PWS policies, procedures and standards related to contracting. This includes contracts for construction, the acquisition of goods and services, architectural/engineering consulting contracts, and the acquisition of real property.

The building infrastructure Risk Management and Safety Program addresses the Deferred Maintenance Initiative. This activity is focused on assessing the condition of key GNWT building infrastructure and identifying and undertaking remedial work to ensure that buildings continue to be safe for occupancy, and to ensure that critical deferred maintenance items are addressed to maximize the useful life of these assets.

Inspection Services is responsible for the administration and regulation of electrical, elevator, boiler, pressure vessel and gas safety. These tasks protect the public by ensuring that all installations are constructed, all equipment is approved, and all workers are certified in accordance with the various codes and NWT Acts.

ASSET MANAGEMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	18,419	18,703	18,681	17,584
Grants and Contributions	-	-	-	-
Other Expenses	62,233	61,696	61,623	62,496
	<u>80,652</u>	<u>80,399</u>	<u>80,304</u>	<u>80,080</u>
Amortization	1,577	1,577	1,577	2,085
	<u>82,229</u>	<u>81,976</u>	<u>81,881</u>	<u>82,165</u>
Details of Other Expenses				
Travel	576	458	458	613
Materials and Supplies	1,542	1,309	1,309	2,656
Purchased Services	258	260	260	366
Utilities	27,197	27,220	27,220	25,636
Contract Services	32,534	32,311	32,238	32,601
Fees and Payments	75	66	66	111
Controllable Assets	-	-	-	455
Computer Hardware and Software	51	72	72	58
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>62,233</u>	<u>61,696</u>	<u>61,623</u>	<u>62,496</u>

ASSET MANAGEMENT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	41
North Slave	20	-	-	20
Tłı̨chǫ	1	-	-	1
South Slave	36	-	-	36
Dehcho	13	-	-	13
Sahtu	8	-	-	8
Beaufort Delta	35	-	-	35
	154	-	-	154
Community Allocation				
Yellowknife Headquarters	41	-	-	41
Regional/Area Offices	100	-	-	100
Other Communities	13	-	-	13
	154	-	-	154

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	41	-	-	41
North Slave	21	-	-	21
Tłı̨chǫ	1	-	-	1
South Slave	36	-	-	36
Dehcho	13	-	-	13
Sahtu	7	-	-	7
Beaufort Delta	36	-	-	36
	155	-	-	155
Community Allocation				
Yellowknife Headquarters	41	-	-	41
Regional/Area Offices	101	-	-	101
Other Communities	13	-	-	13
	155	-	-	155

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PUBLIC WORKS AND SERVICES

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TECHNOLOGY SERVICE CENTRE**Activity Description**

The Technology Service Centre (TSC) provides Information Technology (IT) services and support to GNWT departments and the Deh Cho and Sahtu Health Authorities. The TSC is responsible for the network that interconnects over 120 departmental local area networks in government offices, schools and health care facilities in all 33 communities. The TSC maintains the government's e-mail, servers and data storage infrastructure as well as provides desktop/laptop support and application hosting.

The TSC manages the government's primary GNWT Data Centre in Yellowknife as well as the Data Centre located in the Stuart M. Hodgson Building which provides secondary/backup site functions. The TSC is also responsible for two smaller data centres in Fort Smith and Inuvik.

All calls for TSC assistance are handled through the TSC's Service Desk. The TSC continues to focus on becoming increasingly client-focused. It is also committed to enhancing the TSC services and support through ongoing quality and process improvement.

TECHNOLOGY SERVICE CENTRE**Operations Expenditure Summary**

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	1,361	1,361	1,361	1,183
	1,361	1,361	1,361	1,183
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-
	-	-	-	-

PETROLEUM PRODUCTS**Activity Description**

The Petroleum Products Division (PPD) manages the purchase, transport, and storage of petroleum products in NWT communities not served by the private sector. The products are sold to residents of sixteen communities through local contractors who are paid a commission. PPD also provides fuel delivery and maintenance services to NWT Power Corporation tank farm facilities in twenty communities.

PPD financial and administrative headquarters, with responsibilities for credit, invoicing, collections and financial planning, are located in Fort Simpson. The Fuel Services group oversees operations in the communities and manages local delivery contractors, determines re-supply quantities, provides quality control, capital standards and planning, and environmental management.

The PWS Asset Maintenance group within PPD manages the operations, maintenance and disposal of GNWT goods and buildings throughout the Nahendeh Region, and when requested supports community governments in the management of their infrastructure responsibilities.

PETROLEUM PRODUCTS**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	-	-	-	-
	-	-	-	-
Amortization	2,134	2,134	2,134	1,626
	2,134	2,134	2,134	1,626
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	-	-	-	-
	-	-	-	-

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Office Space	Aklavik	43	132
Office Space	Behchokò	580	1,402
Office Space	Deline	83	42
Office Space	Fort Good Hope	28	5
Office Space	Fort Resolution	97	356
Office Space	Fort Simpson	314	425
Office Space	Fort Smith	330	-
Office Space	Hay River	432	1,468
Office Space	Inuvik	996	4,377
Office Space	Norman Wells	456	3,358
Office Space	Tuktoyaktuk	39	-
Office Space	Tulita	71	6
Office Space	Yellowknife	7,111	19,108
		10,579	30,678

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

PUBLIC WORKS AND SERVICES

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TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

The Technology Service Centre (TSC) is responsible for providing information technology support and services to meet the business objectives of the GNWT, including delivering programs to NWT residents and maximizing the effectiveness of GNWT employees.

Primary TSC services provided to GNWT departments include computer workstation upgrades and support, electronic mail, file management, Internet access, and application hosting. The foundation for these services is the Wide Area Network managed by the TSC. Education boards, health authorities and Aurora College receive a subset of these services.

The TSC recovers its costs from GNWT departments through chargeback agreements using rates approved annually by the Financial Management Board. The rates reflect the infrastructure, human resources, licensing and maintenance costs to provide these services.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
OPERATING RESULTS				
Income				
Executive	311	311	311	303
Human Resources	988	988	988	904
Legislative Assembly	324	324	324	312
Finance	794	794	793	742
Municipal & Community Affairs	751	751	751	698
Transportation	1,223	1,223	1,224	1,149
Public Works & Services	984	984	984	918
Health & Social Services	3,665	3,665	3,664	3,337
Industry, Tourism and Investment	941	941	941	958
Environment & Natural Resources	2,066	2,066	2,066	1,803
Education, Culture & Employment	4,034	4,034	4,035	3,730
Justice	1,517	1,517	1,517	1,414
NWT Housing Corporation	280	280	280	259
Aboriginal Affairs & Intergovernmental Relations	174	174	174	170
Closing Balance	18,052	18,052	18,052	16,697
Salaries	7,008	7,008	6,661	5,938
Other Operations	11,044	11,044	11,391	10,759
	18,052	18,052	18,052	16,697
	-	-	-	-

Note: Any deficit is funded from the Department of Public Works and Services appropriations while any surplus revenues generated through the chargeback are returned to departments.

TECHNOLOGY SERVICE CENTRE (CHARGEBACK)

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	53	-	-	53
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	58	-	-	58
Community Allocation				
Yellowknife Headquarters	53	-	-	53
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	58	-	-	58

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	52	-	-	52
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	57	-	-	57
Community Allocation				
Yellowknife Headquarters	52	-	-	52
Regional/Area Offices	5	-	-	5
Other Communities	-	-	-	-
	57	-	-	57

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Public Stores Revolving Fund

The territorial wide Public Stores Revolving Fund was established to provide working capital to finance central warehousing of standard supply inventories such as accountable forms, vital statistics, court documents, etc. The Public Stores Revolving Fund is utilized by all GNWT departments as well as boards and agencies. The authorized limit of the fund is \$1,175,000. Currently, only Yellowknife has a public stores inventory, which services all the regions.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Authorized Limit	1,175,000	1,175,000	1,175,000	1,175,000
OPERATING RESULTS				
Opening Balance	164	159	176	171
Net Purchases	135	195	195	132
Net Issues	(139)	(190)	(190)	(144)
Inventory Write-downs	-	-	-	-
Closing Balance	160	164	181	159

PUBLIC WORKS AND SERVICES

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Petroleum Products Revolving Fund

The Petroleum Products Revolving Fund was established January 19, 1973. The fund provides working capital to finance inventory, accounts receivable and operating expenses, such as salaries, commissions, taxes and quality control, required for the distribution of petroleum products. The authorized limit of the Petroleum Products Revolving Fund is \$55,000,000. Operating expenses are recovered through the price structure to achieve a break-even operation.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Authorized Limit	55,000	55,000	55,000	55,000
OPERATING RESULTS				
Income				
Sales Income After Taxes	37,437	31,100	28,926	28,844
Other Revenue	-	20	20	206
	37,437	31,120	28,946	29,050
Expenditures				
Salaries	1,888	1,864	1,880	1,817
Other Operations and Maintenance	1,887	2,150	1,426	1,502
Commissions	2,229	2,238	2,154	2,197
Cost of Goods Sold	31,489	25,319	23,718	23,521
	37,493	31,571	29,178	29,037
Surplus (Deficit)	(56)	(451)	(232)	13

Petroleum Products Stabilization Fund

Opening Balance	198	649	746	636
Surplus (Deficit)	(56)	(451)	(232)	13
Closing Balance	142	198	514	649

Petroleum Products Revolving Fund**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	1	-	5
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	7	-	-	7
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	14	1	-	15
Community Allocation				
Yellowknife Headquarters	4	1	-	5
Regional/Area Offices	10	-	-	10
Other Communities	-	-	-	-
	14	1	-	15

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	4	-	-	4
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	7	-	-	7
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	14	-	-	14
Community Allocation				
Yellowknife Headquarters	4	-	-	4
Regional/Area Offices	10	-	-	10
Other Communities	-	-	-	-
	14	-	-	14

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Divisional Education Board Beaufort-Delta - Leasing Services - Through a memorandum of agreement with the Beaufort-Delta Education Board, the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the education board are recovered through chargeback.	132	132	132	191
AANDC - Sahtu Final Agreement Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	4	4	4	4
AANDC - Gwich'in Land Claim Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation pursuant to the Gwich'in Implementation plan.	4	4	4	4
AANDC - Tlicho Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2103 grant payment to the Government of the Northwest Territories to assist with Tlicho implementation activities pursuant to the Tlicho Implementation Plan.	14	14	14	14

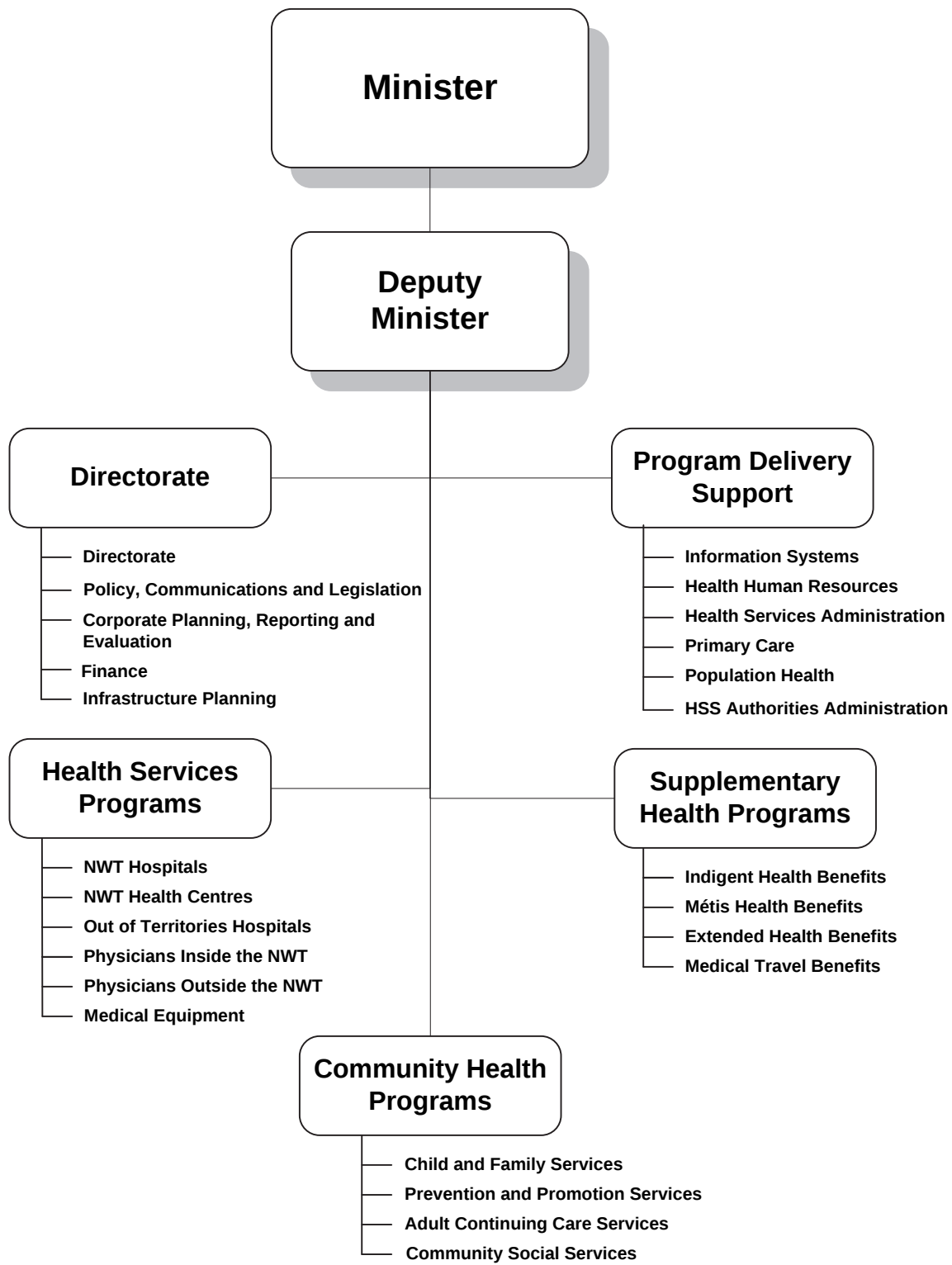
Work Performed on Behalf of Others (continued)

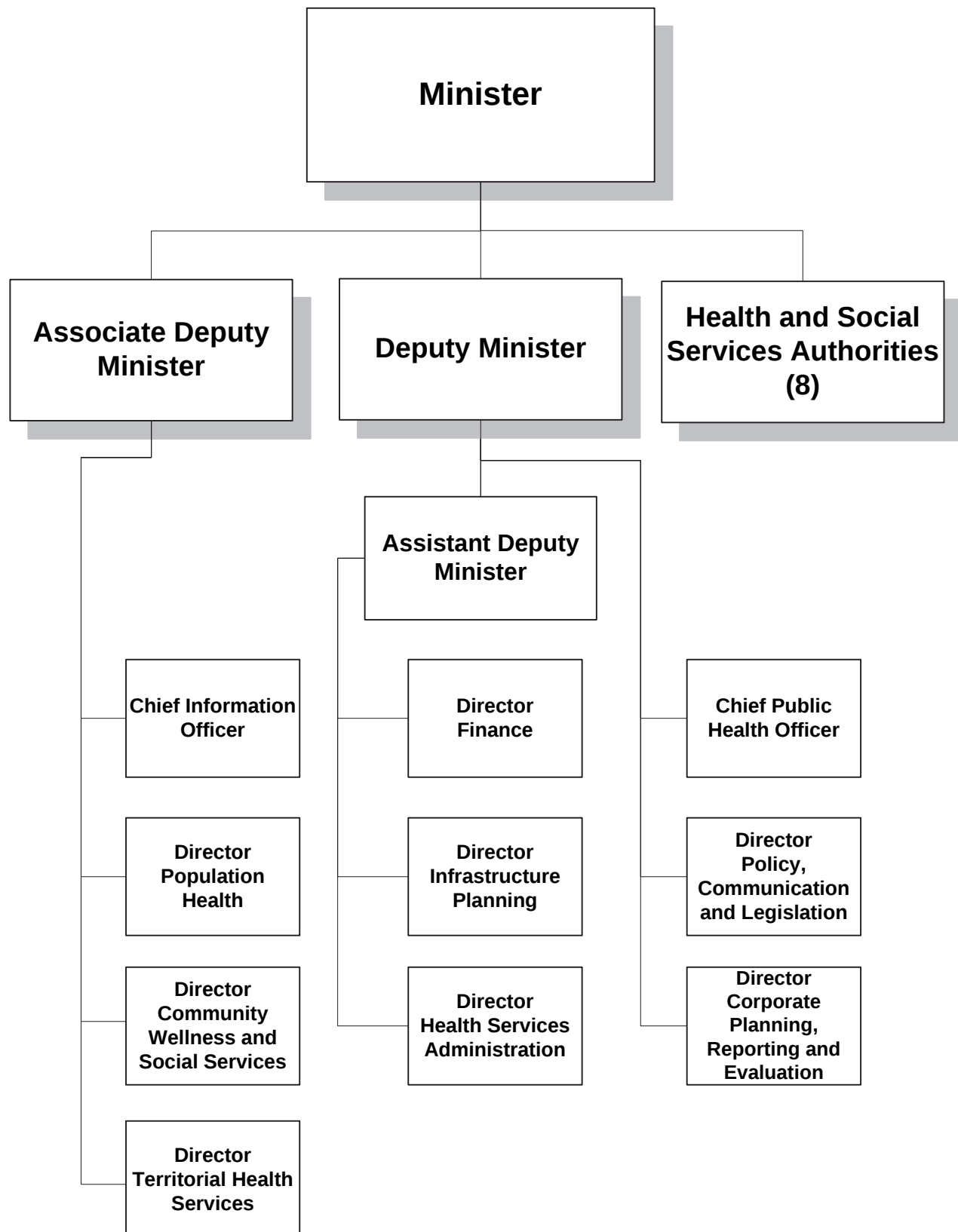
	(thousands of dollars)			
	2011-2012 Main Estimates	2010-2011 Revised Estimates	2010-2011 Main Estimates	2009-2010 Actuals
Alex Moses Greenland Building - BDHSSA - Through a memorandum of understanding (MOU) with the Beaufort-Delta Health and Social Services Authority (BDHSSA), the Department of Public Works and Services provides direct services by leasing office space. Costs incurred by the department on behalf of the Authority are recovered through chargeback.	80	80	80	87
Aven Manor Renovations - Through a Memorandum of Understanding (MOU) with the Yellowknife Association of Concerned Citizens for Seniors (YACCS), the Department of Public Works and Services provides project management services for renovations to the Aven Manor. The MOU will remain in effect until completion of the project or until mutually renewed, amended or terminated.	-	-	-	1
Multi-Use Facility - Inuvik - Through a Memorandum of Understanding (MOU) with the Northwest Territories Power Corporation, the Department of Public Works and Services provided project management services for tenant improvements to the new Multi-Use Facility in Inuvik. The MOU will remain in effect until completion of the project or until mutually renewed, amended or terminated.	-	721	-	-
Frame Lake Community Health Clinic - Yellowknife - Through a Memorandum of Understanding (MOU) with Yellowknife Health and Social Services, the Department of Public Works and Services provided project management services to upgrade the existing mechanical system. The MOU will remain in effect until the completion of the project or until mutually renewed, amended or terminated	-	48	-	-
	234	1,003	234	301

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HEALTH AND SOCIAL SERVICES





MISSION

To promote, protect and provide for the health and well-being of the people of the Northwest Territories.

GOALS

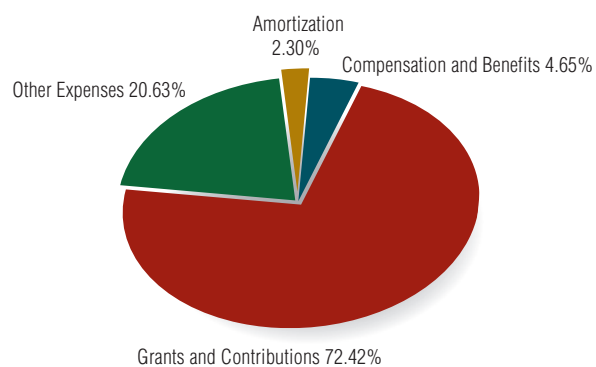
In order to provide high quality health and social services we have established goals that support our vision, mission and guiding principles.

- Wellness - Communities, families and individuals make healthy choices; children are raised in safe environments and are protected from injury and disease
- Access - The right service at the right time by the right provider
- Sustainability - Living within our means
- Accountability - Reporting to the public and the Legislative Assembly

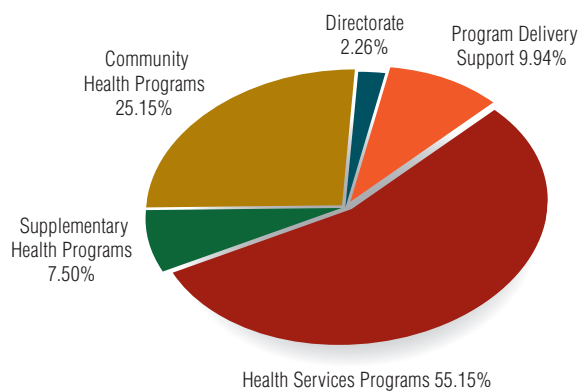
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Operations Expenditures

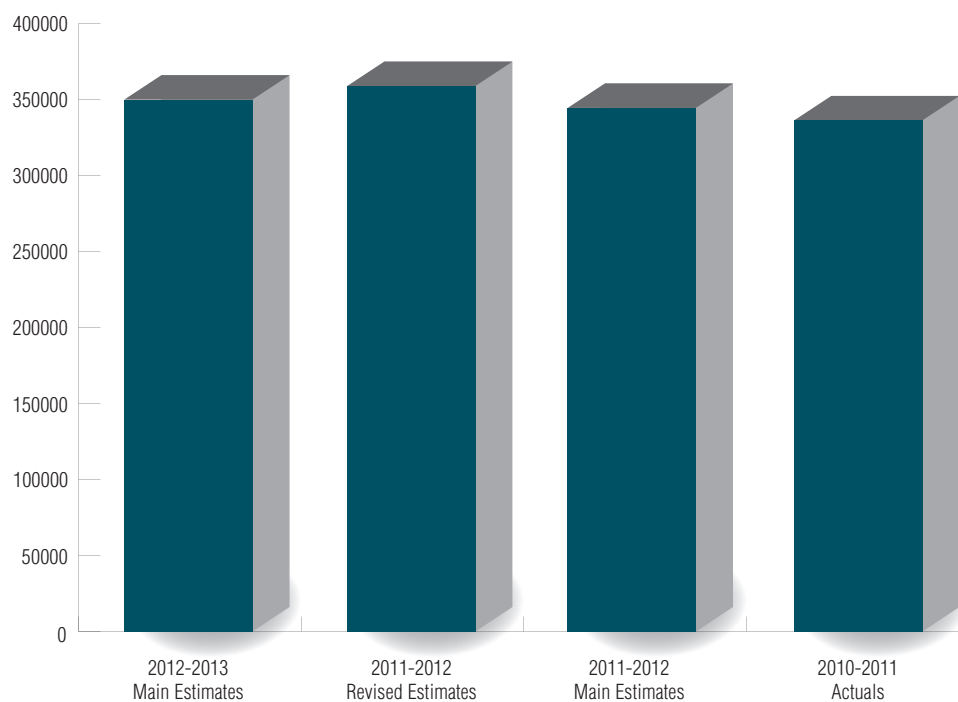
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	16,277	16,012	15,805	14,931
Grants and Contributions	253,404	257,290	247,812	238,550
Other Expenses	72,205	77,492	72,491	74,805
	<u>341,886</u>	<u>350,794</u>	<u>336,108</u>	<u>328,286</u>
Amortization	8,040	8,001	8,397	7,966
	<u>349,926</u>	<u>358,795</u>	<u>344,505</u>	<u>336,252</u>
Details of Other Expenses				
Travel	754	854	729	424
Materials and Supplies	579	676	664	579
Purchased Services	1,420	1,746	1,746	859
Utilities	-	-	-	-
Contract Services	26,623	25,853	21,002	22,319
Fees and Payments	37,641	43,344	43,334	46,240
Controllable Assets	918	768	768	650
Computer Hardware and Software	502	496	494	300
TSC Chargebacks	3,670	3,653	3,653	3,337
Other	98	102	101	97
	<u>72,205</u>	<u>77,492</u>	<u>72,491</u>	<u>74,805</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	209,155	195,500	239,019	195,848
Accumulated amortization	(106,508)	(98,507)	(98,944)	(90,560)
Net book value	102,647	96,993	140,075	105,288
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	11,517	13,655	2,960	652
Disposals	-	-	-	(981)
Amortization expense	(8,040)	(8,001)	(8,397)	(7,966)
END OF THE YEAR				
Net book value of assets in service	106,124	102,647	134,638	96,993
Work in progress	93,290	68,618	37,803	52,887
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	199,414	171,265	172,441	149,880
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	68,618	52,887	24,472	35,970
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	36,189	29,386	16,291	17,569
Less work in progress, end of the year	(93,290)	(68,618)	(37,803)	(52,887)
Assets put into service during the year	11,517	13,655	2,960	652
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	32,766	20,104	13,990	12,699
Small Capital Projects	3,173	1,548	1,495	358
Information Technology Projects	250	7,734	806	4,512
TOTAL INFRASTRUCTURE INVESTMENT	36,189	29,386	16,291	17,569
ALLOCATED TO:				
Tangible Capital Assets	36,189	29,386	16,291	17,569
Infrastructure Contributions	-	-	-	-
	36,189	29,386	16,291	17,569

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payment				
Wait Times Reduction Trust	315	329	329	320
Territorial Health Access Fund - Extended Territorial Health System Sustainability Initiative (THSSI)	4,333	4,333	4,333	4,333
Medical Travel Fund - Extended Territorial Health System Initiative (THSSI)	3,200	3,200	3,200	3,200
Hospital Care - Status Indians and Inuit	21,034	21,626	21,626	20,221
Medical Care - Status Indians and Inuit	7,239	6,517	6,517	6,958
	<u>36,121</u>	<u>36,005</u>	<u>36,005</u>	<u>35,032</u>
General				
Professional Licenses Fees	140	130	130	146
Vital Statistics Fees	100	100	100	86
Environmental Health Fees	20	20	20	27
	<u>260</u>	<u>250</u>	<u>250</u>	<u>259</u>
Other Recoveries				
Reciprocal Billing - Inpatient Services	3,000	3,500	3,500	2,382
Reciprocal Billing - Hospital Services for Nunavut	8,500	7,500	7,500	7,133
Reciprocal Billing - Medical Services	500	900	900	794
Reciprocal Billing - Specialist Physicians for Nunavut	1,500	1,600	1,600	1,148
Special Allowances	1,000	1,000	1,000	1,094
Third Party Recoveries	-	-	-	901
	<u>14,500</u>	<u>14,500</u>	<u>14,500</u>	<u>13,452</u>
Grant in Kind				
Rockhill Apartments (lease to YWCA)	443	443	443	443
	<u>443</u>	<u>443</u>	<u>443</u>	<u>443</u>
Capital				
Amortization of Capital Contributions	1,200	1,200	1,200	1,195
	<u>1,200</u>	<u>1,200</u>	<u>1,200</u>	<u>1,195</u>
	<u>52,524</u>	<u>52,398</u>	<u>52,398</u>	<u>50,381</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	130	-	-	130
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	149	-	-	149
Community Allocation				
Yellowknife Headquarters	130	-	-	130
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	149	-	-	149

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	123	-	-	123
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	142	-	-	142
Community Allocation				
Yellowknife Headquarters	123	-	-	123
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	142	-	-	142

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Active Positions – Health and Social Services Authorities

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Total
Authority Allocation			
Dehcho Health & Social Services Authority	84	8	92
Beaufort Delta Health & Social Services Authority	210	15	225
Tłı̨chǫ Community Services Agency	78	14	92
Sahtu Health & Social Services Authority	65	5	70
Stanton Territorial Health Authority	358	40	398
Yellowknife Health & Social Services Authority	147	17	164
Fort Smith Health & Social Services Authority	90	9	99
Hay River Health & Social Services Authority	153	25	178
	1,185	133	1,318
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	953	91	1,044
Other Communities	232	42	274
	1,185	133	1,318

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Total
Authority Allocation			
Dehcho Health & Social Services Authority	84	8	92
Beaufort Delta Health & Social Services Authority	210	15	225
Tłı̨chǫ Community Services Agency	78	14	92
Sahtu Health & Social Services Authority	65	5	70
Stanton Territorial Health Authority	355	41	396
Yellowknife Health & Social Services Authority	147	17	164
Fort Smith Health & Social Services Authority	90	9	99
Hay River Health & Social Services Authority	153	25	178
	1,182	134	1,316
Community Allocation			
Yellowknife Headquarters	-	-	-
Regional/Area Offices	950	92	1,042
Other Communities	232	42	274
	1,182	134	1,316

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DIRECTORATE

Activity Description

Under the authority of the Minister, the **Directorate** provides strategic leadership to the Department and the Authorities. This includes responsibility for overall coordination of strategic reform initiatives aimed at ensuring the long-term sustainability of the HSS system. The Directorate is responsible for broad system planning, establishing the strategic direction, providing innovative leadership, coordination and risk management as well as the provision of administrative services for departmental operations.

The **Policy, Communications and Legislation** Division provides leadership and services in the development of policy, legislation and regulations along with Intergovernmental relations, Aboriginal affairs, Official Languages and Communications.

The **Corporate Planning, Reporting and Evaluation** Division is responsible for setting a system-wide framework for planning and accountability to ensure that Department priorities respond to system-wide health and social issues and reflect priorities set by government. This division is also responsible for system reporting as well as monitoring and evaluation. Responsibility for professional licensing is also included in the Division.

The **Finance** Division provides financial planning, financial management and administrative services for the health and social services system. These services include providing advice to the Department and the Authorities on financial management, financial monitoring, financial analysis, transaction processing and procurement, including contracts and contributions.

The **Infrastructure Planning** Division is responsible for the overall development, design and planning of capital infrastructure projects. Planning and purchasing for medical equipment and ever-greening is also included in this division.

DIRECTORATE**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	6,205	5,416	5,416	5,432
Grants and Contributions	35	35	35	35
Other Expenses	1,684	2,227	2,227	1,470
	<u>7,924</u>	<u>7,678</u>	<u>7,678</u>	<u>6,937</u>
Amortization	-	-	-	-
	<u>7,924</u>	<u>7,678</u>	<u>7,678</u>	<u>6,937</u>
Details of Other Expenses				
Travel	182	182	182	130
Materials and Supplies	112	137	137	59
Purchased Services	780	1,161	1,161	121
Utilities	-	-	-	-
Contract Services	481	631	631	578
Fees and Payments	34	34	34	488
Controllable Assets	-	-	-	-
Computer Hardware and Software	10	2	2	10
TSC Chargebacks	-	-	-	-
Other	85	80	80	84
	<u>1,684</u>	<u>2,227</u>	<u>2,227</u>	<u>1,470</u>

DIRECTORATE**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Tłıchǵ Cultural Co-ordinator. The three parties (Tłıchǵ, Canada and GNWT) agreed to each fund one third of the costs of a position. The GNWT's portion of funding for the Cultural Co-ordinator is to be split equally between the Departments of Health and Social Services and Education, Culture and Employment.	35	35	35	35
	35	35	35	35

DIRECTORATE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	53	-	-	53
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	53	-	-	53
Community Allocation				
Yellowknife Headquarters	53	-	-	53
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	53	-	-	53

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	47	-	-	47
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	47	-	-	47
Community Allocation				
Yellowknife Headquarters	47	-	-	47
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	47	-	-	47

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

PROGRAM DELIVERY SUPPORT

Activity Description

Program Delivery Support provides a system-wide focus for planning, program and standards development as well as advice and support in the delivery of health and social service programs.

The **Information Services Division** leads on informatics initiatives in support of the broader systemic goals of Health and Social Services. The Division provides operational support to departmental and territorial systems, and provides planning, implementation and investment support for new territorial health and social services initiatives, data standards, as well as coordination of *Access to Information*, *Protection of Privacy* requests and records management.

Health Human Resources includes programs managed by the Department of Human Resources, for recruitment and retention specifically related to health and social services professionals.

The **Health Service Administration Division** is responsible for the administration of the Health Benefits programs (including Insured Health Benefits, Extended Health Benefits, Catastrophic Health Benefits, Métis, Non-Insured Health Benefits and inter-jurisdictional billings for Hospital and Physician Services). The Division is also responsible for providing Leadership and direction to the Health Authorities in the administration of Insured services, reciprocal billing and Health Benefits eligibility and registration. Vital Statistics, Registrar General is also located in this division providing the registration and issuing of certificates for vital events that occur in the Northwest Territories.

The **Population Health Division**, in collaboration with the Chief Public Health Officer of the NWT, is responsible for services aimed at broad population health through planning, design, development, co-ordination and ongoing management of health and wellness surveillance activities for the Northwest Territories. This includes the development of program standards, monitoring and evaluation in the areas of public health, health promotion, environmental health, disease control and epidemiology.

The **Territorial Health Services Division** ensures that standards and policies are in place to guide the delivery of health services throughout the NWT. Specifically, this division is responsible for the planning, development, coordination, monitoring and review of: acute care; long-term care; homecare; seniors and persons with disabilities; rehabilitation; maternal and child health and oral health, community health programs and physician services.

HSS Authorities Administration includes funding to Health and Social Services Authorities for activities associated with management and administration.

PROGRAM DELIVERY SUPPORT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	7,280	7,561	7,567	6,902
Grants and Contributions	18,197	17,592	17,619	14,921
Other Expenses	9,295	11,874	9,134	10,402
	<u>34,772</u>	<u>37,027</u>	<u>34,320</u>	<u>32,225</u>
Amortization	-	-	-	-
	<u>34,772</u>	<u>37,027</u>	<u>34,320</u>	<u>32,225</u>
Details of Other Expenses				
Travel	200	200	200	174
Materials and Supplies	223	291	291	365
Purchased Services	361	306	306	701
Utilities	-	-	-	-
Contract Services	3,028	5,776	3,051	2,450
Fees and Payments	1,312	1,138	1,128	3,080
Controllable Assets	-	-	-	6
Computer Hardware and Software	488	488	488	289
TSC Chargebacks	3,670	3,653	3,653	3,337
Other	13	22	17	-
	<u>9,295</u>	<u>11,874</u>	<u>9,134</u>	<u>10,402</u>

Program Delivery Details

Information Systems	8,098	8,092	8,087	8,158
Health Human Resources	3,947	4,058	4,058	4,129
Health Services Administration	1,751	2,199	2,204	1,844
Primary Care	2,045	2,289	2,289	1,923
Population Health	4,426	6,391	3,678	3,360
HSS Authorities Administration	14,505	13,998	14,004	12,811
	<u>34,772</u>	<u>37,027</u>	<u>34,320</u>	<u>32,225</u>

PROGRAM DELIVERY SUPPORT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Telehealth Coordinators (Information Systems) - Funding to the Authorities for the coordination of telehealth activities.	100	100	100	100
NWT Wide Picture Archive and Communications System (PACS) - Funding to the Authorities for the territory-wide administration of the Diagnostic Imaging/Picture Archive and Communication System (DI/PACS).	100	100	100	100
LIS Administrator - funding for one position to administer the centralized maintenance and administration of the Laboratory Information System.	118	-	-	-
Professional Development, Recruitment and Retention (Health Human Resources Program) - Funding for the planning, development and implementation of recruitment, retention, succession and mentorship programs. This funding ensures that the ongoing front-line staffing needs of the NWT Health and Social Services System are met and that Northerners continue to be provided with a high level of professional care.	2,901	2,901	2,922	1,388
Primary Care (Health Systems Planning) - Funding for the Seniors 1-800 line / NWT Seniors Society, Canadian National Institute for the Blind, and the NWT Council of Persons with Disabilities. Funding is also provided to the NWT Association of Midwives.	473	493	493	521
Program Delivery Support (HSS Authorities/Agency Administration) - Funding to HSS Authorities for administration to provide services to eligible NWT residents in Territorial Health Insured Services.	14,505	13,998	14,004	12,812
	18,197	17,592	17,619	14,921

PROGRAM DELIVERY SUPPORT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	50	-	-	50
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	69	-	-	69
Community Allocation				
Yellowknife Headquarters	50	-	-	50
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	69	-	-	69

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	50	-	-	50
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	19	-	-	19
	69	-	-	69
Community Allocation				
Yellowknife Headquarters	50	-	-	50
Regional/Area Offices	19	-	-	19
Other Communities	-	-	-	-
	69	-	-	69

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HEALTH SERVICES PROGRAMS

Activity Description

Health services to eligible northern residents in areas such as inpatient and outpatient services, public health and chronic care are provided through the Department and Authorities. Pursuant to the *Hospital Insurance and Health and Social Services Administration Act*, Health and Social Services Authorities are established to operate, manage and control facilities, programs and services.

Hospital Services

- funding to Authorities to provide primary, secondary and emergency care in NWT hospitals
- funding for insured hospital services to NWT residents outside the NWT

NWT Health Centres

- funding to Authorities to provide residents with primary care or “first contact” care through a system of health centres located throughout the NWT

Physician Services

- funding to Authorities to provide insured physician services inside the NWT
- funding for insured physician services to NWT residents outside the NWT

Medical equipment under \$50,000

- funding for medical equipment under \$50,000

HEALTH SERVICES PROGRAMS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	-	-	-	-
Grants and Contributions	149,459	154,393	145,211	138,211
Other Expenses	36,235	36,008	36,008	37,310
	<u>185,694</u>	<u>190,401</u>	<u>181,219</u>	<u>175,521</u>
Amortization	7,295	7,271	7,439	7,247
	<u>192,989</u>	<u>197,672</u>	<u>188,658</u>	<u>182,768</u>
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	355	355	355	325
Fees and Payments	35,028	34,951	34,951	36,345
Controllable Assets	852	702	702	640
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>36,235</u>	<u>36,008</u>	<u>36,008</u>	<u>37,310</u>

Program Delivery Details

NWT Hospitals	87,771	94,809	85,939	85,397
NWT Health Centres	28,846	28,266	27,952	27,417
Out-of-Territories Hospitals	19,123	19,123	19,123	15,952
Physicians Inside the NWT	43,519	41,918	41,920	41,156
Physicians Outside the NWT	5,333	5,333	5,333	4,710
Medical Equipment under \$50,000	1,102	952	952	889
Amortization	7,295	7,271	7,439	7,247
	<u>192,989</u>	<u>197,672</u>	<u>188,658</u>	<u>182,768</u>

HEALTH SERVICES PROGRAMS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Medical Professional Development - Contributions to the NWT Medical Association for professional development of eligible individual NWT physicians.	40	40	40	40
	40	40	40	40
Contributions				
Hospital Services (NWT Hospitals) - Funding to Authorities that provide services to eligible NWT residents (for primary, secondary and emergency care provided by physicians in hospitals).	80,873	87,911	79,041	73,433
Health Centres - Funding to Authorities to provide primary care, or "first contact" care, to eligible NWT residents through a system of health centres across the NWT.	28,846	28,266	27,952	27,417
Physician Services to NWT Residents (Physicians Inside the NWT) - Funding to Authorities that provide insured medical (physician) services inside the NWT to eligible residents (NWT Health Care Plan).	39,450	37,926	37,928	37,071
Medical Equipment under \$50,000 - Funding to Authorities for minor medical equipment purchases under \$50,000.	250	250	250	250
	149,419	154,353	145,171	138,171
	149,459	154,393	145,211	138,211

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SUPPLEMENTARY HEALTH PROGRAMS**Activity Description**

The Department provides Supplementary Health Programs, in accordance with policy, to residents who meet eligibility criteria. Benefits include eligible prescription drugs, appliances, supplies, prostheses, and certain medical travel expenses. Specific benefit programs are:

- Extended Health Benefits
- Métis Health Benefits
- Medical Travel Benefits
- Indigent Health Benefits

SUPPLEMENTARY HEALTH PROGRAMS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	-	-	-	-
Grants and Contributions	15,772	15,753	15,747	19,335
Other Expenses	10,471	10,471	10,471	10,525
	<u>26,243</u>	<u>26,224</u>	<u>26,218</u>	<u>29,860</u>
Amortization	-	-	-	-
	<u>26,243</u>	<u>26,224</u>	<u>26,218</u>	<u>29,860</u>
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	10,070	4,241	4,241	4,766
Fees and Payments	401	6,230	6,230	5,759
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>10,471</u>	<u>10,471</u>	<u>10,471</u>	<u>10,525</u>

Program Delivery Details

Supplementary Health Benefits	115	115	115	148
Métis Health Benefits	1,907	1,907	1,907	1,726
Extended Health Benefits	8,449	8,449	8,449	8,651
Medical Travel	15,772	15,753	15,747	19,335
	<u>26,243</u>	<u>26,224</u>	<u>26,218</u>	<u>29,860</u>

SUPPLEMENTARY HEALTH PROGRAMS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Medical Travel Benefits (Supplementary Health Programs) - Funding to the Authorities to provide Medical Travel services to eligible NWT residents.	15,772	15,753	15,747	19,335
	15,772	15,753	15,747	19,335

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COMMUNITY HEALTH PROGRAMS

Activity Description

Community programs are delivered outside health facilities and include institutional care, assisted living, counselling, and intervention and health promotion.

This activity, under the coordination of the Community Wellness and Social Services Division, includes direct program delivery funding for community based health and social services programs and services, as well as program planning and development, including:

- Community social service workers in the areas of prevention, assessment, early intervention, and counselling and treatment services related to children, youth and families;
- Prevention, assessment, intervention, counselling and treatment programs and services to children and families, in compliance with the *Child and Family Services Act and Adoption Act*;
- Injury prevention strategies, health promotion, prevention, assessment, treatment and rehabilitation services for addictions, mental health, disabilities, chronic illnesses, and seniors;
- Long term care facilities, including group homes and residential care, inside and outside the NWT;
- Programs to enable individuals with special living requirements to stay in their homes as long as possible and services designed to assist living in the home;
- In accordance with legislation and policy, the Office of the Public Guardian responds to crisis intervention programs aimed at assisting with emotional and social problems: and
- Programs related to emergency shelters and counseling.

COMMUNITY HEALTH PROGRAMS

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	2,792	3,035	2,822	2,597
Grants and Contributions	69,941	69,517	69,200	66,048
Other Expenses	14,520	16,912	14,651	15,098
	<u>87,253</u>	<u>89,464</u>	<u>86,673</u>	<u>83,743</u>
Amortization	745	730	958	719
	<u>87,998</u>	<u>90,194</u>	<u>87,631</u>	<u>84,462</u>
Details of Other Expenses				
Travel	372	472	347	120
Materials and Supplies	244	248	236	155
Purchased Services	279	279	279	37
Utilities	-	-	-	-
Contract Services	12,689	14,850	12,724	14,200
Fees and Payments	866	991	991	568
Controllable Assets	66	66	66	4
Computer Hardware and Software	4	6	4	1
TSC Chargebacks	-	-	-	-
Other	-	-	4	13
	<u>14,520</u>	<u>16,912</u>	<u>14,651</u>	<u>15,098</u>

Program Delivery Details

Children and Family Services	21,682	23,743	21,169	19,844
Prevention and Promotion Services	5,076	6,287	6,235	4,455
Adult Continuing Care Services	27,462	27,763	27,727	28,526
Community Social Services	33,033	31,671	31,542	30,918
Amortization	745	730	958	719
	<u>87,998</u>	<u>90,194</u>	<u>87,631</u>	<u>84,462</u>

COMMUNITY HEALTH PROGRAMS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Rockhill Apartments - Funding for the renewal of the subsidized lease with the Young Women's Christian Association of Yellowknife for the Rockhill Apartments in Yellowknife .	443	443	443	443
Contributions				
Health Awareness, Activities and Education (Child and Family Services) - Funding for non-government organizations, held at the Department, for prevention, assessment, early intervention, counselling and treatment services related to children, youth and families, in the areas of addictions related to aftercare, mental health and addictions, suicide prevention and child welfare, including Dene Nation, Canadian Mental Health Association and the Yellowknife Homeless Day Shelter.	1,344	1,154	959	704
Children's Services (Child and Family Services) - Funding for Authorities that provide services to eligible NWT residents.				
- Intervention (Protective) Services	956	866	858	782
- Foster Care	7,689	7,689	7,689	7,689
- Residential Care	3,598	3,598	3,590	3,572
Prevention and Promotion - funding to Authorities and non-government organizations for early childhood development, homelessness, family violence, tobacco, in-house respite services for families of special needs, health promotion activities and healthy choices.				
- Authorities	320	258	910	334
- Department	2,588	3,576	2,983	2,280

COMMUNITY HEALTH PROGRAMS

Grants and Contributions (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Residential Care - Elderly & Persons with Disabilities (Adult Continuing Care Services) - Funding to Authorities that provide services to eligible NWT residents including long-term care facilities, group homes and residential care within the NWT.	19,970	20,262	20,226	19,331
Community Services - Funding to Authorities to provide community programs and services to eligible NWT residents for:				
- social services delivery which includes support workers (Social Workers and Mental Health and Addiction Workers), and Mental Health and Addiction program funding;	20,168	19,913	19,823	19,162
-non-government organizations' residential care (alcohol and drugs) programs and services related to addictions, mental health, disabilities, chronic illnesses;	2,931	2,931	2,931	2,912
- family violence funding which includes emergency shelters and counselling services;	2,752	2,302	2,302	2,281
- community wellness programs including the Bailey House in Yellowknife; and	1,803	1,702	1,692	1,631
- homecare.	5,379	4,823	4,794	4,927
	69,941	69,517	69,200	66,048

COMMUNITY HEALTH PROGRAMS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	27	-	-	27
2011-2012				
	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	26	-	-	26
Community Allocation				
Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	26	-	-	26

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

DETAILS OF FUNDING ALLOCATED TO HEALTH AND SOCIAL SERVICES AUTHORITIES

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Mains	2011-2012 Main Estimates
Dehcho Health & Social Services Authority	16,676	15,981	16,220
Tłıchǫ Community Services Agency	12,224	11,631	11,592
Beaufort Delta Health & Social Services Authority	41,270	44,478	41,607
Sahtu Health & Social Services Authority	11,292	10,765	10,613
Stanton Territorial Health Authority	78,210	82,681	77,082
Fort Smith Health & Social Services Authority	16,042	15,165	15,054
Hay River Health & Social Services Authority	24,055	22,940	22,749
Yellowknife Health & Social Services Authority	45,309	44,428	44,265
	\$ 245,078	\$ 248,069	\$ 239,182

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Beaufort-Delta HSSA			
Office Space	Tsiigehtchic	14	-
Office Space	Inuvik	35	12
Group Home	Inuvik	67	67
		116	79
Dehcho HSSA			
Health Station	Jean Marie River	16	64
Health Station	Trout Lake	17	62
Office/Program Space	Fort Simpson	101	304
Office/Program Space	Fort Providence	103	129
Office/Program Space	Fort Liard	69	81
		306	640
Fort Smith HSSA			
Office Space	Fort Smith	26	-
		26	-
Hay River HSSA			
Office/Program Space	Hay River	110	386
		110	386
Sahtu HSSA			
Wellness Center	Déline	49	224
		49	224
Stanton Territorial Health Authority			
Warehouse Space	Yellowknife	16	-
Medical Centre	Yellowknife	157	406
Office/Program Space	Yellowknife	41	20
Eye Clinic	Yellowknife	139	162
Office/Program Space	Yellowknife	134	190
		487	778

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

LEASE COMMITMENTS – INFRASTRUCTURE (continued)

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Tłıchǵ Community Services Agency			
Wellness Centre	Behchokǵ	223	613
		223	613
Yellowknife HSSA			
Office/Program Space	Fort Resolution	67	201
Office/Program Space	Yellowknife	183	320
Health Clinic	Yellowknife	113	198
Health Clinic	Yellowknife	498	3,404
		861	4,123

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transitional Health Funding Contribution Agreement - Health Canada funding is provided under one funding agreement for health and wellness programs in the following areas:	12,001	12,001	11,410	11,876
Community Programs:				
- Children & Youth				
- Mental Health & Addiction				
- Chronic Disease & Injury Prevention				
Primary Care:				
- Home and Community Care				
Non-Insured Health Benefits - Health Canada funding to provide benefits for First Nation and Inuit residents that are not covered under the Hospital or Medical Care programs.	10,550	10,550	9,630	11,297
Nats'ejee K'eh Treatment Centre (Drug Treatment Funding Program) - Funding provided by Health Canada to research, design and develop an intervention/treatment service model that would have both residential and community components and enhance capacity and readiness to deliver an evidence-informed intervention/treatment. Funding is to March 31, 2012. New agreement pending.	345	345	345	460
Territorial Health Access Fund Operational Secretariat - Federal funding managed by and provided from the Government of the Yukon to support an operational secretariat and to support pan-territorial initiatives of mutual interest approved by the Territorial/Federal ADM's Working Group. New agreement pending.	175	175	175	172
NWT National Diabetes and Chronic Disease Surveillance System - To develop Federal (Health Canada), Provincial and Territorial capacity for standardized diabetes and chronic disease surveillance using primarily administrative data.	121	124	124	95

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Toll-Free Tobacco Quitline - Funding provided by Health Canada to reduce tobacco use in the NWT by implementing a toll free quitline and establish quitline services prior to the proposed implementation of a national toll free quitline number on tobacco packaging.	100	42	-	53
Tłıchǵ Agreement Implementation Funding - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłıchǵ implementation activities pursuant to the Tłıchǵ Implementation Plan.	87	149	72	-
Enhanced Hepatitis Surveillance System (EHSS) - Federal funding provided by the Public Health Agency of Canada to administer the EHSS questionnaire through communication with physicians for each newly identified hepatitis B or C case.	50	50	-	40
Mental Health Commission of Canada - grant to support the consulting and related costs in the creation of an adaptation of the Mental Health First Aid Program for northern people. Funding to end March 31, 2013.	40	75	-	-
Tobacco Cessation Project - Funding provided by Health Canada to coordinate Cessation activities for the NWT with an emphasis on activities to support the aboriginal population and increase the capacity of the NWT Health Care system to address tobacco cessation. Two year funding ended March, 2011.	-	349	-	138

Work Performed on Behalf of Others (continued)

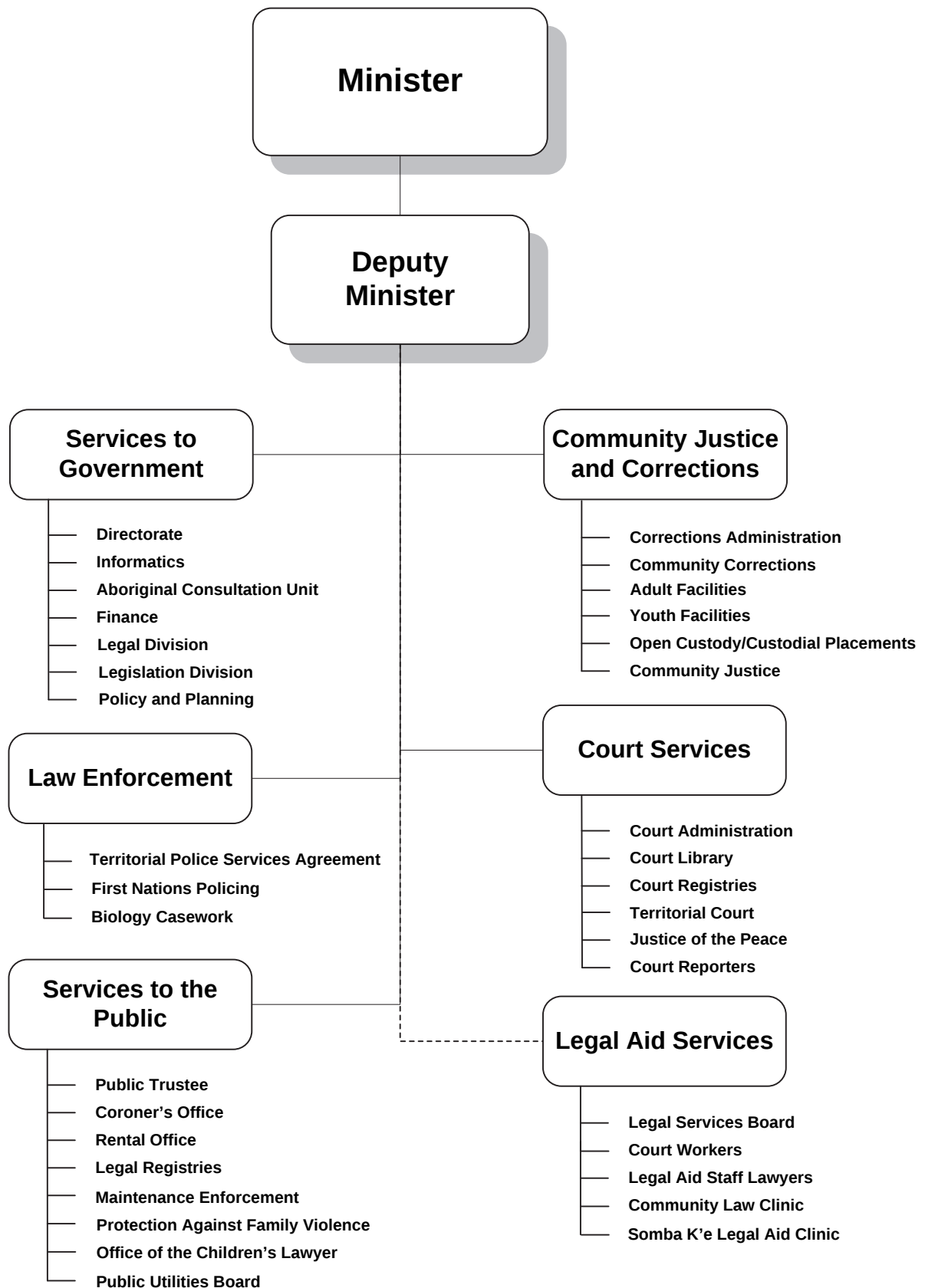
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Aboriginal Health Transition Fund - Federal funding for two projects: Interim Tlicho Child and Family Service Delivery Model and Primary Community Care Outreach Clinic in Dettah.	-	346	-	422
Electronic Medical Records (EMR) Program Start-Up - Start-up funding provided by Canada Health Infoway to accelerate the deployment of the EMR Program in the NWT.	-	312	-	34
Pan-Territorial Social Marketing Project - Funding from Government of Yukon to develop comprehensive social marketing campaigns to improve the health and well- being of people living in the NWT, Nunavut and Yukon. Agreement ends March 31, 2012.	-	225	225	42
Coalitions Linking Action and Science for Prevention (CLASP) - Collaborative Action on Childhood Obesity - Funding provided by the Chronic Disease Prevention Alliance of Canada which targets school aged children in order to reduce the consumption of sugar- sweetened beverages and screen-time among youth to reduce child and youth obesity and enhance overall health and reduce risk factors for chronic diseases.	-	143	107	85
Pan - Territorial Mental Health First Aid - Funding provided by the Government of Yukon to implement culturally relevant and sage Mental Health First Aid in all three territories taking into account existing systems. The NWT is the lead.	-	110	-	10

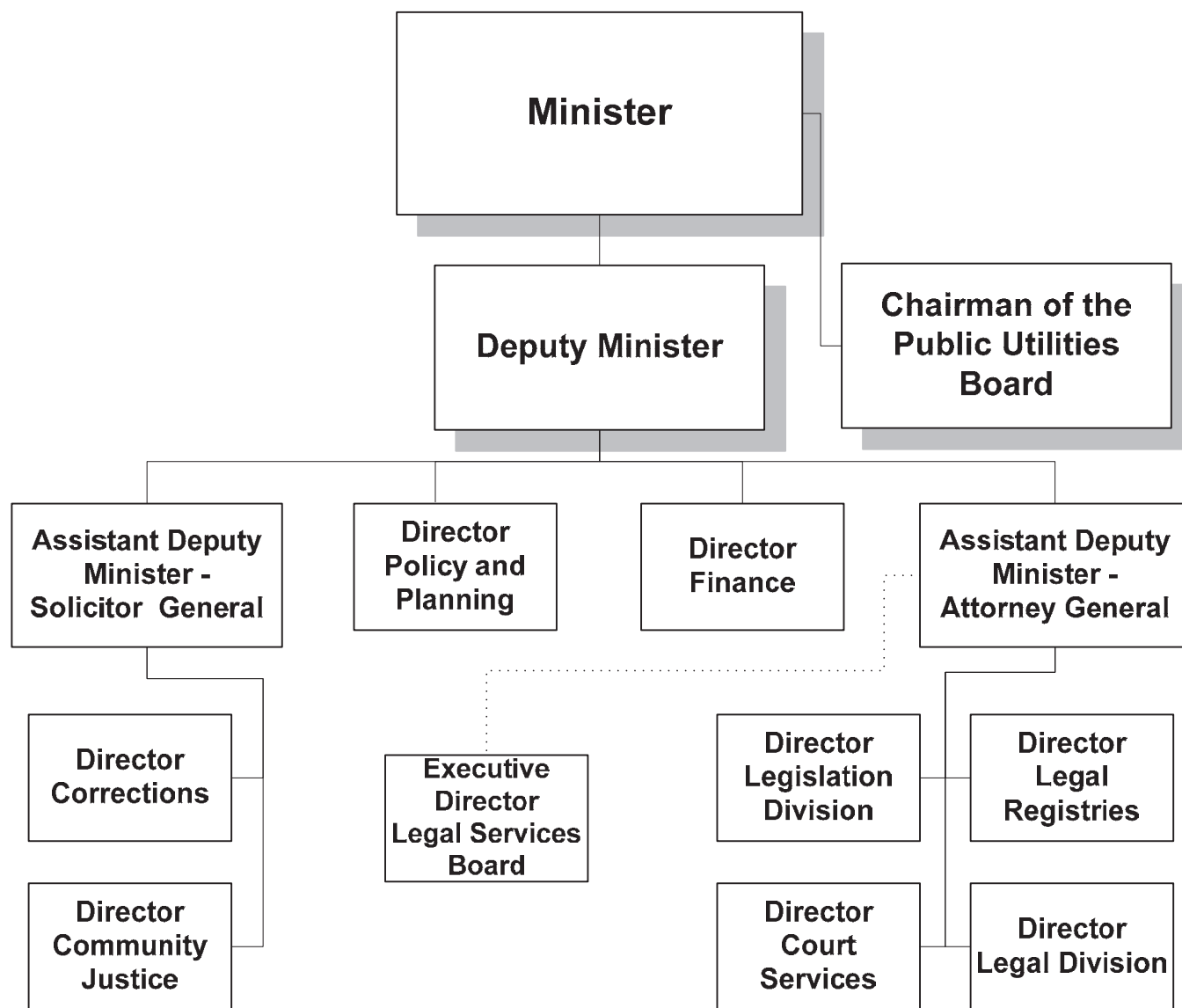
Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Pan-Territorial Medical Travel Programs Evaluation - Federal funding managed by and provided from the Government of the Yukon as approved by the Territorial/Federal ADM's Working Group for a Pan-Territorial initiative where the GNWT has been assigned the lead on this project to conduct an evaluation of Medical Travel Programs administered by the governments of the Northwest Territories, Yukon, and Nunavut in their respective territories. Agreement ends March 31, 2012.	-	100	100	116
Northern Contaminants Fund - Federal funding from Aboriginal Affairs and Northern Development to undertake a project to review and synthesize into a more useable electronic format, extensive Northern Contaminants information that has been collected over the past 17 years.	-	50	-	23
Aboriginal Health Human Resources Initiative - Federal funding from Health Canada to help promote and increase awareness among aboriginal youth of careers in the Health Human Resources Sector. Three year funding ended in 2009/10.	-	-	-	11
Pan-Territorial Mass Media Collaboration - Federal funding managed by and provided from the Government of the Yukon as approved by the Territorial/Federal ADM's Working Group to provide a northern brand and mass media campaign addressing northern health issues. Three year funding ended in 2009-10.	-	-	-	7
	23,469	25,146	22,188	24,881

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JUSTICE





MISSION

Our mission is to serve the residents of the NWT by:

1. Working with community members so that communities are safe and secure;
2. Ensuring that all residents have access to justice, including legal aid, the courts, alternatives to the courts and other justice-related services;
3. Providing legal services to the Government of the Northwest Territories (GNWT) and its agencies;
4. Protecting the rights and freedoms of individuals and groups; and
5. Promoting respect for the law and the Constitution of Canada.

GOALS

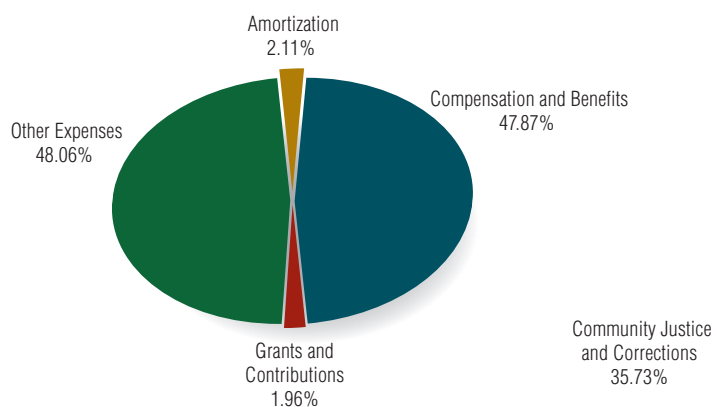
1. Communities have increased capacity and a role in addressing justice issues.
2. Programs, safe and secure custody, and community supervision are in place to support the rehabilitation of offenders.
3. Communities are safer.
4. Victims of crime are supported and have meaningful roles in the justice system.
5. Families in conflict are supported.
6. All residents have access to justice.

JUSTICE

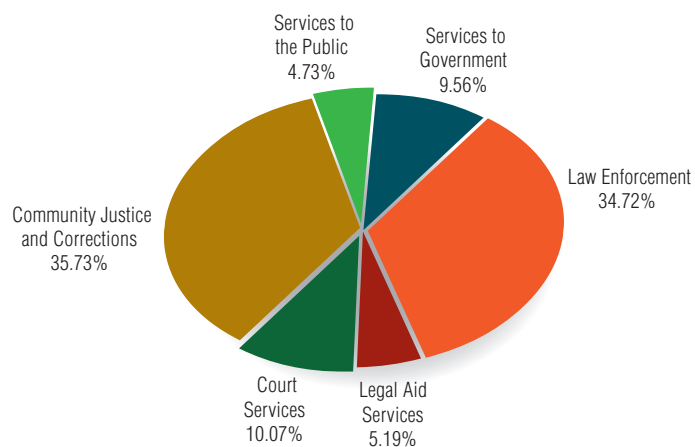
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Operations Expenditures

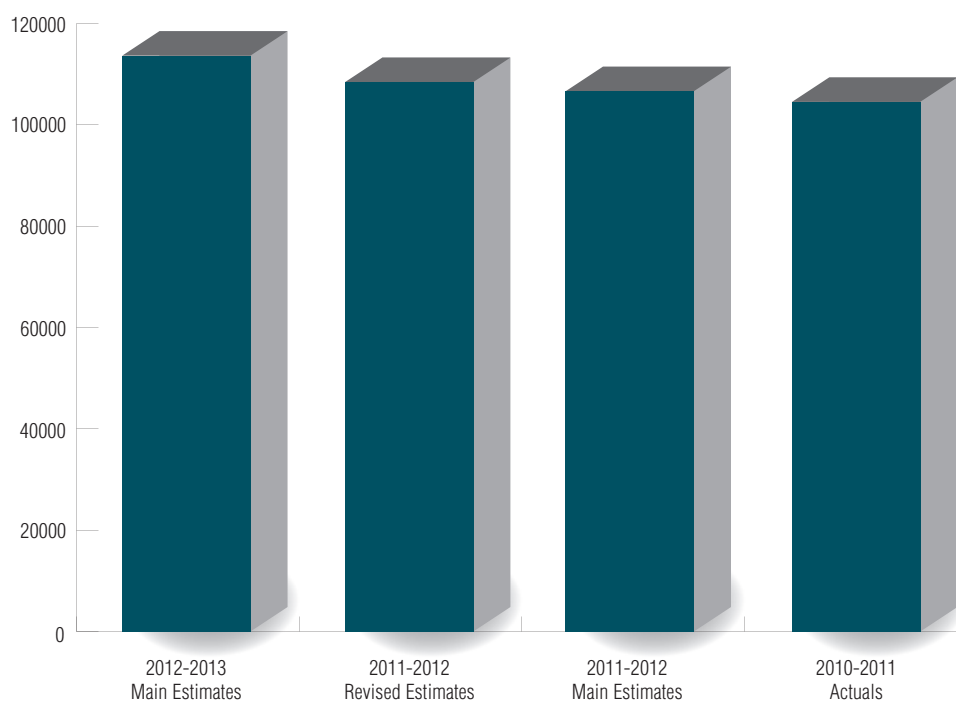
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	54,413	52,861	51,813	51,589
Grants and Contributions	2,229	2,531	2,531	2,141
Other Expenses	54,637	50,797	49,911	48,594
	<u>111,279</u>	<u>106,189</u>	<u>104,255</u>	<u>102,324</u>
Amortization	2,395	2,276	2,389	2,210
	<u>113,674</u>	<u>108,465</u>	<u>106,644</u>	<u>104,534</u>
Details of Other Expenses				
Travel	2,790	2,683	2,733	2,939
Materials and Supplies	2,472	2,210	2,001	2,429
Purchased Services	1,039	962	1,008	989
Utilities	96	86	86	98
Contract Services	41,886	38,412	37,642	27,805
Fees and Payments	3,889	3,661	3,704	11,517
Controllable Assets	388	188	188	963
Computer Hardware and Software	370	411	361	371
TSC Chargebacks	1,517	1,517	1,564	1,414
Other	190	667	624	69
	<u>54,637</u>	<u>50,797</u>	<u>49,911</u>	<u>48,594</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	72,477	70,222	71,433	69,013
Accumulated amortization	(20,502)	(18,226)	(18,274)	(16,016)
Net book value	51,975	51,996	53,159	52,997
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,004	2,255	1,906	1,219
Disposals	-	-	-	(10)
Amortization expense	(2,395)	(2,276)	(2,389)	(2,210)
END OF THE YEAR				
Net book value of assets in service	50,584	51,975	52,676	51,996
Work in progress	-	302	293	583
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	50,584	52,277	52,969	52,579
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	302	583	1,103	963
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	702	1,974	1,096	839
Less work in progress, end of the year	-	(302)	(293)	(583)
Assets put into service during the year	1,004	2,255	1,906	1,219
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	702	1,496	976	698
Information Technology Projects	-	478	120	141
TOTAL INFRASTRUCTURE INVESTMENT	702	1,974	1,096	839
ALLOCATED TO:				
Tangible Capital Assets	702	1,974	1,096	839
Infrastructure Contributions	-	-	-	-
	702	1,974	1,096	839

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payment				
Access to Justice	1,972	1,972	1,972	2,069
Federal Exchange of Services	755	820	1,445	1,490
Nunavut Exchanges of Services	3,353	3,298	3,298	2,765
Community Parole	25	25	25	15
Young Offenders Special Allowance	25	25	25	35
Youth Justice Services	3,059	3,059	3,059	3,058
Intensive Rehabilitative Custody and Supervision	200	300	200	361
Aboriginal Justice Strategy	-	316	316	315
	<u>9,389</u>	<u>9,815</u>	<u>10,340</u>	<u>10,108</u>
General				
Public Trustee Fees	101	101	101	135
Court Fees	168	168	168	152
Land Title & Legal Registries Fees	4,310	4,237	4,237	4,274
Access to Information and Protection of Privacy Fees	4	3	3	5
Court Fines	372	372	372	345
Maintenance Enforcement Program				
Attachment Costs	24	22	10	32
Interest	3	4	4	-
	<u>4,982</u>	<u>4,907</u>	<u>4,895</u>	<u>4,943</u>
Recoveries				
Amortization of Capital Contributions	10	10	-	10
Legal Aid Repayments	60	60	60	83
Air Charter Recoveries	92	103	88	114
Sale of Publications	17	18	18	13
Inmate Recoveries	7	7	7	8
	<u>186</u>	<u>198</u>	<u>173</u>	<u>228</u>
	<u>14,557</u>	<u>14,920</u>	<u>15,408</u>	<u>15,279</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	78	-	-	78
North Slave	243	1	-	244
Tłı̨chǫ	3	-	-	3
South Slave	97	-	-	97
Dehcho	6	-	-	6
Sahtu	6	-	-	6
Beaufort Delta	22	-	-	22
	455	1	-	456
Community Allocation				
Yellowknife Headquarters	78	-	-	78
Regional/Area Offices	363	1	-	364
Other Communities	14	-	-	14
	455	1	-	456
2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	76	-	-	76
North Slave	243	1	-	244
Tłı̨chǫ	3	-	-	3
South Slave	97	-	-	97
Dehcho	6	-	-	6
Sahtu	6	-	-	6
Beaufort Delta	22	-	-	22
	453	1	-	454
Community Allocation				
Yellowknife Headquarters	76	-	-	76
Regional/Area Offices	363	1	-	364
Other Communities	14	-	-	14
	453	1	-	454

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

JUSTICE

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SERVICES TO GOVERNMENT**Activity Description**

“Services to Government” includes the corporate management activities of the Directorate, Policy and Planning, Finance, Informatics, and the Aboriginal Consultation Unit. It also includes services provided to other GNWT departments, boards and agencies. Legal Division provides advice and representation to all GNWT departments and specified public agencies. Lawyers conduct litigation, provide legal opinions, and advise on a wide range of matters. One position is dedicated to prosecution of Territorial offences. GNWT bills and regulations are prepared by or under the direction of legislative drafters in the Legislation Division, and legal translators prepare French versions of these documents. The Aboriginal Consultation Unit has been created to provide advice and legal support to GNWT departments engaged in consultation activities. The Department's Access and Privacy office is responsible for providing advice and information to GNWT public bodies on the *Access to Information and Protection of Privacy Act*.

SERVICES TO GOVERNMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	8,148	8,093	7,641	7,190
Grants and Contributions	49	49	49	8
Other Expenses	2,632	2,645	2,645	1,936
	<u>10,829</u>	<u>10,787</u>	<u>10,335</u>	<u>9,134</u>
Amortization	37	37	59	50
	<u>10,866</u>	<u>10,824</u>	<u>10,394</u>	<u>9,184</u>
Details of Other Expenses				
Travel	189	176	176	82
Materials and Supplies	146	139	139	119
Purchased Services	146	146	146	122
Utilities	5	5	5	-
Contract Services	126	142	142	17
Fees and Payments	112	118	118	54
Controllable Assets	160	150	150	87
Computer Hardware and Software	45	52	52	31
TSC Chargebacks	1,517	1,517	1,564	1,414
Other	186	200	153	10
	<u>2,632</u>	<u>2,645</u>	<u>2,645</u>	<u>1,936</u>

Program Delivery Details

Corporate or Administration Costs	10,829	10,787	10,335	9,134
Amortization	37	37	59	50
	<u>10,866</u>	<u>10,824</u>	<u>10,394</u>	<u>9,184</u>

SERVICES TO GOVERNMENT

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
National Justice Issues - Grants to organizations working toward improving the Canadian Justice System.	9	9	9	8
Aboriginal Court Challenges - A grant to provide assistance to non-profit groups and individuals raising issues involving the definition and protection of aboriginal rights.	40	40	40	-
	<u>49</u>	<u>49</u>	<u>49</u>	<u>8</u>

SERVICES TO GOVERNMENT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	65	-	-	65
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	65	-	-	65
Community Allocation				
Yellowknife Headquarters	65	-	-	65
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	65	-	-	65

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	63	-	-	63
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	63	-	-	63
Community Allocation				
Yellowknife Headquarters	63	-	-	63
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	63	-	-	63

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LAW ENFORCEMENT**Activity Description**

Policing services for NWT communities are contracted to the RCMP through an agreement between the GNWT and the Government of Canada. There are also cost-sharing programs with the Government of Canada with respect to First Nations policing to support additional RCMP resources for policing in the north. An agreement exists with Public Safety Canada to cost-share DNA testing and analysis.

LAW ENFORCEMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	-	-	-	-
Grants and Contributions	-	-	-	-
Other Expenses	39,469	35,960	35,120	33,988
	<u>39,469</u>	<u>35,960</u>	<u>35,120</u>	<u>33,988</u>
Amortization	-	-	-	-
	<u>39,469</u>	<u>35,960</u>	<u>35,120</u>	<u>33,988</u>
Details of Other Expenses				
Travel	-	-	-	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	39,469	35,960	35,120	25,621
Fees and Payments	-	-	-	8,367
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>39,469</u>	<u>35,960</u>	<u>35,120</u>	<u>33,988</u>

Program Delivery Details

Territorial Police Services Agreement	38,993	35,484	34,644	33,798
First Nations Policing	424	424	424	139
Biology Casework	52	52	52	51
	<u>39,469</u>	<u>35,960</u>	<u>35,120</u>	<u>33,988</u>

LEGAL AID SERVICES**Activity Description**

The Legal Services Board is established under the *Legal Services Act*, and is responsible for ensuring that all eligible persons in the NWT receive legal aid. The Board provides legal services for most criminal and family law matters, and some civil cases. It determines eligibility for legal aid in accordance with the parameters established by the *Legal Services Act* and Regulations. The Board is also responsible for the court worker program and public legal education.

LEGAL AID SERVICES**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,777	3,714	3,707	3,177
Grants and Contributions	-	-	-	-
Other Expenses	2,079	2,149	2,149	2,246
	<u>5,856</u>	<u>5,863</u>	<u>5,856</u>	<u>5,423</u>
Amortization	49	49	49	46
	<u>5,905</u>	<u>5,912</u>	<u>5,905</u>	<u>5,469</u>
Details of Other Expenses				
Travel	346	362	362	454
Materials and Supplies	28	34	34	47
Purchased Services	50	63	63	66
Utilities	-	-	-	-
Contract Services	20	41	41	117
Fees and Payments	1,635	1,649	1,649	1,536
Controllable Assets	-	-	-	16
Computer Hardware and Software	-	-	-	10
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>2,079</u>	<u>2,149</u>	<u>2,149</u>	<u>2,246</u>

Program Delivery Details

Legal Services Board	2,456	2,456	2,456	2,582
Court Workers	1,126	1,126	1,120	905
Yellowknife Legal Aid Clinic	629	629	629	635
Beaufort Delta Legal Aid Clinic	416	416	415	252
Community Law Office	549	549	409	335
Somba K'e Legal Aid Clinic	680	687	827	714
Amortization	49	49	49	46
	<u>5,905</u>	<u>5,912</u>	<u>5,905</u>	<u>5,469</u>

LEGAL AID SERVICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	20	-	-	20
Tłı̨chǫ	1	-	-	1
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	6	-	-	6
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	25	-	-	25
Other Communities	6	-	-	6
	31	-	-	31

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	20	-	-	20
Tłı̨chǫ	1	-	-	1
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	6	-	-	6
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	25	-	-	25
Other Communities	6	-	-	6
	31	-	-	31

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

JUSTICE

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COURT SERVICES**Activity Description**

Four levels of court – Justice of the Peace, Territorial, Supreme and Appeal – collectively represent the judicial branch of government. The courts are independent of the executive (GNWT public bodies) and legislative (Legislative Assembly) branches of government.

The Court Services Division is responsible for providing administrative support to the courts. These support services ensure courts are accessible, impartial and timely. Also included in this section are family law initiatives, including mediation and parenting after separation services.

COURT SERVICES**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	7,009	6,966	6,973	7,037
Grants and Contributions	-	-	-	-
Other Expenses	4,053	3,991	3,991	3,943
	<u>11,062</u>	<u>10,957</u>	<u>10,964</u>	<u>10,980</u>
Amortization	384	336	417	361
	<u>11,446</u>	<u>11,293</u>	<u>11,381</u>	<u>11,341</u>
Details of Other Expenses				
Travel	1,547	1,544	1,544	1,573
Materials and Supplies	290	300	300	332
Purchased Services	325	285	285	377
Utilities	14	14	14	6
Contract Services	398	396	396	461
Fees and Payments	1,289	1,262	1,262	1,056
Controllable Assets	38	38	38	3
Computer Hardware and Software	152	152	152	125
TSC Chargebacks	-	-	-	-
Other	-	-	-	10
	<u>4,053</u>	<u>3,991</u>	<u>3,991</u>	<u>3,943</u>

Program Delivery Details

Courts Administration	565	565	565	554
Court Library	263	263	263	365
Court Registries	6,675	6,570	6,570	6,493
Territorial Court	2,464	2,464	2,471	2,079
Justice of Peace	578	578	578	677
Court Reporters	517	517	517	812
Amortization	384	336	417	361
	<u>11,446</u>	<u>11,293</u>	<u>11,381</u>	<u>11,341</u>

COURT SERVICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	36	-	-	36
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	8	-	-	8
	55	-	-	55
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	53	-	-	53
Other Communities	-	-	-	-
	55	-	-	55

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	36	-	-	36
Tłı̨chǫ	-	-	-	-
South Slave	9	-	-	9
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	8	-	-	8
	55	-	-	55
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	53	-	-	53
Other Communities	-	-	-	-
	55	-	-	55

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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COMMUNITY JUSTICE AND CORRECTIONS**Activity Description**

The **Community Justice Division** provides support to communities to develop and implement sustainable local justice programming in the areas of restorative justice, victim services, community policing and crime prevention.

The **Corrections Division** provides safe custody and supervision of adult and youth offenders. This is achieved through the operation of correctional facilities, and the supervision of offenders sentenced to community-based orders such as conditional sentences and probation orders. The Division delivers culturally-relevant programs to support offender rehabilitation and reintegration, including wilderness camps and elder support.

COMMUNITY JUSTICE AND CORRECTIONS

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	31,786	30,488	29,919	30,968
Grants and Contributions	2,075	2,377	2,377	2,028
Other Expenses	4,936	4,690	4,617	5,331
	<u>38,797</u>	<u>37,555</u>	<u>36,913</u>	<u>38,327</u>
Amortization	1,819	1,771	1,770	1,672
	<u>40,616</u>	<u>39,326</u>	<u>38,683</u>	<u>39,999</u>
Details of Other Expenses				
Travel	601	464	514	722
Materials and Supplies	1,926	1,645	1,436	1,863
Purchased Services	326	283	329	267
Utilities	67	67	67	91
Contract Services	1,286	1,195	1,215	1,003
Fees and Payments	618	453	473	352
Controllable Assets	-	-	-	853
Computer Hardware and Software	112	116	116	131
TSC Chargebacks	-	-	-	-
Other	-	467	467	49
	<u>4,936</u>	<u>4,690</u>	<u>4,617</u>	<u>5,331</u>

Program Delivery Details

Corrections Administration	1,927	2,027	1,877	2,151
Community Corrections	4,650	3,727	3,874	3,277
Adult Facilities	23,372	22,651	21,802	23,053
Youth Facilities	4,989	5,123	5,333	6,382
Open Custody/Custodial Placements	787	787	787	624
Community Justice	3,072	3,240	3,240	2,840
Amortization	1,819	1,771	1,770	1,672
	<u>40,616</u>	<u>39,326</u>	<u>38,683</u>	<u>39,999</u>

COMMUNITY JUSTICE AND CORRECTIONS

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Community Justice Committees and Projects - Contributions are provided for Community Justice projects that promote and encourage the participation of communities in the justice system and the development and implementation of community-based alternatives to the formal justice system.	1,371	1,687	1,687	1,437
Victims Assistance Support Projects - Contributions are provided for the development or enhancement of community based and culturally relevant programs and projects which support or directly benefit victims of crime.	525	525	525	514
Elder's Program - A program which allows inmates from NWT correctional facilities to participate in "on the land" activities with an elder from their region.	30	30	30	77
Wilderness Camps - Funding provided to wilderness camp operators for minor equipment that is needed to operate "On the Land Programs".	149	135	135	-
	2,075	2,377	2,377	2,028

COMMUNITY JUSTICE AND CORRECTIONS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	9	-	-	9
North Slave	157	-	-	157
Tłı̨chǫ	2	-	-	2
South Slave	85	-	-	85
Dehcho	5	-	-	5
Sahtu	5	-	-	5
Beaufort Delta	8	-	-	8
	271	-	-	271
Community Allocation				
Yellowknife Headquarters	9	-	-	9
Regional/Area Offices	254	-	-	254
Other Communities	8	-	-	8
	271	-	-	271

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	9	-	-	9
North Slave	157	-	-	157
Tłı̨chǫ	2	-	-	2
South Slave	85	-	-	85
Dehcho	5	-	-	5
Sahtu	5	-	-	5
Beaufort Delta	8	-	-	8
	271	-	-	271
Community Allocation				
Yellowknife Headquarters	9	-	-	9
Regional/Area Offices	254	-	-	254
Other Communities	8	-	-	8
	271	-	-	271

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

SERVICES TO PUBLIC**Activity Description**

“Services to the Public” includes a number of programs and services that are accessible to all residents. This includes services available from the following territorial offices:

- Public Trustee Office;
- Coroner's Office;
- Rental Office;
- Legal Registries (Land Titles, Corporation and Society registration, Personal Property registration, Regulation in Securities trading);
- Maintenance Enforcement Office;
- Protection Against Family Violence Program
- Office of the Children's Lawyer; and
- Public Utilities Board

The **Public Utilities Board** is an independent regulatory agency responsible for the regulation of the energy utilities in the Northwest Territories. The main function of the Board is derived from the *Public Utilities Act*.

SERVICES TO PUBLIC**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,693	3,600	3,573	3,217
Grants and Contributions	105	105	105	105
Other Expenses	1,468	1,362	1,389	1,150
	<u>5,266</u>	<u>5,067</u>	<u>5,067</u>	<u>4,472</u>
Amortization	106	83	94	81
	<u>5,372</u>	<u>5,150</u>	<u>5,161</u>	<u>4,553</u>
Details of Other Expenses				
Travel	107	137	137	108
Materials and Supplies	82	92	92	68
Purchased Services	192	185	185	157
Utilities	10	-	-	1
Contract Services	587	678	728	586
Fees and Payments	235	179	202	152
Controllable Assets	190	-	-	4
Computer Hardware and Software	61	91	41	74
TSC Chargebacks	-	-	-	-
Other	4	-	4	-
	<u>1,468</u>	<u>1,362</u>	<u>1,389</u>	<u>1,150</u>

Program Delivery Details

Public Trustee	389	389	389	299
Coroner's Office	694	694	694	689
Rental Office	230	230	230	211
Legal Registries	2,022	1,981	1,981	1,906
Maintenance Enforcement	769	761	761	668
Protection Against Family Violence	424	424	424	371
Office of the Children's Lawyer	300	150	150	-
Public Utilities Board	438	438	438	328
Amortization Expense	106	83	94	81
	<u>5,372</u>	<u>5,150</u>	<u>5,161</u>	<u>4,553</u>

SERVICES TO PUBLIC

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
YWCA of Yellowknife - Funding provided to the YWCA in their role as "designate" under the <i>Protection Against Family Violence Act</i> .	105	105	105	105
	105	105	105	105

SERVICES TO PUBLIC**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	30	1	-	31
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	33	1	-	34
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	31	1	-	32
Other Communities	-	-	-	-
	33	1	-	34

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	2	-	-	2
North Slave	30	1	-	31
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	33	1	-	34
Community Allocation				
Yellowknife Headquarters	2	-	-	2
Regional/Area Offices	31	1	-	32
Other Communities	-	-	-	-
	33	1	-	34

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS - INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Office Space	Fort Liard	36	36
		36	36

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Gwich'in Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	22	22	22	21
Sahtu Land Implementation - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	22	23	23	20
Tłı̨chǫ Agreement Implementation Funding - Under the terms of a 10 year Bilateral Funding Agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a grant payment to the GNWT to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ	114	304	98	62
Estates Clerk - On behalf of The Department of Aboriginal Affairs and Northern Development Canada, the Government of the Northwest Territories administers estates of aboriginal persons.	153	157	155	178
Proceeds of Crime Project - Funds received from the Government of Canada for the sharing of proceeds relating to crime prevention, law enforcement and drug prevention education.	44	44	-	-

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Supporting Families Fund - An agreement with the Federal Government for the purpose of providing funds to defray some of the costs associated with public awareness initiatives and administration in the Northwest Territories with respect to family law.	201	201	201	201
NWT Law Foundation - An agreement for the purpose of providing additional funding towards the acquisition of materials and supplies for the Court Library.	-	50	-	41
Law Society of the NWT - An MOU for the purpose of providing additional funding for materials and supplies for the Court Library.	-	-	-	20
Victims Services Project - An Agreement with Justice Canada to enhance the delivery of victims services.	-	-	-	50
NWT/Nunavut Study - An agreement between the GNWT and Nunavut, Department of Justice with Justice Canada for the purpose of undertaking a design study for the delivery of justice services in remote, northern communities.	-	85	100	61
Domestic Violence Treatment Option Initiative - This project will be undertaken using funds from the Proceeds of Crime program which is available for programs and activities relating to crime prevention, law enforcement and drug prevention. This is an alternative option for low-risk offenders who are willing to take responsibility for their actions and participate in treatment.	-	20	-	-

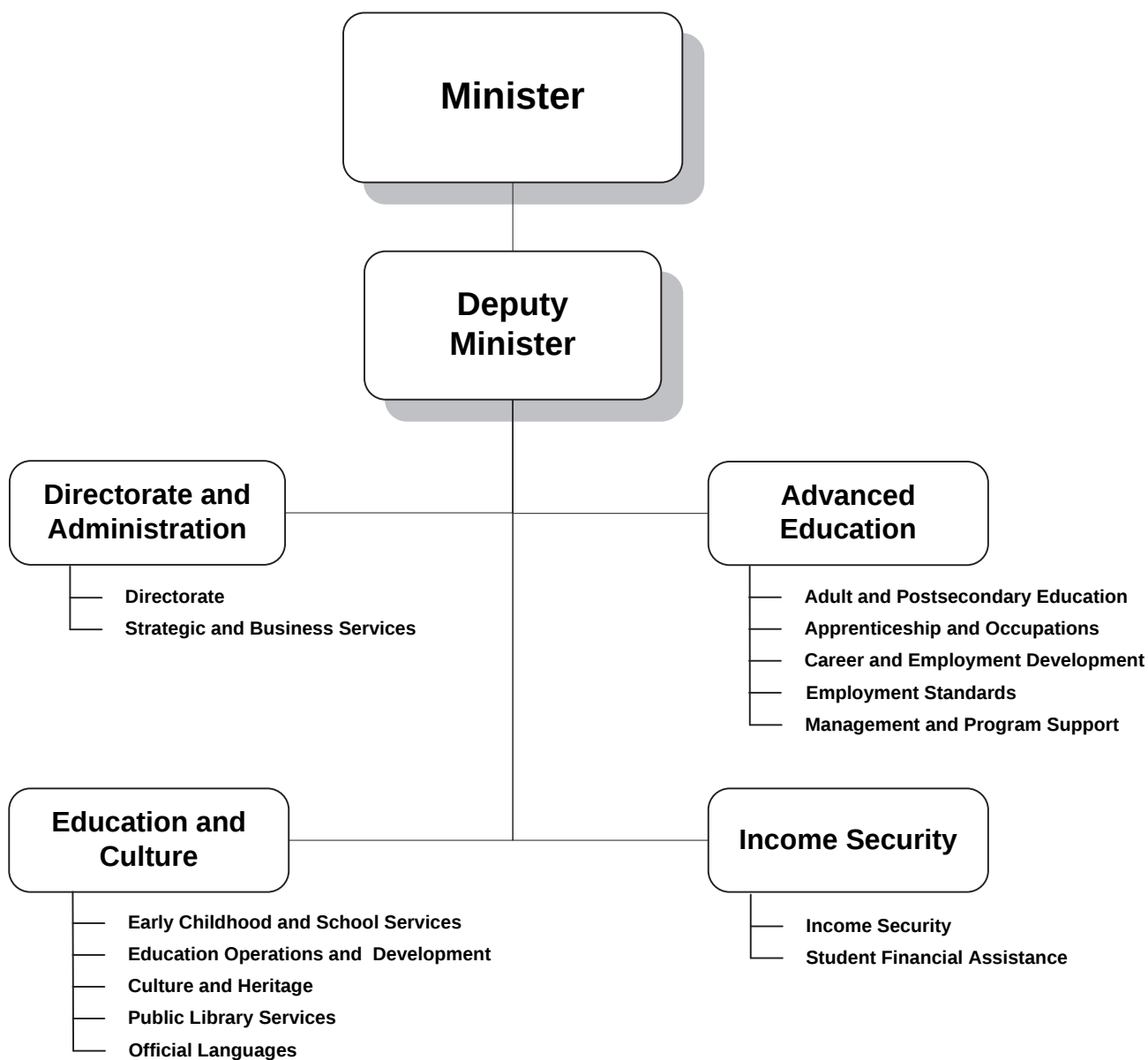
Work Performed on Behalf of Others (continued)

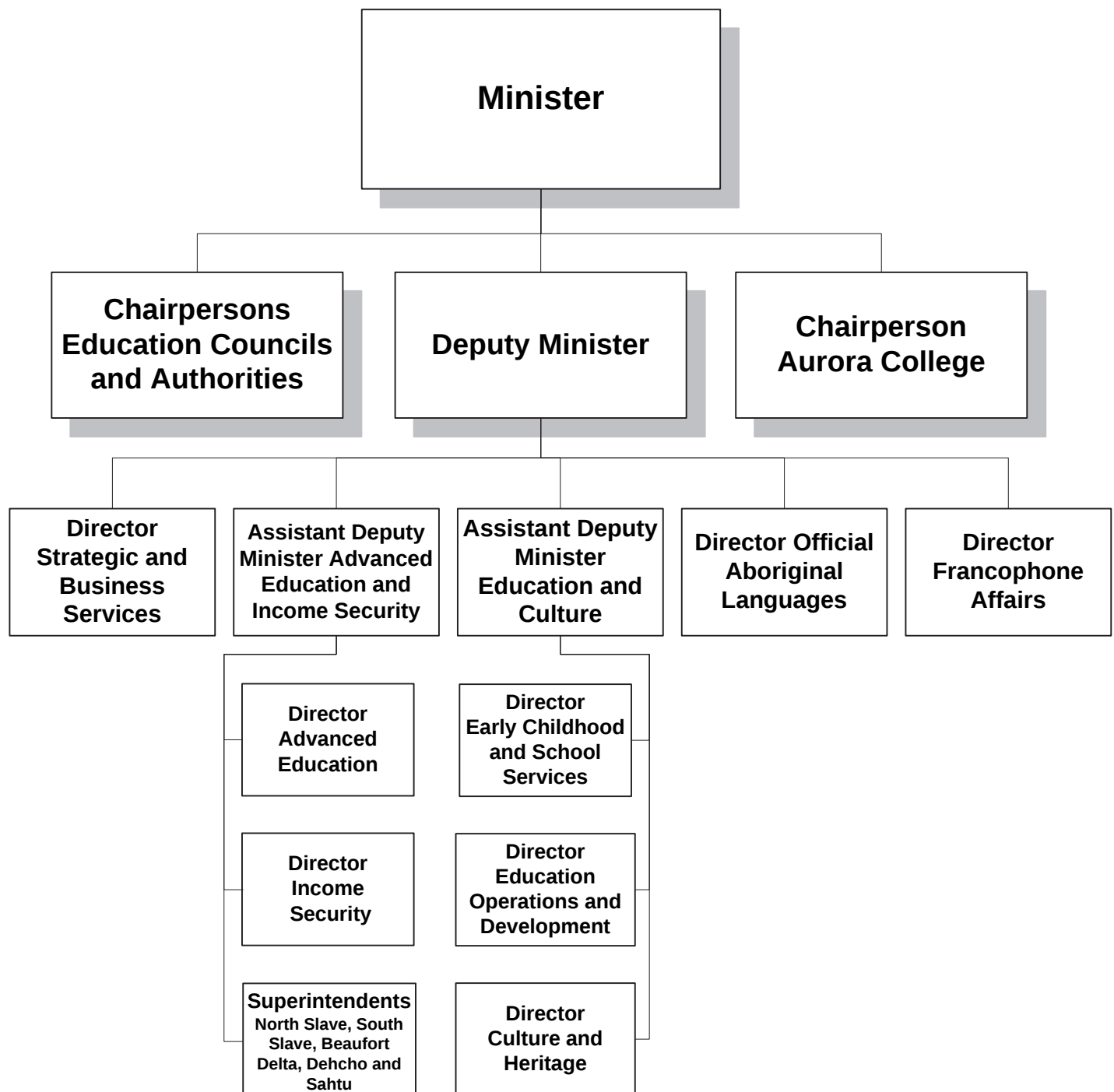
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
"Not Us" Drug Awareness Campaign - This project will be undertaken using funds from the Proceeds of Crime program which is available for programs and activities relating to crime prevention, law enforcement and drug prevention. This is about community engagement and is aimed at raising awareness about drugs and encouraging communities to get active and involved with their youth.	-	80	-	-
Victims Project: Building on Relationships - An agreement with Justice Canada to provide funding to create new Victim Services positions in Aklavik and Paulatuk and to expand victims services in Inuvik, as well as provide funding for outreach services in Sachs Harbour.	-	-	-	100
Engaging and Building on Our Foundations - An agreement with Justice Canada to assist in conducting a workshop in Yellowknife for Community Justice Committee members and Victims Services Workers from the NWT.	-	-	-	78
National Victims of Crime Project - A grant from Justice Canada to assist in conducting an awareness program for National Victims of Crime Awareness Week.	-	6	-	1
Protection of Family Violence - An Agreement with Justice Canada for the purpose of conducting an evaluation of the <i>Protection Against Family Violence Act</i> .	-	-	-	74
Program for Men Who Use Violence - An agreement with Justice Canada to undertake a project to research existing programs and best practices to develop a culturally relevant NWT program model.	-	-	-	109

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Framework for Enhancing Victim Services in NWT - Formally the <i>Victims of Crime Emergency Financial Assistance Fund</i> , an agreement with Justice Canada, for a five year period, to continue and enhance Victims Services in the NWT.	500	425	-	45
	1,056	1,417	599	1,061

EDUCATION, CULTURE AND EMPLOYMENT





MISSION

The mandate of the Department of Education, Culture and Employment is to provide quality programs, services and supports in early childhood development, K-12 education, postsecondary and adult education, career and employment development, apprenticeship and occupational certification, employment standards, income security, official languages, arts, and culture and heritage.

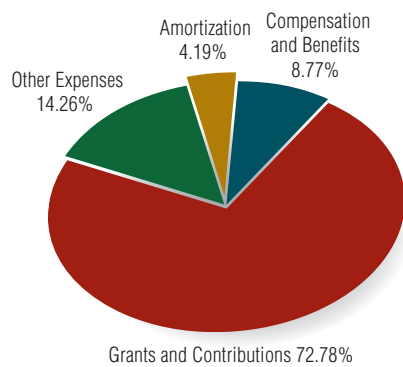
GOALS

- *Pride in our Culture* - Northerners who are knowledgeable about and proud of their culture.
- *Education of Children and Youth* - Northern families developing a strong foundation for their children's learning.
- *Education of Adults* - Northern adults continuing to learn and grow to meet the requirements for daily living.
- *A Skilled and Productive Work Environment* - Northerners participating in a strong and prosperous work environment.
- *People Participating Fully in Society* - Northerners actively participating in community and society to their fullest potential.

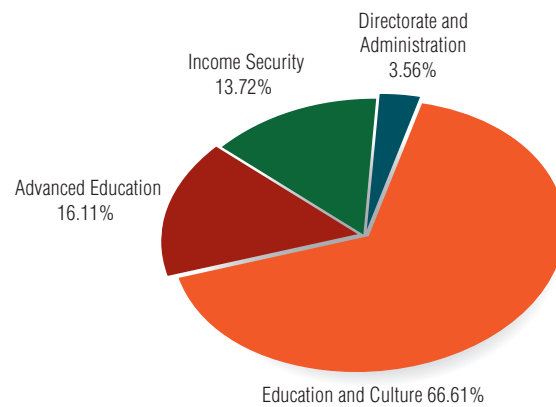
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Operations Expenditures

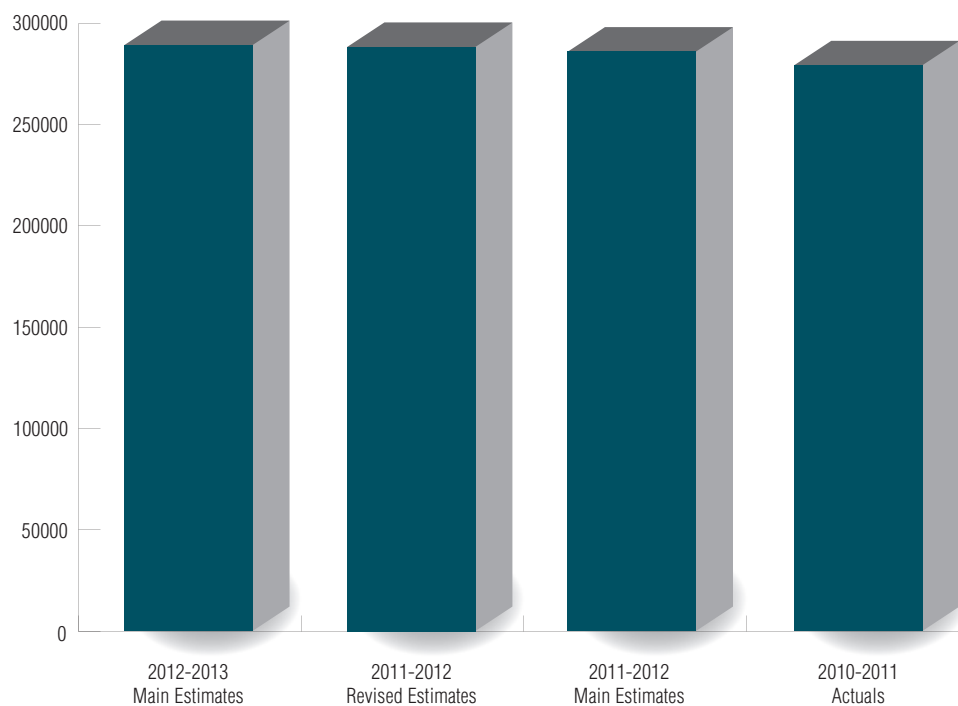
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	25,351	24,695	24,674	25,066
Grants and Contributions	210,410	208,669	207,659	199,400
Other Expenses	41,240	41,833	41,126	41,922
	<u>277,001</u>	<u>275,197</u>	<u>273,459</u>	<u>266,388</u>
Amortization	12,106	12,976	12,436	12,769
	<u>289,107</u>	<u>288,173</u>	<u>285,895</u>	<u>279,157</u>
Details of Other Expenses				
Travel	1,871	1,681	1,681	1,852
Materials and Supplies	1,099	947	947	1,156
Purchased Services	1,243	1,146	1,146	1,191
Utilities	1,666	1,666	1,666	1,351
Contract Services	8,382	9,277	9,360	5,951
Fees and Payments	19,842	20,544	19,754	21,178
Controllable Assets	520	-	-	1,783
Computer Hardware and Software	541	536	536	348
TSC Chargebacks	3,510	3,508	3,508	3,924
Other	2,566	2,528	2,528	3,188
	<u>41,240</u>	<u>41,833</u>	<u>41,126</u>	<u>41,922</u>

INFRASTRUCTURE INVESTMENT SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	382,970	379,238	359,037	337,946
Accumulated amortization	(160,011)	(147,035)	(151,922)	(137,461)
Net book value	222,959	232,203	207,115	200,485
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	142,475	3,732	3,567	45,053
Disposals	-	-	-	(566)
Amortization expense	(12,106)	(12,976)	(12,436)	(12,769)
END OF THE YEAR				
Net book value of assets in service	353,328	222,959	198,246	232,203
Work in progress	-	129,580	145,070	75,694
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	353,328	352,539	343,316	307,897
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	129,580	75,694	120,968	58,168
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	12,895	57,618	27,669	62,579
Less work in progress, end of the year	-	(129,580)	(145,070)	(75,694)
Assets put into service during the year	142,475	3,732	3,567	45,053
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	11,208	52,963	25,000	60,815
Small Capital Projects	1,636	3,903	2,782	4,869
Information Technology Projects	901	1,624	737	703
TOTAL INFRASTRUCTURE INVESTMENT	13,745	58,490	28,519	66,387
ALLOCATED TO:				
Tangible Capital Assets	12,895	57,618	27,669	62,579
Infrastructure Contributions	850	872	850	3,808
	13,745	58,490	28,519	66,387

REVENUE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payment				
Canada Student Loans Program	2,021	2,021	900	1,991
Canada NWT Cooperation Agreement for:				
French and Aboriginal Languages	3,800	3,800	3,800	3,800
Minority-Language Education and Second-				
Language Instruction - French	2,588	2,985	2,588	2,587
Early Learning and Child Care	-	-	-	272
	<u>8,409</u>	<u>8,806</u>	<u>7,288</u>	<u>8,650</u>
General				
Student Loan Fund Interest	480	480	580	526
Teacher Certification Fees	15	15	15	7
Museum Café	10	30	30	5
	<u>505</u>	<u>525</u>	<u>625</u>	<u>538</u>
Recoveries				
Miscellaneous Recoveries	50	50	50	405
Amortization of Capital Contributions	634	634	330	330
	<u>684</u>	<u>684</u>	<u>380</u>	<u>735</u>
	<u>9,598</u>	<u>10,015</u>	<u>8,293</u>	<u>9,923</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	139	11	-	150
North Slave	14	2	-	16
Tłı̨chǫ	3	-	-	3
South Slave	13	11	-	24
Dehcho	7	-	-	7
Sahtu	7	1	-	8
Beaufort Delta	14	5	-	19
	197	30	-	227
Community Allocation				
Yellowknife Headquarters	139	11	-	150
Regional/Area Offices	50	14	-	64
Other Communities	8	5	-	13
	197	30	-	227

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	137	10	-	147
North Slave	14	2	-	16
Tłı̨chǫ	3	-	-	3
South Slave	13	11	-	24
Dehcho	7	-	-	7
Sahtu	7	1	-	8
Beaufort Delta	14	5	-	19
	195	29	-	224
Community Allocation				
Yellowknife Headquarters	137	10	-	147
Regional/Area Offices	50	14	-	64
Other Communities	8	5	-	13
	195	29	-	224

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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DIRECTORATE AND ADMINISTRATION**Activity Description**

Directorate and Administration provides overall management, planning, communications and administrative support to the Department and its partners in education across the NWT. The Directorate operates under the direction of the Deputy Minister who makes recommendations to the Minister with regard to Departmental goals, objectives, and standards.

The Directorate provides leadership, management, planning, and public relations for the Department as well as its boards and agencies.

The Strategic and Business Services Division guides the development of broad policy and legislative initiatives, as well as strategic, business and capital planning for the Department, Aurora College and the education authorities. The Division coordinates briefing notes and decision-making documents as well as provides records management and financial administration services. Finally, the Division provides information systems to support delivery of programs and services across the Department, Aurora College and the education authorities.

DIRECTORATE AND ADMINISTRATION**Operations Expenditure Summary**

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	4,321	4,246	4,246	4,887
Grants and Contributions	-	-	-	-
Other Expenses	5,975	5,973	5,973	6,009
	<u>10,296</u>	<u>10,219</u>	<u>10,219</u>	<u>10,896</u>
Amortization	-	-	-	-
	<u>10,296</u>	<u>10,219</u>	<u>10,219</u>	<u>10,896</u>
Details of Other Expenses				
Travel	125	125	125	106
Materials and Supplies	46	41	41	76
Purchased Services	265	255	255	221
Utilities	-	-	-	-
Contract Services	1,154	1,197	1,197	1,032
Fees and Payments	217	227	227	194
Controllable Assets	-	-	-	7
Computer Hardware and Software	511	511	511	236
TSC Chargebacks	3,510	3,508	3,508	3,924
Other	147	109	109	213
	<u>5,975</u>	<u>5,973</u>	<u>5,973</u>	<u>6,009</u>

DIRECTORATE AND ADMINISTRATION

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	31	-	-	31
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	31	-	-	31

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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EDUCATION AND CULTURE

Activity Description

Two divisions are responsible for the education system from early childhood to high school completion. The Early Childhood and School Services Division provides direction, standards, supports, as well as program and curriculum development for children from early childhood through to grade 12 completion. The Education Operations and Development Division supports, monitors and reviews operations and service delivery by education authorities responsible for K-12 education and runs Public Library Services.

Early Childhood Development Program – licenses, monitors and funds early childhood programs.

Instructional and Support Services – ensures teaching standards are maintained and conducts curriculum review, revision, and replacement, as required. It also supports school staff to implement department directives.

Aboriginal Language and Culture Based Education – ensures, through guidelines and contributions to education authorities, that education honours all forms of First Nation, Métis and Inuit traditional knowledge, ways of knowing, and worldview; and to promote the cultures and languages of the First People of the NWT.

Inclusive Schooling – ensures, through guidelines and contributions, that all NWT students are entitled to access an education program in a regular instructional setting in their home community.

Minority Language Education and Instruction – ensures that French First Language, French Immersion and Core French programs are available and delivered in the NWT.

Education Operations and Development – ensures teacher and principal certification, provides education leadership development, and supports teachers through the Teachers' Qualification Service and by assisting with teacher recruitment and retention. The Division manages student records, systemic student assessments, and reports on student achievement and K-12 education system functioning.

Northwest Territories Teachers' Association (NWTTA) Professional Development Fund – is provided by the Department to support the professional development of teachers.

School Contributions – provides contributions to education authorities for the operation of NWT schools.

Public Library Services – (PLS) provides library services to meet the education, information and recreation needs of residents across the NWT. A central library collection is maintained, with materials rotated to libraries across the NWT and mailed to residents in communities without libraries.

The Culture and Heritage Division has responsibility to enhance the arts, cultures and heritage of the NWT in partnership with community, regional, and national organizations.

Culture and Heritage – provides support to community museums, cultural, heritage and arts organizations, projects, and individuals; manages archaeological site protection, conducts archaeological research, administers archaeological permits, participates in land use regulatory processes, administers the Geographical Names and Territorial Historic Sites Program; and administers the NWT Archives and Museum Operations at the Prince of Wales Northern Heritage Centre (PWNHC).

Two offices are responsible for supports to official languages in the NWT. The Official Aboriginal Languages Division supports the acquisition, maintenance and revitalization of Official Aboriginal languages in the NWT. The Francophone Affairs Secretariat oversees the delivery of programs and services in French by GNWT departments, boards and agencies.

Official Languages – supports Aboriginal language broadcasting in the NWT and funds Aboriginal Language Communities; manages Services Territoires du Nord-Ouest (TNO) and ensures the coordination of services and communications in French across the GNWT.

EDUCATION AND CULTURE**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	10,122	9,691	9,691	9,030
Grants and Contributions	167,037	164,991	164,926	158,464
Other Expenses	6,287	6,276	6,513	9,923
	<u>183,446</u>	<u>180,958</u>	<u>181,130</u>	<u>177,417</u>
Amortization	9,129	9,266	9,815	9,449
	<u>192,575</u>	<u>190,224</u>	<u>190,945</u>	<u>186,866</u>
Details of Other Expenses				
Travel	1,140	1,083	1,083	1,168
Materials and Supplies	715	678	678	730
Purchased Services	643	624	624	660
Utilities	-	-	-	10
Contract Services	2,918	3,223	3,306	2,140
Fees and Payments	331	653	807	2,841
Controllable Assets	520	-	-	1,707
Computer Hardware and Software	20	15	15	92
TSC Chargebacks	-	-	-	-
Other	-	-	-	575
	<u>6,287</u>	<u>6,276</u>	<u>6,513</u>	<u>9,923</u>

Program Delivery Details

Early Childhood Development Program	7,308	7,308	7,306	7,392
Instructional and Support Services	3,592	3,833	3,833	5,028
Aboriginal Language and Culture Education	8,308	8,245	8,224	8,224
Inclusive Schooling	26,987	26,833	26,803	26,278
Minority Language Education and Instruction	2,588	2,588	2,588	2,607
Education Operations and Development	2,244	2,227	2,227	4,479
NWTTA Professional Development Fund	1,620	1,620	1,620	1,421
School Contributions	123,936	122,353	122,888	117,660
Public Library Services	2,021	2,011	2,013	1,521
Culture and Heritage	6,519	5,973	5,973	6,143
Official Languages	7,452	7,233	7,470	6,113
	<u>192,575</u>	<u>190,224</u>	<u>190,945</u>	<u>186,866</u>

EDUCATION AND CULTURE

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Community Broadcasting Grants - Financial assistance for community-based radio and television stations.	52	52	52	48
	52	52	52	48
Contributions				
Aboriginal Languages Broadcasting - Contributions provided to Aboriginal Broadcasting organizations to ensure production and distribution of radio and television programming and press releases in the Official Aboriginal Languages of the NWT.	170	170	170	158
Official Languages, Aboriginal - Contributions are provided to official Aboriginal language communities to support the preservation, maintenance, enhancement and revitalization of their languages, and for community-based literacy programs.	2,996	2,911	2,911	2,997
Official Languages, French - Under the Canada-NWT Cooperation Agreement for French and Aboriginal Languages contributions are provided to the French language community, and to health and social service authorities.	350	350	350	438
Minority-Language Education and Second-Language Instruction: French - Contributions are provided under a funding agreement with Canadian Heritage to meet additional costs associated with the development and delivery of instruction in French for K-12 school programs and the development of French postsecondary offerings in the NWT.	2,401	2,374	2,374	2,545

EDUCATION AND CULTURE

Grants and Contributions (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Education Authority Contributions - Annual O&M contributions to the education authorities for the operation of school programs. Enrolment-based formulae are used to determine the majority of payments.	150,333	148,399	148,334	141,919
NWTTA Professional Development Fund - Contribution to NWTTA for the professional development of teachers as per the Northwest Territories Teachers' Association Collective Agreement.	1,620	1,620	1,620	1,421
Early Childhood Program - Contributions for early learning and child care programs, family day homes, language nests and family literacy programs.	4,040	4,040	4,040	4,285
Healthy Children Initiative - Contributions to communities to provide integrated early intervention services.	2,110	2,110	2,110	1,875
Community Library Services - Contributions towards the administrative and operational expenses of locally operated libraries.	763	763	763	587
Cultural Organizations - Contributions for the administration and operation of organizations that develop and promote the arts and cultures of the NWT.	554	554	554	589
Cultural Projects - Contributions for the promotion and preservation of cultural identity and the enhancement of traditional cultures in the NWT.	176	176	176	180
Heritage Centres - Contributions to Registered and Emerging Heritage Centres for the operation of community-based facilities that acquire, preserve, and exhibit information, objects, artifacts and works of art portraying the heritage of the NWT.	491	491	491	445

EDUCATION AND CULTURE

Grants and Contributions (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
NWT Arts Council - Contributions to artists and cultural groups to support and encourage creative artistic projects in the visual, literary, performing and new media arts in the NWT.	500	500	500	479
Support to Northern Performers - Contributions to performing artists, festival organizations and events, community governments and band councils for the promotion of performing arts in NWT communities.	181	181	181	205
New Northern Arts Programs - Contributions will be provided for Northern Theatre Arts, Northern Literary Arts, Northern Film and Media Arts and Arts Mentorships.	250	250	250	220
Cultural Component of Sports Events - Contribution to host societies of various sports events. The funding is used to promote northern arts and culture and support artists' participation at the event.	50	50	50	-
Tłı̨chǫ Coordinator (DAAIR) - Contribution to the Tłı̨chǫ Government coordinated by the Department of Aboriginal Affairs and Intergovernmental Relations. This represents the Governments one third share which is cost shared by ECE and H&SS to fund a Cultural Coordinator.	-	-	-	35
NWT Youth Corps (MACA) - Contribution for eligible organizations to support programs for youth coordinated by the Department of Municipal and Community Affairs.	-	-	-	38
	166,985	164,939	164,874	158,416
	167,037	164,991	164,926	158,464

EDUCATION AND CULTURE

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	71	9	-	80
North Slave	2	-	-	2
Tłı̨chǫ	-	-	-	-
South Slave	2	6	-	8
Dehcho	1	-	-	1
Sahtu	1	1	-	2
Beaufort Delta	1	1	-	2
	78	17	-	95

Community Allocation

Yellowknife Headquarters	71	9	-	80
Regional/Area Offices	7	8	-	15
Other Communities	-	-	-	-
	78	17	-	95

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	69	9	-	78
North Slave	2	-	-	2
Tłı̨chǫ	-	-	-	-
South Slave	2	6	-	8
Dehcho	1	-	-	1
Sahtu	1	1	-	2
Beaufort Delta	1	1	-	2
	76	17	-	93

Community Allocation

Yellowknife Headquarters	69	9	-	78
Regional/Area Offices	7	8	-	15
Other Communities	-	-	-	-
	76	17	-	93

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ADVANCED EDUCATION

Activity Description

The Advanced Education Division provides a range of programs and services related to career development, apprenticeship, employment preparation, training and development, literacy, adult and postsecondary education, and labour services.

Adult and Postsecondary Education – supports the planning, research, development and evaluation of adult and postsecondary programs and services, including Aurora College, the NWT Literacy Strategy and Adult Literacy and Basic Education.

Apprenticeship and Occupations – works closely with industry, Aurora College, the Inter-provincial Red Seal program and other training institutions to provide training and certification in designated trades and occupations.

Career and Employment Development – works in partnership to coordinate labour market programming to expand employment opportunities in the North and increase participation in the workforce. It provides support to industry to ensure the scope and delivery of programs offered meet regional needs. ECE Service Centres offer career counselling, needs assessment, education planning, workshops, resource libraries, career and labour market information, and career fairs. The Division also provides immigration supports through the Canada-NWT Agreement on Territorial Nominees.

Employment Standards – administers the *Employment Standards Act* and investigates complaints from employees and employers regarding non-compliance with this legislation. Independent adjudicators make decisions on appeals filed under the Act.

Management and Program Support – negotiates and monitors training and employment provisions in socio-economic agreements; ensures management and administrative support in headquarter and regional offices. In addition to delivering apprenticeship, career and employment programs, regional offices are responsible for delivering income security and early childhood programs budgeted under separate activities.

ADVANCED EDUCATION**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	5,357	5,327	5,324	4,910
Grants and Contributions	34,133	33,603	33,493	31,270
Other Expenses	4,101	4,470	4,470	2,574
	<u>43,591</u>	<u>43,400</u>	<u>43,287</u>	<u>38,754</u>
Amortization	2,977	3,710	2,621	3,320
	<u>46,568</u>	<u>47,110</u>	<u>45,908</u>	<u>42,074</u>
Details of Other Expenses				
Travel	326	303	303	307
Materials and Supplies	228	150	150	217
Purchased Services	213	193	193	170
Utilities	-	-	-	1
Contract Services	2,571	2,978	2,978	1,189
Fees and Payments	763	846	846	623
Controllable Assets	-	-	-	60
Computer Hardware and Software	-	-	-	7
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>4,101</u>	<u>4,470</u>	<u>4,470</u>	<u>2,574</u>

Program Delivery Details

Adult and Postsecondary Education	37,510	38,039	36,840	35,355
Apprenticeship and Occupations	3,009	3,028	3,028	2,401
Career and Employment Development	3,284	3,265	3,263	1,450
Employment Standards	775	790	790	782
Management and Program Support	1,990	1,988	1,987	2,086
	<u>46,568</u>	<u>47,110</u>	<u>45,908</u>	<u>42,074</u>

ADVANCED EDUCATION**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Literacy Funding - Contributions to organizations to deliver literacy programs.	1,996	1,996	1,996	2,081
College Contributions - Base funding for Aurora College to deliver adult and postsecondary education in the NWT. Includes funding for the Aurora Research Institute.	31,148	30,957	30,847	28,729
Community Skills for Work - Funding to support adult basic education and job-related skills for Income Assistance clients and other individuals for whom a low level of education is a barrier to employment.	650	650	650	385
Small Community Employment - Funding to support work plan activities and priorities related to adult career and employment development, specifically in providing opportunities for individuals in small and remote communities to obtain essential skills and training needed for longer term employment in the workplace.	339	-	-	-
Skills Canada - Funding to support work plan activities and priorities related to adult and postsecondary education, specifically marketing and promotional activities for skilled trades and apprenticeship.	-	-	-	75
	34,133	33,603	33,493	31,270

ADVANCED EDUCATION

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	2	-	20
North Slave	7	-	-	7
Tłı̨chǫ	-	-	-	-
South Slave	7	1	-	8
Dehcho	3	-	-	3
Sahtu	2	-	-	2
Beaufort Delta	5	1	-	6
	42	4	-	46
Community Allocation				
Yellowknife Headquarters	18	2	-	20
Regional/Area Offices	24	2	-	26
Other Communities	-	-	-	-
	42	4	-	46

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	1	-	19
North Slave	7	-	-	7
Tłı̨chǫ	-	-	-	-
South Slave	7	1	-	8
Dehcho	3	-	-	3
Sahtu	2	-	-	2
Beaufort Delta	5	1	-	6
	42	3	-	45
Community Allocation				
Yellowknife Headquarters	18	1	-	19
Regional/Area Offices	24	2	-	26
Other Communities	-	-	-	-
	42	3	-	45

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

INCOME SECURITY

Activity Description

The Income Security Programs Division develops policy, plans, and provides training, information, financial and auditing functions for the delivery of Income Security Programs by regional offices in line with relevant legislation and regulations. Supports are provided at headquarters to ensure the NWT Social Assistance Appeal Committees, the NWT Social Assistance Board and the NWT Student Financial Assistance Board can respond to client complaints in compliance with legislation. The Division also works closely with non-government organizations with an interest in social programs.

Income Security Programs – comprises:

- Income Assistance – provides financial assistance to Northerners to help meet their basic needs and helps pay for childcare costs as they move toward personally achievable goals of greater self-reliance to improve their quality of life.
- The NWT Child Benefit – provides low-income families with monthly cash payments under the NWT Child Benefit (NWTCB) program to assist with the costs of raising children. This includes the Territorial Workers Supplement (TWS) benefit.
- The Seniors Home Heating Subsidy – provides financial assistance to low-income seniors to help them pay for the cost of heating their homes.
- The Senior Citizen Supplementary Benefit – provides financial assistance to low-income seniors to help cover the cost of living.

Student Financial Assistance – provides financial assistance to NWT students through a combination of grants and loans. The program is open to Northerners attending accredited postsecondary studies on a full or part-time basis.

INCOME SECURITY**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	5,551	5,431	5,413	6,239
Grants and Contributions	9,240	10,075	9,240	9,666
Other Expenses	24,877	25,114	24,170	23,416
	<u>39,668</u>	<u>40,620</u>	<u>38,823</u>	<u>39,321</u>
Amortization	-	-	-	-
	<u>39,668</u>	<u>40,620</u>	<u>38,823</u>	<u>39,321</u>
Details of Other Expenses				
Travel	280	170	170	271
Materials and Supplies	110	78	78	133
Purchased Services	122	74	74	140
Utilities	1,666	1,666	1,666	1,340
Contract Services	1,739	1,879	1,879	1,590
Fees and Payments	18,531	18,818	17,874	17,520
Controllable Assets	-	-	-	9
Computer Hardware and Software	10	10	10	13
TSC Chargebacks	-	-	-	-
Other	2,419	2,419	2,419	2,400
	<u>24,877</u>	<u>25,114</u>	<u>24,170</u>	<u>23,416</u>

Program Delivery Details

Income Assistance Programs	27,330	27,390	26,428	25,557
Student Financial Assistance	12,338	13,230	12,395	13,764
	<u>39,668</u>	<u>40,620</u>	<u>38,823</u>	<u>39,321</u>

INCOME SECURITY**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Student Grants - Grants to Northwest Territories' students for postsecondary education.	9,240	10,075	9,240	9,666
	<u>9,240</u>	<u>10,075</u>	<u>9,240</u>	<u>9,666</u>

INCOME SECURITY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	5	2	-	7
Tłı̨chǫ	3	-	-	3
South Slave	4	4	-	8
Dehcho	3	-	-	3
Sahtu	4	-	-	4
Beaufort Delta	8	3	-	11
	46	9	-	55
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	19	4	-	23
Other Communities	8	5	-	13
	46	9	-	55

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	5	2	-	7
Tłı̨chǫ	3	-	-	3
South Slave	4	4	-	8
Dehcho	3	-	-	3
Sahtu	4	-	-	4
Beaufort Delta	8	3	-	11
	46	9	-	55
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	19	4	-	23
Other Communities	8	5	-	13
	46	9	-	55

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

STUDENT LOAN REVOLVING FUND

Purpose: To provide financial assistance to postsecondary students in accordance with the Student Financial Assistance Act and Regulations.

(thousands of dollars)

	2012-2013 Proposed Budget	2011-2012 Revised Forecast	2010-2011 Actuals
Authorized Limit	36,000	36,000	36,000
Operating Results:			
Loans Receivable, April 1	35,872	34,628	33,485
Loans Granted	5,981	5,841	5,902
Loans Repaid	(3,200)	(2,888)	(3,109)
Loans Forgiven	(100)	(109)	-
Loans Remitted	(1,600)	(1,600)	(1,650)
Loans Receivable, March 31	36,953	35,872	34,628

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EDUCATION AUTHORITY PROGRAMS AND SERVICES

In 1996, the Government of the Northwest Territories adopted a new *Education Act* that renamed existing governance structures and enhanced their responsibilities. As a result, 33 District Education Authorities (DEAs) currently govern schools in the NWT. Each DEA is comprised of elected representatives responsible for the school(s) in their community. Education authorities outside of Yellowknife are organized under four Divisional Education Councils (DECs) and one Community Services Agency in the Tłıchǫ Region. The DECs are made up of one representative from each DEA in the education division. The Commission scolaire francophone, Territoires du Nord-Ouest, established in 2000, governs two French first language schools, one in Yellowknife and the other in Hay River.

There are a total of 49 public schools in the NWT. Of these, 23 deliver programs for Kindergarten through senior secondary grades. The GNWT certifies teachers and determines the curricula that guide teaching in NWT schools. DECs and DEAs are responsible for coordinating and supporting education programs and services in 32 communities. Their responsibilities range from establishing policies, to preparing budgets and hiring teachers.

The Western Arctic Leadership Program (WALP), established in 1990, is a residence program open to students from across the NWT. Students enrolled in WALP attend P.W. Kaiser High School in Fort Smith and are involved in leadership formation activities.

DETAILS OF FUNDING ALLOCATED TO EDUCATION AUTHORITIES

(thousands of dollars)

	2012-2013 Funded Positions	2012-2013 School Year	2011-2012 Revised Funded Positions	2011-2012 Revised School Year
Beaufort-Delta Divisional Education Council	186	28,464	191	29,108
Commission scolaire francophone, TNO	29	4,516	28	4,311
Dettah District Education Authority	13	1,745	7	1,359
Dehcho Divisional Education Council	90	14,373	94	14,692
Tłı̨chǫ Community Services Agency	107	15,284	111	16,075
Sahtu Divisional Education Council	91	14,650	85	14,014
South Slave Divisional Education Council	177	24,063	188	26,103
Yellowknife Public Denominational District Education Authority	142	18,351	138	18,059
Yellowknife District No.1 Education Authority	215	26,631	211	26,430
Western Arctic Leadership Program	-	275	-	275
	1,050	\$ 148,352	1,053	\$ 150,426

Note:

1. The above information has not been finalized with the Education Authorities.
2. Contributions are calculated on a July 1 – June 30 school year basis.
3. Yellowknife District No. 1 Education Authority includes funding for K'alemi Dene School in Ndilo.

EDUCATION AUTHORITIES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	387	-	-	387
Tłı̨chǫ	107	-	-	107
South Slave	189	-	-	189
Dehcho	90	-	-	90
Sahtu	91	-	-	91
Beaufort Delta	186	-	-	186
	1,050	-	-	1,050
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	660	-	-	660
Other Communities	390	-	-	390
	1,050	-	-	1,050

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	-	-	-	-
North Slave	371	-	-	371
Tłı̨chǫ	111	-	-	111
South Slave	201	-	-	201
Dehcho	94	-	-	94
Sahtu	85	-	-	85
Beaufort Delta	191	-	-	191
	1,053	-	-	1,053
Community Allocation				
Yellowknife Headquarters	-	-	-	-
Regional/Area Offices	668	-	-	668
Other Communities	385	-	-	385
	1,053	-	-	1,053

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AURORA COLLEGE PROGRAMS

Aurora College delivers adult and postsecondary education and training programs under the direction of a Board of Governors appointed by, and accountable to, the Minister of Education, Culture and Employment.

Aurora College, through its three regional campuses and 23 community learning centres, provides community-based Adult Literacy and Basic Education (ALBE) programs as a means to facilitate greater access to postsecondary education and training.

The Trades and Technology Program supports trades people in achieving journeyman status or in becoming a technician or technologist in a designated occupation.

Aurora College offers a number of certificate and/or diploma programs, including the following programs:

- Aboriginal Language and Cultural Instructor;
- Adult Education;
- Community Health Representative;
- Community Wellness Worker;
- Early Childhood Development;
- Management Studies;
- Natural Resources Technology;
- Nursing;
- Office Administration;
- Social Work;
- Teacher Education; and,
- Traditional Arts.

Degree programs offered through partnerships with southern universities are the Bachelor of Science in Nursing and the Bachelor of Education.

The Aurora Research Institute is responsible for licensing and coordinating research in accordance with the *NWT Scientists Act*. As per the GNWT Traditional Knowledge Policy, the Aurora Research Institute maintains a database of traditional knowledge research conducted in the NWT; promotes and supports the study, documentation and application of traditional knowledge; and promotes the development of traditional technology for economic development purposes. Finally, the Aurora Research Institute facilitates communication between researchers and the communities impacted by their work; and works to increase public awareness of the importance of science, technology and indigenous knowledge. The Aurora Research Institute has offices in Inuvik and Fort Smith.

The College operates through third-party contracts and an annual contribution from the Department as approved by the Legislative Assembly. Contributions to the College are allocated by academic year, which runs from July 1 to June 30.

AURORA COLLEGE FUNDING ALLOCATION

	(thousands of dollars)	
	2012-2013 Academic Year	2011-2012 Revised Academic Year
Aurora College		
Base Operation	5,321	5,321
Campus Delivery	9,631	9,631
Community Delivery	5,739	5,739
Service Adjustment	3,655	3,655
Building and Works	6,280	6,089
Total College Contributions	30,626	30,435

Notes:

- The above allocations will not be finalized with Aurora College until the Department approves its budget for the 2012-13 academic year.
- Glossary:

 Base Operations - minimum service level for administration of head office, campuses and student services
 Campus Delivery - programs offered at regional campuses
 Community Delivery - programs offered through community learning centres
 Service Adjustment - for regional cost differences and to enhance service levels in specific communities
 Building and Works – facilities and equipment
- Calculations are based on the College's fiscal year which is also the academic year: July 1 to June 30.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Labour Market Development Agreement - The Canada-Northwest Territories Labour Market Development Agreement (LMDA) came into effect October 1, 1998. Under the Agreement, the Northwest Territories assumed delivery responsibility for labour market development measures under the <i>Employment Insurance Act</i> .	4,528	4,571	4,590	4,630
Labour Market Agreement - The Canada-Northwest Territories Labour Market Agreement came into effect July, 2009. Funding is provided to deliver labour market measures to non - Employment Insurance clients.	1,300	1,292	1,502	1,222
Older Workers - The Canada-Northwest Territories Older Workers Agreement came into effect June 29, 2007. Under the Agreement, the Northwest Territories will cost share projects that will provide unemployed older workers in vulnerable communities with programming aimed at increasing their employability.	488	488	488	208
Immigration Portal - Funding is provided by Human Resources and Social Development Canada to coordinate projects that develop on-line tools, information, and services for prospective immigrants and newcomers to Canada.	202	202	202	24
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	22	37	21	10

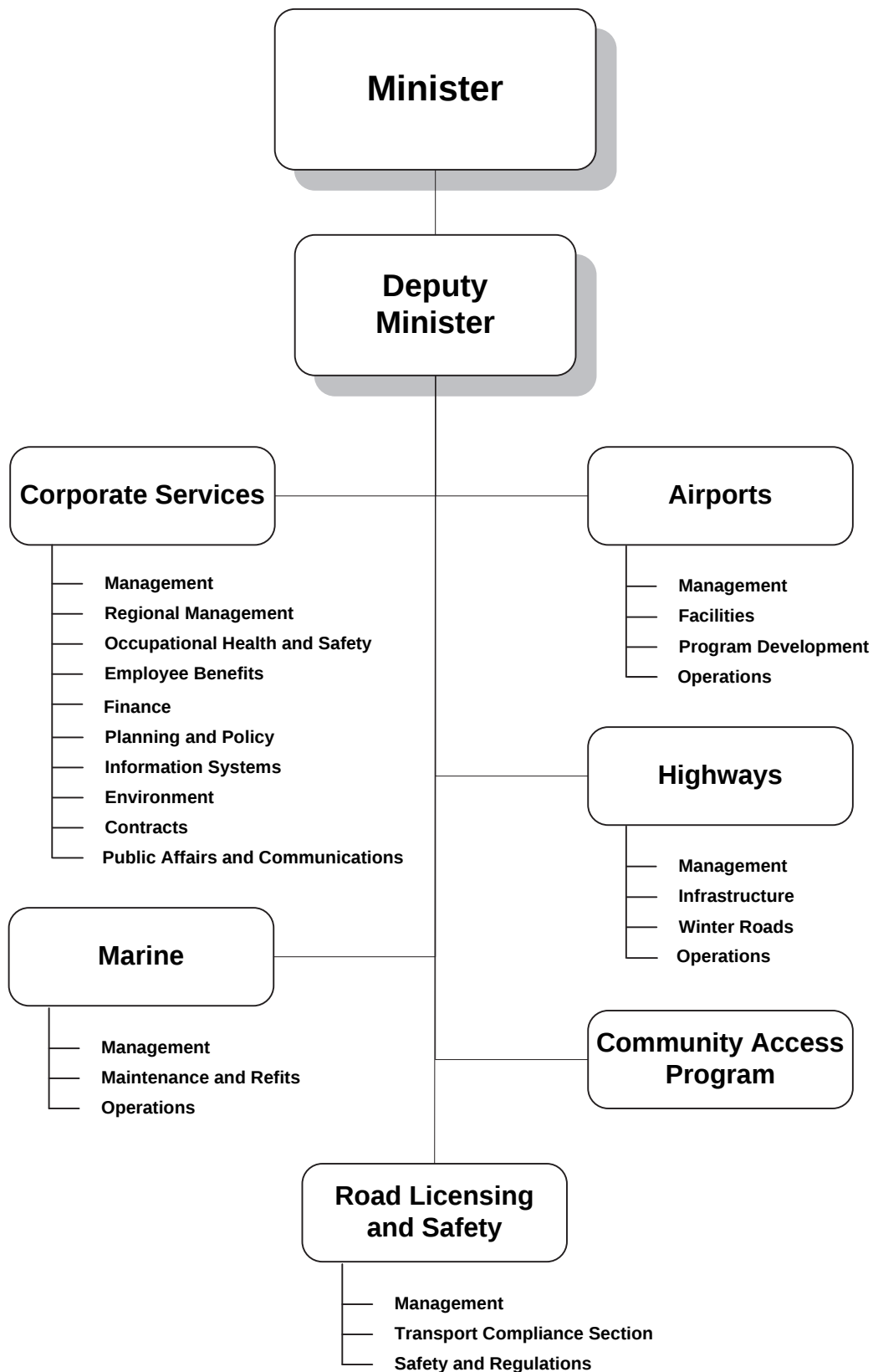
Work Performed on Behalf of Others (continued)

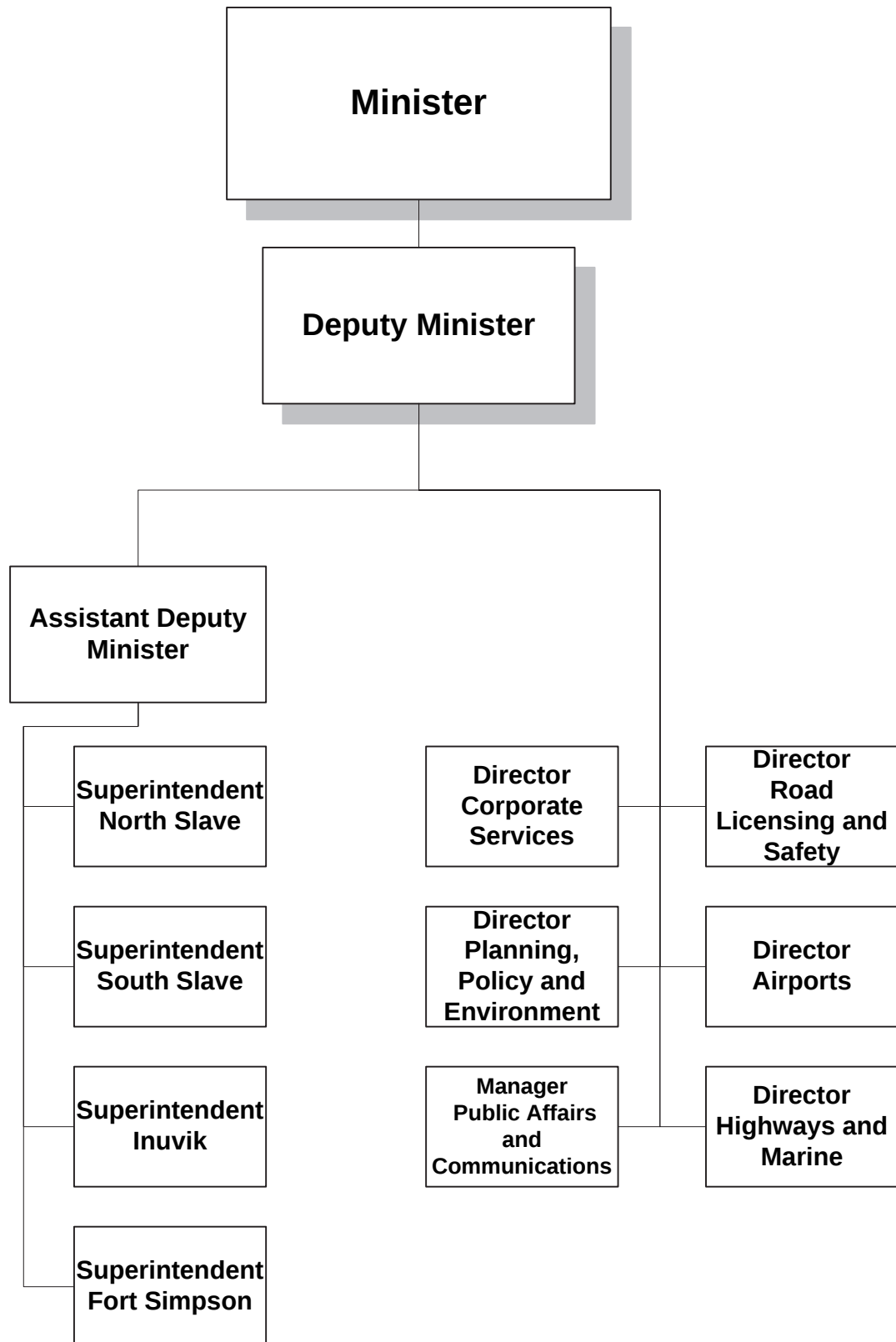
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	22	25	21	18
Tłı̨chǫ Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	102	193	80	50
Nunavut-NWT Agreement for Museum and Archives Collection - The Government of the Northwest Territories provides for the care and protection of museum and archive collections belonging to the Government of Nunavut until a facility is built in Nunavut.	190	190	190	184
NWT Ice Patch Study - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to GNWT decision makers in the development of effective management strategies for archaeological sites, wildlife populations, and traditional economies at risk of impact from changing climate regimes.	-	-	-	34

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Dioramas - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to produce the Subarctic and Beaufort-Delta dioramas for the Prince of Wales Northern Heritage Centre (PWNHC) and to develop virtual dioramas for the PWNHC website for use in NWT schools.	-	-	-	9
Beaufort Sea Archaeology - Funding provided by the Canadian Museum of Civilization Corporation to undertake research to increase understanding of how Arctic communities respond to and interact with change and to bring together historical information on the process. The project focused on how environmental change has influenced the social and cultural development in Arctic societies.	-	-	-	70
	6,854	6,998	7,094	6,459

TRANSPORTATION





MISSION

Our Mission is to provide for the safe, secure, accessible and reliable movement of people and goods to serve the social and economic needs and aspirations of the people of the Northwest Territories.

The Department accomplishes its Mission through six main activities:

1. AIRPORTS

To provide airport facilities and services and to encourage and support the provision of regular, safe, cost effective and reliable air services.

2. HIGHWAYS

To provide highway facilities and to encourage and support the provision of safe, reliable and cost-effective inter-community travel and road transportation services.

3. MARINE

To provide safe and reliable ferry crossing services on the highway system.

4. ROAD LICENSING & SAFETY

To protect public safety and the environment by supporting the safe operation of motor vehicles in the NWT.

In addition to its regulatory responsibilities for transportation safety, the Department delivers public education programs, in conjunction with the federal government and other GNWT Departments, on transportation safety, such as the Strategy to Reduce Impaired Driving and Occupant Restraint Campaigns.

5. COMMUNITY ACCESS PROGRAM

To provide contributions to communities within the Northwest Territories requiring new or improved transportation access.

6. CORPORATE SERVICES

To provide support and department-wide corporate programs in 10 areas.

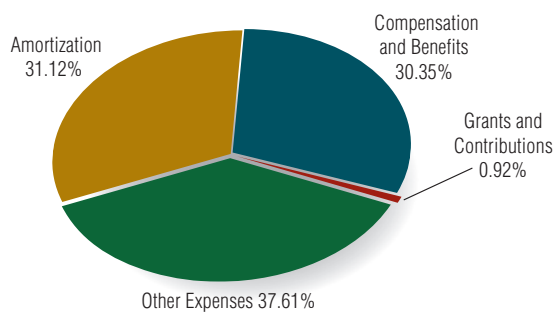
GOALS

The Department of Transportation has six goals that support the achievement of the Government's vision for the future of the Northwest Territories.

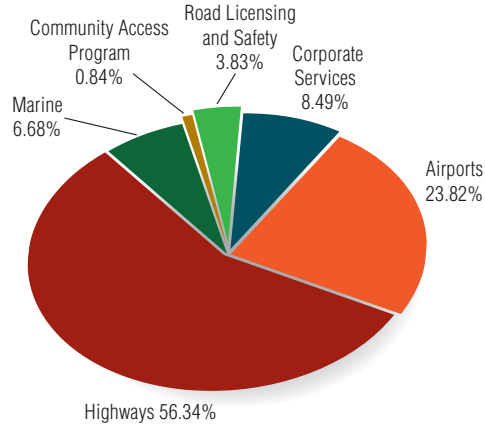
1. The NWT transportation system continues to improve,
2. The NWT has an ongoing high level of Northern business and employment opportunities in the public and private transportation sectors,
3. The NWT has a safe and secure transportation system in all modes,
4. The Department has a high performance workplace that is adaptable, effective, efficient and innovative in delivering programs and services,
5. Continue to ensure that the high quality of the NWT environment is maintained,
6. The Department supports local transportation infrastructure.

Operations Expenditures

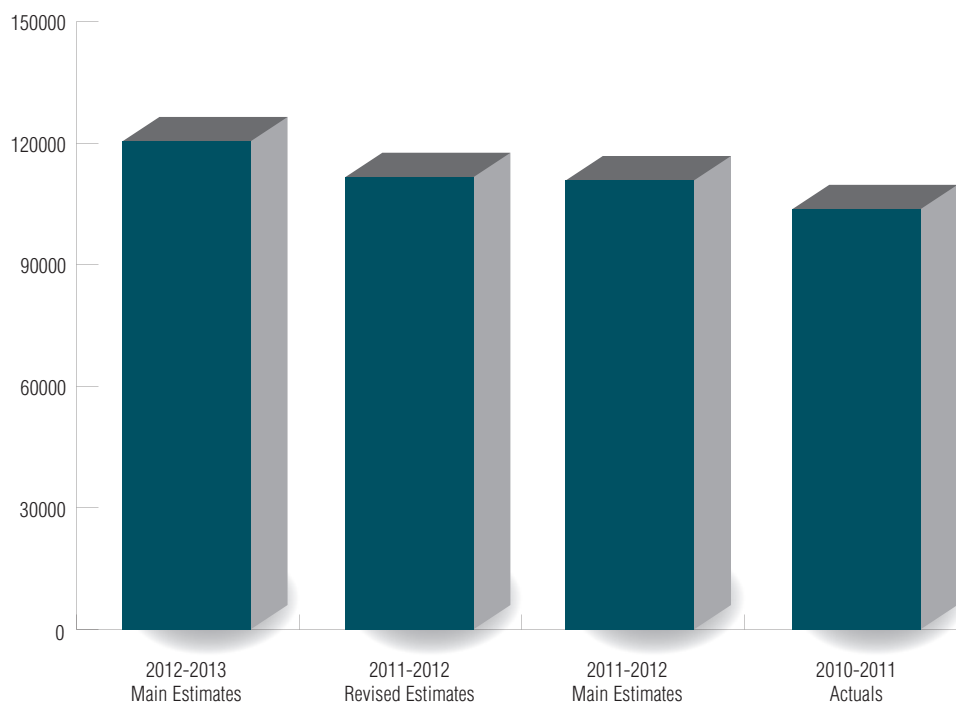
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

Expenditure Category	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	36,544	36,411	36,417	35,176
Grants and Contributions	1,106	1,106	1,106	1,977
Other Expenses	45,297	39,593	38,786	34,928
	<u>82,947</u>	<u>77,110</u>	<u>76,309</u>	<u>72,081</u>
Amortization	37,468	34,468	34,468	31,568
	<u>120,415</u>	<u>111,578</u>	<u>110,777</u>	<u>103,649</u>
Details of Other Expenses				
Travel	1,351	1,289	1,292	938
Materials and Supplies	4,777	4,671	4,680	5,564
Purchased Services	956	962	972	993
Utilities	3,589	3,589	3,589	2,940
Contract Services	24,138	23,882	23,080	22,099
Fees and Payments	494	510	519	472
Controllable Assets	391	391	391	495
Computer Hardware and Software	102	108	108	163
TSC Chargebacks	1,274	1,273	1,232	1,149
Other	8,225	2,918	2,923	115
	<u>45,297</u>	<u>39,593</u>	<u>38,786</u>	<u>34,928</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	1,240,970	1,124,720	1,173,414	1,049,773
Accumulated amortization	(478,237)	(443,769)	(445,963)	(412,201)
Net book value	762,733	680,951	727,451	637,572
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	42,460	116,250	226,902	74,947
Disposals	-	-	-	-
Amortization expense	(37,468)	(34,468)	(34,468)	(31,568)
END OF THE YEAR				
Net book value of assets in service	767,225	762,733	919,885	680,951
Work in progress	204,400	217,235	41,312	192,878
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	972,125	979,968	961,197	873,829
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	217,235	192,878	205,511	39,937
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	29,625	140,607	62,703	227,888
Less work in progress, end of the year	(204,400)	(217,235)	(41,312)	(192,878)
Assets put into service during the year	42,460	116,250	226,902	74,947
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	25,600	135,268	59,150	223,690
Small Capital Projects	3,175	4,230	3,253	3,305
Information Technology Projects	850	1,109	300	893
TOTAL INFRASTRUCTURE INVESTMENT	29,625	140,607	62,703	227,888
ALLOCATED TO:				
Tangible Capital Assets	29,625	140,607	62,703	227,888
Infrastructure Contributions	-	-	-	-
	29,625	140,607	62,703	227,888

REVENUE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Transfer Payments				
Federal Cost-shared				
Research and Development - Build Canada Plan	406	264	264	32
	<u>406</u>	<u>264</u>	<u>264</u>	<u>32</u>
General				
Airports - Landing & Other Fees	3,094	2,500	2,500	2,942
Road Licensing & Safety - Exams & Certifications	171	20	20	23
Road Licensing & Safety - Fees	589	840	840	680
Road Licensing & Safety - Licenses	430	430	430	402
Road Licensing & Safety - Permits	320	420	420	313
Road Licensing & Safety - Registrations	3,775	3,675	3,675	3,773
	<u>8,379</u>	<u>7,885</u>	<u>7,885</u>	<u>8,133</u>
Recoveries				
Airports - Concessions	204	290	290	324
Airports - Lease/Rental Revenue	2,665	2,450	2,450	2,525
Wood Buffalo National Park Recoveries - Parks Canada	130	130	130	278
Nav Canada Occupancy Agreement	607	550	550	594
CATSA Agreement - YK Airport HBS	127	127	127	127
Bypass Road - City of Yellowknife	-	-	-	1,756
Corporate Services - Administration Fees	130	130	130	121
Amortization of Capital Contributions	12,700	11,635	11,635	10,691
	<u>16,563</u>	<u>15,312</u>	<u>15,312</u>	<u>16,416</u>
	<u>25,348</u>	<u>23,461</u>	<u>23,461</u>	<u>24,581</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	1	54
Tłı̨chǫ	7	-	-	7
South Slave	60	-	1	61
Dehcho	38	-	27	65
Sahtu	10	-	-	10
Beaufort Delta	21	-	-	21
	284	-	29	313
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	156	-	13	169
Other Communities	33	-	16	49
	284	-	29	313

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	95	-	-	95
North Slave	53	-	1	54
Tłı̨chǫ	7	-	-	7
South Slave	60	-	1	61
Dehcho	38	-	27	65
Sahtu	10	-	-	10
Beaufort Delta	21	-	-	21
	284	-	29	313
Community Allocation				
Yellowknife Headquarters	95	-	-	95
Regional/Area Offices	156	-	13	169
Other Communities	33	-	16	49
	284	-	29	313

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

TRANSPORTATION

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CORPORATE SERVICES**Activity Description**

The Corporate Services Activity provides support and departmental wide corporate programs in 10 areas:

- Management
- Regional Management
- Occupational Health and Safety
- Employee Benefits
- Finance
- Planning and Policy
- Information Systems
- Environment
- Contracts
- Public Affairs and Communications

TRANSPORTATION

ACTIVITY SUMMARY

CORPORATE SERVICES

Operations Expenditure Summary

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	7,287	7,287	7,291	7,007
Grants and Contributions	-	-	-	-
Other Expenses	2,918	3,289	2,749	2,480
	<u>10,205</u>	<u>10,576</u>	<u>10,040</u>	<u>9,487</u>
Amortization	23	23	23	23
	<u>10,228</u>	<u>10,599</u>	<u>10,063</u>	<u>9,510</u>
Details of Other Expenses				
Travel	177	175	177	192
Materials and Supplies	100	100	108	225
Purchased Services	115	105	116	135
Utilities	2	2	2	-
Contract Services	1,045	1,429	903	505
Fees and Payments	101	100	103	164
Controllable Assets	-	-	-	8
Computer Hardware and Software	9	9	9	11
TSC Chargebacks	1,274	1,273	1,232	1,149
Other	95	96	99	91
	<u>2,918</u>	<u>3,289</u>	<u>2,749</u>	<u>2,480</u>
Program Delivery Details				
Corporate Services	10,205	10,576	10,040	9,487
Amortization	23	23	23	23
	<u>10,228</u>	<u>10,599</u>	<u>10,063</u>	<u>9,510</u>

CORPORATE SERVICES**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	4	-	-	4
Tłı̨chǫ	-	-	-	-
South Slave	8	-	-	8
Dehcho	5	-	-	5
Sahtu	-	-	-	-
Beaufort Delta	4	-	-	4
	52	-	-	52
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	21	-	-	21
Other Communities	-	-	-	-
	52	-	-	52

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	31	-	-	31
North Slave	4	-	-	4
Tłı̨chǫ	-	-	-	-
South Slave	8	-	-	8
Dehcho	5	-	-	5
Sahtu	-	-	-	-
Beaufort Delta	4	-	-	4
	52	-	-	52
Community Allocation				
Yellowknife Headquarters	31	-	-	31
Regional/Area Offices	21	-	-	21
Other Communities	-	-	-	-
	52	-	-	52

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

TRANSPORTATION

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AIRPORTS

Activity Description

The purpose of the Airports Program is to provide airport facilities and services and to encourage and support the provision of regular, safe, cost-effective and reliable air services. The Department is responsible for the maintenance, operation, and rehabilitation and upgrading of airports.

The Department operates 27 airports in the Northwest Territories, of which one is a Gateway hub (Yellowknife), two are Regional hubs (Norman Wells and Inuvik), and the remaining 24 are community airports. Connected with the Airports Program, the Department maintains a close watch over air transportation legislation, regulation and policy activities of other governments, overall trends in air transportation safety, costs, infrastructure technology development/change and opportunities for partnership to finance the improvement of airport infrastructure.

There are four areas of program support:

- Management
- Facilities
- Program Development
- Operations

TRANSPORTATION

ACTIVITY SUMMARY

AIRPORTS

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	11,292	11,183	11,182	10,849
Grants and Contributions	30	30	30	34
Other Expenses	9,097	9,257	8,981	7,700
	<u>20,419</u>	<u>20,470</u>	<u>20,193</u>	<u>18,583</u>
Amortization	8,258	8,840	8,840	8,315
	<u>28,677</u>	<u>29,310</u>	<u>29,033</u>	<u>26,898</u>
Details of Other Expenses				
Travel	557	549	549	298
Materials and Supplies	1,459	1,471	1,471	1,471
Purchased Services	343	338	338	301
Utilities	1,032	1,032	1,032	412
Contract Services	5,172	5,325	5,045	4,890
Fees and Payments	297	305	309	143
Controllable Assets	180	180	180	146
Computer Hardware and Software	35	35	35	39
TSC Chargebacks	-	-	-	-
Other	22	22	22	-
	<u>9,097</u>	<u>9,257</u>	<u>8,981</u>	<u>7,700</u>

Program Delivery Details

Corporate or Administration Costs	699	699	703	523
Program Development	2,231	2,231	2,231	2,134
Operations	13,871	13,642	13,641	12,453
Facilities	3,618	3,898	3,618	3,473
Amortization	8,258	8,840	8,840	8,315
	<u>28,677</u>	<u>29,310</u>	<u>29,033</u>	<u>26,898</u>

AIRPORTS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Aviation Program Bursary Assistance	30	30	30	34
	30	30	30	34

AIRPORTS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	30	-	-	30
Tłı̨chǫ	-	-	-	-
South Slave	18	-	-	18
Dehcho	5	-	-	5
Sahtu	10	-	-	10
Beaufort Delta	9	-	-	9
	99	-	-	99
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	72	-	-	72
Other Communities	-	-	-	-
	99	-	-	99

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	27	-	-	27
North Slave	30	-	-	30
Tłı̨chǫ	-	-	-	-
South Slave	18	-	-	18
Dehcho	5	-	-	5
Sahtu	10	-	-	10
Beaufort Delta	9	-	-	9
	99	-	-	99
Community Allocation				
Yellowknife Headquarters	27	-	-	27
Regional/Area Offices	72	-	-	72
Other Communities	-	-	-	-
	99	-	-	99

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

HIGHWAYS

Activity Description

The purpose of the Highways Program is to provide highway infrastructure and services to support the provision of safe, reliable and cost-effective inter-community travel and road transportation services. The Department is responsible for operating, maintaining, rehabilitating and upgrading all highway infrastructures.

The Department maintains 2,200 kilometers of all-weather highways and 1,425 kilometers of seasonal winter roads. The Highway system also includes over 70 bridges and well over 3,000 culvert structures. Connected with the Highways Program, the Department monitors current trends in highway construction, engineering, safety, design and technology. The Department actively seeks new partnership opportunities with other governments, industry and First Nation groups to assist in the development of new highway infrastructure and to enhanced operations.

There are four key areas of program support:

- Management
- Infrastructure
- Winter Roads
- Operations

TRANSPORTATION

ACTIVITY SUMMARY

HIGHWAYS

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	12,218	12,159	12,156	12,396
Grants and Contributions	96	96	96	1,070
Other Expenses	27,609	21,467	21,475	19,329
	<u>39,923</u>	<u>33,722</u>	<u>33,727</u>	<u>32,795</u>
Amortization	27,921	24,367	24,367	21,765
	<u>67,844</u>	<u>58,089</u>	<u>58,094</u>	<u>54,560</u>
Details of Other Expenses				
Travel	301	311	311	343
Materials and Supplies	2,552	2,440	2,441	3,040
Purchased Services	326	327	326	308
Utilities	1,420	1,420	1,420	1,532
Contract Services	14,647	13,899	13,903	13,611
Fees and Payments	45	44	46	88
Controllable Assets	211	211	211	331
Computer Hardware and Software	31	35	35	52
TSC Chargebacks	-	-	-	-
Other	8,076	2,780	2,782	24
	<u>27,609</u>	<u>21,467</u>	<u>21,475</u>	<u>19,329</u>

Program Delivery Details

Corporate or Administration Costs	718	718	718	911
Operations	17,899	17,587	17,581	17,519
Winter Roads	4,964	4,522	4,522	4,574
Infrastructure	16,342	10,895	10,906	9,791
Amortization	27,921	24,367	24,367	21,765
	<u>67,844</u>	<u>58,089</u>	<u>58,094</u>	<u>54,560</u>

HIGHWAYS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Deh Cho Bridge Involvement Grant	96	96	96	-
City of Yellowknife By Pass Road	-	-	-	1,070
	96	96	96	1,070

HIGHWAYS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	14	-	1	15
Tłı̨chǫ	7	-	-	7
South Slave	30	-	1	31
Dehcho	19	-	3	22
Sahtu	-	-	-	-
Beaufort Delta	4	-	-	4
	100	-	5	105

Community Allocation

Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	48	-	2	50
Other Communities	26	-	3	29
	100	-	5	105

2011-2012

	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	26	-	-	26
North Slave	14	-	1	15
Tłı̨chǫ	7	-	-	7
South Slave	30	-	1	31
Dehcho	19	-	3	22
Sahtu	-	-	-	-
Beaufort Delta	4	-	-	4
	100	-	5	105

Community Allocation

Yellowknife Headquarters	26	-	-	26
Regional/Area Offices	48	-	2	50
Other Communities	26	-	3	29
	100	-	5	105

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

MARINE

Activity Description

The purpose of the Marine Program is to provide safe, reliable, effective and environmentally responsible ferry services on the highway system. The Department is responsible for the maintenance, operation and continued improvement of four motor and one cable vessel and their support facilities.

The Department provides ferry services at five river crossings where the territorial all-weather highways traverse waterways. Connected with the Marine Program, the Department maintains a close watch over federal marine legislation, regulation and policy activities.

There are three areas of program support:

- Management
- Maintenance and Refits
- Operations

TRANSPORTATION

ACTIVITY SUMMARY

MARINE

Operations Expenditure Summary

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	2,756	2,756	2,759	2,477
Grants and Contributions	-	-	-	-
Other Expenses	4,491	4,433	4,433	4,174
	<u>7,247</u>	<u>7,189</u>	<u>7,192</u>	<u>6,651</u>
Amortization	795	784	784	757
	<u>8,042</u>	<u>7,973</u>	<u>7,976</u>	<u>7,408</u>
Details of Other Expenses				
Travel	40	40	40	29
Materials and Supplies	413	413	413	459
Purchased Services	84	84	84	71
Utilities	1,055	1,055	1,055	975
Contract Services	2,869	2,811	2,811	2,627
Fees and Payments	16	16	16	11
Controllable Assets	-	-	-	1
Computer Hardware and Software	6	8	8	1
TSC Chargebacks	-	-	-	-
Other	8	6	6	-
	<u>4,491</u>	<u>4,433</u>	<u>4,433</u>	<u>4,174</u>

Program Delivery Details

Corporate or Administration Costs	2,550	2,550	2,554	2,293
Maintenance & Refits	1,041	1,044	1,044	1,107
Operations	3,656	3,595	3,594	3,251
Amortization	795	784	784	757
	<u>8,042</u>	<u>7,973</u>	<u>7,976</u>	<u>7,408</u>

MARINE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	3	-	24	27
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	1
	6	-	24	30

Community Allocation

Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	4	-	11	15
Other Communities	1	-	13	14
	6	-	24	30

2011-2012

	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	1	-	-	1
Dehcho	3	-	24	27
Sahtu	-	-	-	-
Beaufort Delta	1	-	-	1
	6	-	24	30

Community Allocation

Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	4	-	11	15
Other Communities	1	-	13	14
	6	-	24	30

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

TRANSPORTATION

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COMMUNITY ACCESS PROGRAM**Activity Description**

This Program provides contributions to communities within the Northwest Territories requiring new or improved transportation access.

The Community Access program provides contributions for local access roads and trails to nearby attractions such as hunting, fishing and wood gathering areas, recreation sites and granular resources. The Program would also cover marine facilities in support of local recreation and subsistence harvesting activities.

TRANSPORTATION

ACTIVITY SUMMARY

COMMUNITY ACCESS PROGRAM

Operations Expenditure Summary

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	-	-	-	-
Grants and Contributions	980	980	980	873
Other Expenses	20	20	20	-
	<u>1,000</u>	<u>1,000</u>	<u>1,000</u>	<u>873</u>
Amortization	8	8	8	8
	<u>1,008</u>	<u>1,008</u>	<u>1,008</u>	<u>881</u>
Details of Other Expenses				
Travel	20	20	20	-
Materials and Supplies	-	-	-	-
Purchased Services	-	-	-	-
Utilities	-	-	-	-
Contract Services	-	-	-	-
Fees and Payments	-	-	-	-
Controllable Assets	-	-	-	-
Computer Hardware and Software	-	-	-	-
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>20</u>	<u>20</u>	<u>20</u>	<u>-</u>

Program Delivery Details

Community Access Program	1,000	1,000	1,000	873
Amortization	8	8	8	8
	<u>1,008</u>	<u>1,008</u>	<u>1,008</u>	<u>881</u>

COMMUNITY ACCESS PROGRAM**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Local Community Road Construction and Improvements	980	980	980	873
	980	980	980	873

TRANSPORTATION

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ROAD LICENSING AND SAFETY**Activity Description**

The purpose of the Road Licensing and Safety Program is to ensure the protection of public safety and the environment in all areas related to the use of motor vehicle and commercial vehicles.

The Department is responsible for the testing, registration and inspection of all drivers and vehicles that use the Territorial transportation network. The Department establishes and enforces the Acts, Regulations and Safety Codes that apply to drivers and motor vehicles including commercial motor carriers throughout the Territory.

Connected with the Road Licensing and Safety Program, the Department ensures the safe operation of all commercial vehicles through transportation legislation, inspections, regulations and policy activities. The Program ensures compliance with national policies and initiatives. The Program researches trends in highway transportation safety, technology development, and future opportunities for partnerships to ensure regulatory harmonization, implementation of new ideas and ensuring all drivers and vehicles are safe to share the roadways.

There are three areas of program support:

- Management
- Transport Compliance Section
- Safety and Regulations

TRANSPORTATION

ACTIVITY SUMMARY

ROAD LICENSING AND SAFETY

Operations Expenditure Summary

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	2,991	3,026	3,029	2,447
Grants and Contributions	-	-	-	-
Other Expenses	1,162	1,127	1,128	1,245
	<u>4,153</u>	<u>4,153</u>	<u>4,157</u>	<u>3,692</u>
Amortization	463	446	446	700
	<u>4,616</u>	<u>4,599</u>	<u>4,603</u>	<u>4,392</u>
Details of Other Expenses				
Travel	256	194	195	76
Materials and Supplies	253	247	247	369
Purchased Services	88	108	108	178
Utilities	80	80	80	21
Contract Services	405	418	418	466
Fees and Payments	35	45	45	66
Controllable Assets	-	-	-	9
Computer Hardware and Software	21	21	21	60
TSC Chargebacks	-	-	-	-
Other	24	14	14	-
	<u>1,162</u>	<u>1,127</u>	<u>1,128</u>	<u>1,245</u>

Program Delivery Details

Corporate or Administration Costs	285	285	285	216
Safety and Regulations	1,970	2,164	2,166	2,359
Motor Carrier Services	1,898	1,704	1,706	1,117
Amortization	463	446	446	700
	<u>4,616</u>	<u>4,599</u>	<u>4,603</u>	<u>4,392</u>

ROAD LICENSING AND SAFETY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	10
North Slave	5	-	-	5
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	6	-	-	6
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	27	-	-	27

Community Allocation

Yellowknife Headquarters	10	-	-	10
Regional/Area Offices	11	-	-	11
Other Communities	6	-	-	6
	27	-	-	27

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	10	-	-	10
North Slave	5	-	-	5
Tłı̨chǫ	-	-	-	-
South Slave	3	-	-	3
Dehcho	6	-	-	6
Sahtu	-	-	-	-
Beaufort Delta	3	-	-	3
	27	-	-	27

Community Allocation

Yellowknife Headquarters	10	-	-	10
Regional/Area Offices	11	-	-	11
Other Communities	6	-	-	6
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

TRANSPORTATION

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Work Performed on Behalf of Others

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
The Alberta Road Maintenance - The Alberta Road Maintenance program is for the maintenance of 50.9 kilometers of highway in northern Alberta. This road is a continuation of NWT Highway #5 in the Fort Smith area connecting to the community of Fort Fitzgerald and the Wood Buffalo National Park Highway system.	555	520	480	540
The Department has a Memorandum of Understanding with the Regional Municipality of Wood Buffalo, (Fort McMurray), to maintain the Fort Fitzgerald road and the Regional Municipality of Wood Buffalo pays for the work.				
National Safety Code - On behalf of Transport Canada, this agreement provides funding for the monitoring and enforcement of standards under the National Safety Code (NSC) with respect to commercial motor carriers. The Standard Funding Agreement supports the delivery function of the NSC program in the NWT.	153	153	132	307
DFO Arctic Resupply Maintenance Program (formerly 'Coast Guard Facilities Maintenance Services') - This program is managed by the Department, on behalf of Department of Fisheries & Oceans Real Property Division Canada Remote Marine Resupply Facility Program providing public marine facilities in the western NWT. The program was initiated in 1992-93 to provide northern-based marine expertise to the DFO and to address recommendations from communities and marine operators for the repair and enhancement of public marine facilities.	500	637	400	246
Hay River Access Corridor - The Department has signed a Memorandum Of Understanding with the Town of Hay River. This MOU approves the Department to incur expenditures on behalf of the town for the maintenance of 5.2 kilometers of road known as the Hay River Corridor. The Town will reimburse the Department for cost of this maintenance.	60	58	50	48

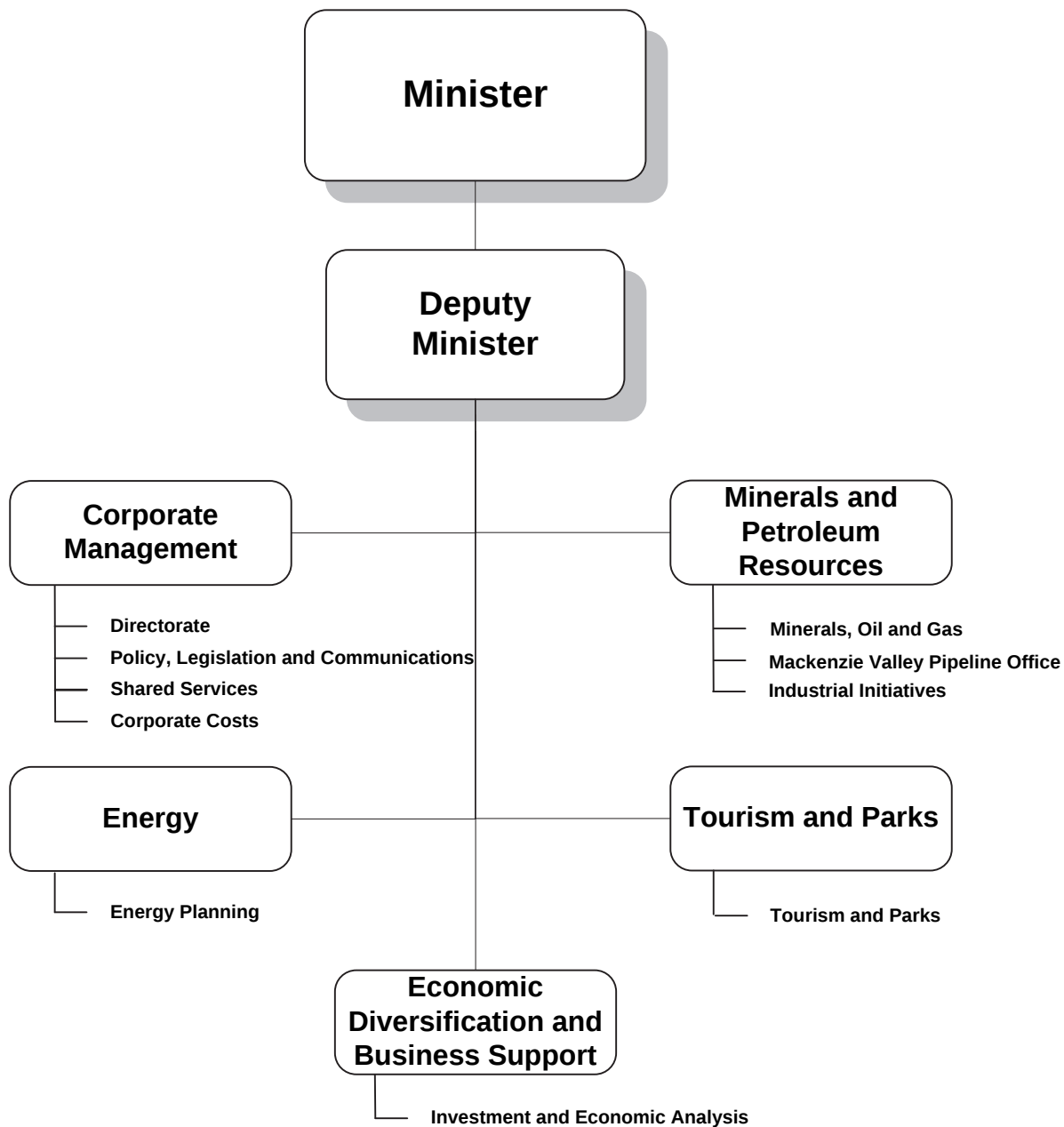
Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Tłı̨chǫ Winter Roads - To construct and maintain a Winter Supply Road to Wekwèetì on behalf of Indian and Northern Affairs Canada.	149	137	-	25
Prelude Lake Access Road - In agreement with Industry, Tourism and Investment, to do winter maintenance on the Prelude Lake Access Road for residents and other users.	7	7	7	7
Wood Buffalo National Park - An Agreement with Parks Canada for the maintenance of approximately 117 km of Highway #5 within the Wood Buffalo National Park.	1,200	1,100	1,100	1,036
Airline Glycol Recovery - An agreement with Air Canada, First Air, West Jet and Canadian Airlines who use Glycol (De-icing fluid) to ensure no ice build up on the aircrafts. The Department charges these airlines to dispose of the Glycol.	150	140	115	94
Hold Baggage System - Yellowknife Airport - Baggage un-jamming is conducted by Yellowknife Airport Janitorial staff who are billing after hours chargeback. This project is for additional funding from multiple Air Carriers.	97	93	104	104
MGM Energy Group - An agreement with Transportation for the acceleration of ice build up for the Inuvik and Tuk Ice Roads.	-	-	-	75
	2,871	2,845	2,388	2,482

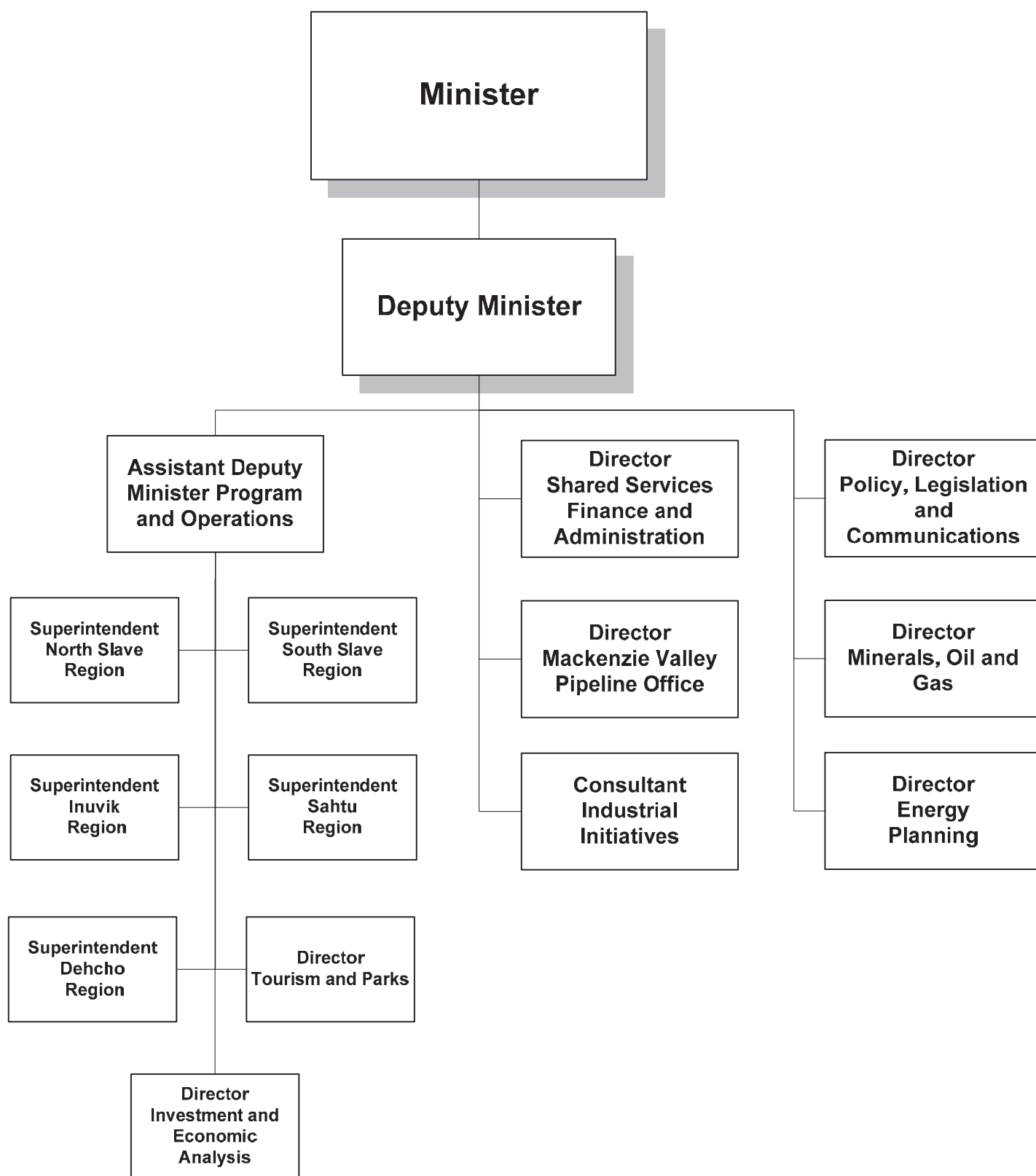
TRANSPORTATION

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INDUSTRY, TOURISM AND INVESTMENT



Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.



Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

MISSION

The Department of Industry, Tourism and Investment (ITI), in partnership with others, provides quality programs and services to promote and support Northwest Territories (NWT) economic prosperity and community self-reliance.

GOALS

Promote and support a diversified economy that provides opportunities for NWT residents.

Promote and support the development of business opportunities, including agriculture, commercial fishing, the traditional economy, tourism, trade, investment, manufacturing, and secondary industries.

Promote the sustainable development of natural resources that respects the conservation and protection of the environment for our future generations.

Promote and support the efficient development, utilization and marketing of energy resources to achieve self-sufficiency, maximize economic opportunities, and realize affordable energy costs.

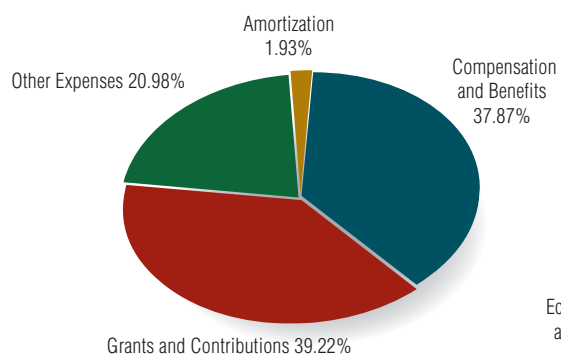
Secure economic and employment opportunities from responsible resource development for NWT residents.

Develop partnerships with individuals, businesses, communities, Aboriginal organizations and other governments to foster prosperity and community self-reliance.

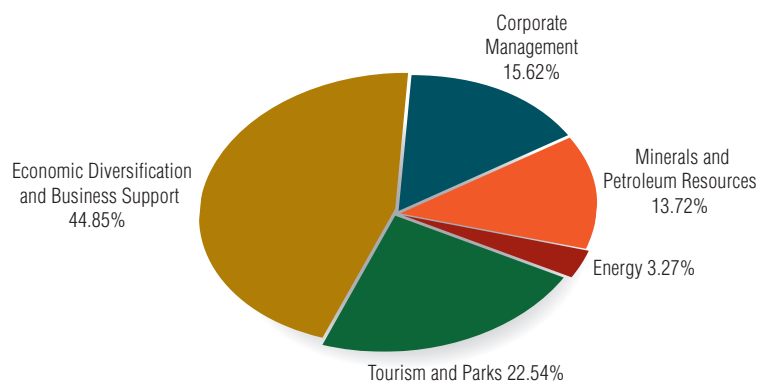
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Operations Expenditures

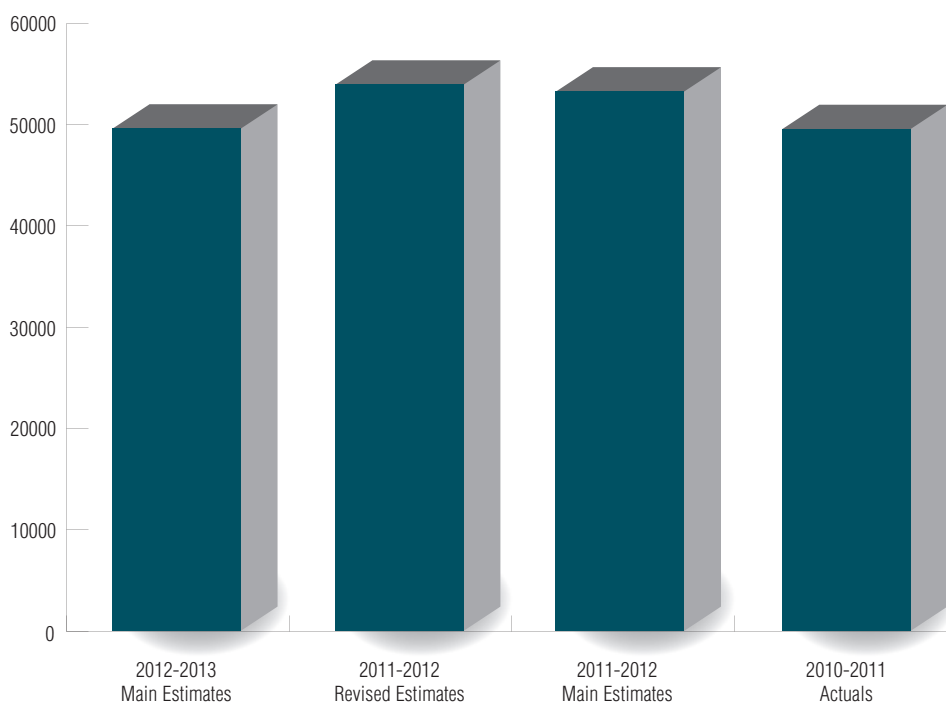
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	18,767	18,390	18,376	18,159
Grants and Contributions	19,440	24,468	23,905	20,968
Other Expenses	10,398	10,204	10,054	9,655
	<u>48,605</u>	<u>53,062</u>	<u>52,335</u>	<u>48,782</u>
Amortization	955	857	891	738
	<u>49,560</u>	<u>53,919</u>	<u>53,226</u>	<u>49,520</u>
Details of Other Expenses				
Travel	1,126	1,190	1,190	1,041
Materials and Supplies	1,202	1,214	1,214	1,345
Purchased Services	755	662	662	648
Utilities	215	214	214	222
Contract Services	5,021	4,915	4,765	3,957
Fees and Payments	519	516	516	591
Controllable Assets	385	395	395	332
Computer Hardware and Software	228	204	204	219
TSC Chargebacks	947	894	894	888
Other	-	-	-	412
	<u>10,398</u>	<u>10,204</u>	<u>10,054</u>	<u>9,655</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	27,027	24,032	25,573	21,633
Accumulated amortization	(7,970)	(7,113)	(7,151)	(6,375)
Net book value	19,057	16,919	18,422	15,258
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,176	2,995	1,966	2,888
Disposals	-	-	-	(489)
Amortization expense	(955)	(857)	(891)	(738)
END OF THE YEAR				
Net book value of assets in service	19,278	19,057	19,497	16,919
Work in progress	509	444	644	1,950
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	19,787	19,501	20,141	18,869
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	444	1,950	2,011	2,479
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,241	1,489	599	2,359
Less work in progress, end of the year	(509)	(444)	(644)	(1,950)
Assets put into service during the year	1,176	2,995	1,966	2,888
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	1,241	1,489	599	2,359
Information Technology Projects	-	-	-	-
TOTAL INFRASTRUCTURE INVESTMENT	1,241	1,489	599	2,359
ALLOCATED TO:				
Tangible Capital Assets	1,241	1,489	599	2,359
Infrastructure Contributions	-	-	-	-
	1,241	1,489	599	2,359

REVENUE SUMMARY

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
General				
Egg Marketing Levy	35	35	-	25
Trade Mark Royalties	-	25	25	13
Tourism Operators Licences	25	20	20	18
Interest Earned NWT Opportunities Fund	1,040	-	-	-
	<u>1,100</u>	<u>80</u>	<u>45</u>	<u>56</u>
Recoveries				
Parks Merchandise	15	20	20	9
Amortization of Capital Contributions	22	19	19	25
	<u>37</u>	<u>39</u>	<u>39</u>	<u>34</u>
	<u>1,137</u>	<u>119</u>	<u>84</u>	<u>90</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	78	-	-	78
North Slave	14	-	5	19
Tłı̨chǫ	3	-	-	3
South Slave	23	-	1	24
Dehcho	13	-	1	14
Sahtu	9	-	-	9
Beaufort Delta	16	-	8	24
	156	-	15	171
Community Allocation				
Yellowknife Headquarters	78	-	-	78
Regional/Area Offices	71	-	12	83
Other Communities	7	-	3	10
	156	-	15	171

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	76	-	-	76
North Slave	14	-	5	19
Tłı̨chǫ	3	-	-	3
South Slave	23	-	1	24
Dehcho	13	-	1	14
Sahtu	9	-	-	9
Beaufort Delta	16	-	8	24
	154	-	15	169
Community Allocation				
Yellowknife Headquarters	76	-	-	76
Regional/Area Offices	71	-	12	83
Other Communities	7	-	3	10
	154	-	15	169

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

Active Positions – Business Development Investment Corporation

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	16
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	16
Community Allocation				
Yellowknife Headquarters	16	-	-	16
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	16

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	16	-	-	16
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	16	-	-	16
Community Allocation				
Yellowknife Headquarters	16	-	-	16
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	16	-	-	16

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity consists of Directorate; Policy, Legislation and Communications; Corporate Costs; and Shared Services (Finance and Administration, and Informatics).

Directorate includes the Deputy Minister and the Assistant Deputy Minister Programs and Operations. It guides the overall planning and execution of instructions from the Minister and the Legislative Assembly. The Deputy Minister and Assistant Deputy Minister provide strategic advice and support to the Minister and to the department.

Policy, Legislation and Communications provides leadership and services related to policy, communications, Executive Council and Financial Management Board submissions, legislation, and intergovernmental and interdepartmental affairs. It is responsible for Access to Information requests and departmental trademarks and copyright. It also coordinates ITI involvement in land and resource management issues.

Corporate Costs captures department-wide costs such as lease payments, vehicle and building maintenance, and fuel.

Shared Services consists of the Finance and Administration and Informatics Divisions, providing services to the Departments of ITI and Environment and Natural Resources (ENR).

Finance and Administration provides financial management and administrative services to the departments. These services include providing advice to senior managers on financial management, financial control, contracts and contributions.

Informatics is responsible for developing and maintaining information systems, databases and web systems that provide information to decision-makers and to the public. Services include:

- records management and library services;
- geomatics and geographic information systems and analysis;
- information systems development, implementation and operations;
- internet and intranet development and support; and
- strategic advice and guidance on the use of information and technology in support of programs and services.

CORPORATE MANAGEMENT**Operations Expenditure Summary**

(thousands of dollars)				
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	5,538	5,640	5,633	5,299
Grants and Contributions	-	-	-	-
Other Expenses	2,133	2,028	2,028	2,265
	<u>7,671</u>	<u>7,668</u>	<u>7,661</u>	<u>7,564</u>
Amortization	74	74	74	81
	<u>7,745</u>	<u>7,742</u>	<u>7,735</u>	<u>7,645</u>
Details of Other Expenses				
Travel	284	251	251	316
Materials and Supplies	173	175	175	163
Purchased Services	165	169	169	191
Utilities	35	44	44	35
Contract Services	425	406	406	160
Fees and Payments	50	52	52	20
Controllable Assets	10	10	10	50
Computer Hardware and Software	44	27	27	37
TSC Chargebacks	947	894	894	888
Other	-	-	-	405
	<u>2,133</u>	<u>2,028</u>	<u>2,028</u>	<u>2,265</u>

CORPORATE MANAGEMENT

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	25
North Slave	5	-	-	5
Tłı̨chǫ	1	-	-	1
South Slave	7	-	-	7
Dehcho	7	-	-	7
Sahtu	5	-	-	5
Beaufort Delta	5	-	-	5
	55	-	-	55

Community Allocation

Yellowknife Headquarters	25	-	-	25
Regional/Area Offices	29	-	-	29
Other Communities	1	-	-	1
	55	-	-	55

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	25	-	-	25
North Slave	5	-	-	5
Tłı̨chǫ	1	-	-	1
South Slave	7	-	-	7
Dehcho	7	-	-	7
Sahtu	5	-	-	5
Beaufort Delta	5	-	-	5
	55	-	-	55

Community Allocation

Yellowknife Headquarters	25	-	-	25
Regional/Area Offices	29	-	-	29
Other Communities	1	-	-	1
	55	-	-	55

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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MINERALS AND PETROLEUM RESOURCES

Activity Description

The Minerals and Petroleum Resources activity consists of the Mackenzie Valley Pipeline Office (MVPO); Industrial Initiatives; and Minerals, Oil and Gas. Minerals, Oil and Gas includes the Northwest Territories Geoscience Office (NTGO), funded and managed jointly with the federal government.

Regional offices are available to ensure that businesses and entrepreneurs receive access to programs and resources, and to maximum benefits from any new developments in their area.

Industrial Initiatives leads the negotiation of GNWT socio-economic agreements (SEAs) with industry, and monitors industrial activities in coordination with communities and industry. In support of this effort, Industrial Initiatives provides and coordinates expert GNWT socio-economic impact analysis during the environmental assessment of non-renewable resource development projects in the NWT. Industrial Initiatives monitors implementation of SEAs, manages the annual publication of GNWT reports required under the agreements, and coordinates research in best practices to facilitate NWT benefits from present and future industrial initiatives in the NWT.

The **MVPO**, based in Hay River, coordinates GNWT planning and response related to the Mackenzie Gas Project (MGP), including regulatory processes and strategic planning to ensure benefits accrue to NWT residents. MVPO is responsible for analysis, policy development and implementation in regards to developments associated with the MGP and manages funding programs to help NWT residents, businesses and Aboriginal groups prepare for the associated opportunities and challenges. MVPO is also responsible for external and internal MGP communications and strategic relationships.

Minerals, Oil and Gas develops and implements strategies to encourage and attract non-renewable resource development and is a source of information and expertise about existing and potential mineral and petroleum resources in the NWT.

Working in partnership with the Geological Survey of Canada and the Department of Aboriginal Affairs and Northern Development Canada, the Division maintains and staffs the Northwest Territories Geoscience Office (NTGO). That office is a multi-agency centre with the mandate to undertake quality geoscience studies in the NWT. It provides advice to individuals, communities, governments and industry in the following areas:

- regional bedrock mapping;
- mineral deposit studies;
- petroleum geology;
- mineral and petroleum resource assessments;
- GIS and remote sensing; and
- community outreach.

Minerals, Oil and Gas is responsible for negotiating agreements guaranteeing NWT manufacturers access to diamond rough produced by NWT mines and for ensuring implementation of those agreements. It manages the diamond certification program, which includes factory compliance audits and inspections. As well, it negotiates and administers agreements that license the use of GNWT diamond trademarks by NWT approved diamond manufacturers.

MINERALS AND PETROLEUM RESOURCES**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,953	3,623	3,626	3,427
Grants and Contributions	925	895	895	870
Other Expenses	1,909	1,677	1,527	1,457
	<u>6,787</u>	<u>6,195</u>	<u>6,048</u>	<u>5,754</u>
Amortization	15	15	15	18
	<u>6,802</u>	<u>6,210</u>	<u>6,063</u>	<u>5,772</u>
Details of Other Expenses				
Travel	260	304	304	220
Materials and Supplies	107	128	128	179
Purchased Services	130	131	131	93
Utilities	-	-	-	-
Contract Services	1,220	918	768	846
Fees and Payments	69	73	73	45
Controllable Assets	-	-	-	-
Computer Hardware and Software	123	123	123	70
TSC Chargebacks	-	-	-	-
Other	-	-	-	4
	<u>1,909</u>	<u>1,677</u>	<u>1,527</u>	<u>1,457</u>

Program Delivery Details

Mackenzie Valley Pipeline Office	2,026	2,026	1,879	1,795
Industrial Initiatives	774	920	920	663
Minerals, Oil and Gas	3,987	3,249	3,249	3,296
Amortization	15	15	15	18
	<u>6,802</u>	<u>6,210</u>	<u>6,063</u>	<u>5,772</u>

MINERALS AND PETROLEUM RESOURCES**Grants and Contributions**

		(thousands of dollars)			
		2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions					
Mackenzie Valley Development Contributions	- Contributions that fall under this program include: Aboriginal Pipeline Group, Resource Pre-Development Program, Aboriginal Capacity Building and Community Consultations.	715	715	715	650
Diavik Socioeconomic Agreement	- Resources are required to support a multi-party board established under the Diavik Socioeconomic Agreement, to respond to new development pressures of an unprecedented scale, to establish initial steps to streamline the socioeconomic regulatory process and to support the development of regional capacity on these issues.	180	180	180	180
Contributions - Various	- Contributions in support of minerals, oil and gas issues.	30	-	-	40
		925	895	895	870

MINERALS AND PETROLEUM RESOURCES

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	24	-	-	24
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	30	-	-	30
Community Allocation				
Yellowknife Headquarters	24	-	-	24
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	30	-	-	30

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	23	-	-	23
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	6	-	-	6
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	29	-	-	29
Community Allocation				
Yellowknife Headquarters	23	-	-	23
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	29	-	-	29

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENERGY**Activity Description**

The Energy Planning Division coordinates the GNWT's overall energy planning and policy development, including the advancement of hydro initiatives in the NWT. It also coordinates public consultation and communications related to energy planning and policy development, and provides secretariat services to the Ministerial Energy Coordinating Committee (MECC).

ENERGY**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	427	427	427	478
Grants and Contributions	1,000	6,000	5,500	3,815
Other Expenses	192	92	92	164
	<u>1,619</u>	<u>6,519</u>	<u>6,019</u>	<u>4,457</u>
Amortization	-	-	-	-
	<u>1,619</u>	<u>6,519</u>	<u>6,019</u>	<u>4,457</u>
Details of Other Expenses				
Travel	20	20	20	11
Materials and Supplies	15	15	15	56
Purchased Services	-	-	-	22
Utilities	-	-	-	-
Contract Services	150	50	50	58
Fees and Payments	-	-	-	15
Controllable Assets	-	-	-	-
Computer Hardware and Software	7	7	7	1
TSC Chargebacks	-	-	-	-
Other	-	-	-	1
	<u>192</u>	<u>92</u>	<u>92</u>	<u>164</u>

Program Delivery Details

Energy Planning	1,619	6,519	6,019	4,457
	<u>1,619</u>	<u>6,519</u>	<u>6,019</u>	<u>4,457</u>

ENERGY**Grants and Contributions**

		(thousands of dollars)		
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Talston River Hydro Electric - Contributions to the NWT Energy Corporation to complete the feasibility studies and the environmental base line work on the proposed Talston River Hydro-electric project.	-	-	-	200
Electricity Program - A Review of Electricity Regulation, Rates, and the Commercial and Territorial Power Subsidy Programs in the Northwest Territories will be undertaken in 2008/09. A Contribution will be made to the NTPC to acquire technical expertise and undertake a review of other Canadian jurisdictions.	-	-	-	46
Hydro Strategy - In collaboration with the Northwest Territories Energy Corporation Ltd. a draft NWT Hydro Strategy has been developed. In addition to consultation and public release, undertaking baseline economic, engineering and environmental work on emerging opportunities is required.	-	1,250	1,250	1,400
Energy Contributions - Contributions that fall under this program include: Łutselk'e Mini-Hydro Facility, Whatı Mini Hydro, Fort Providence Transmission Line, Bear River Feasibility, In-stream Hydro Project and Expansion of Residual Heat.	-	4,750	4,250	2,169
NT Energy Core Funding for Staff - ITI continues to fund and work closely with NTEC, a subsidiary of the Northwest Territories Hydro Corporation. NTEC leads the planning and development of Northwest Territories (NWT) hydroelectric resources and has recently been undertaking technical analysis in renewable and alternative energy including biomass, geothermal and solar.	700	-	-	-

ENERGY**Grants and Contributions continued**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Medium / Long-term Energy Options for Inuvik – Funding is to explore medium/long-term options for heating in Inuvik. This will include detailed analysis on liquefied natural gas trucked up the Dempster as well as biomass options.	100	-	-	-
Water Monitoring – NTEC has 6 water monitoring stations. Funding is required to maintain these stations and move two of them to a different location. Developing a greater understanding of NWT water regimes supports the work of the draft Hydro Strategy as well as the NWT Water Strategy.	100	-	-	-
Regional Hydro and Renewable Energy Solutions – Funding related to ongoing work with regional Aboriginal organizations including the Tlicho and Sahtu and Akaitcho regions.	100	-	-	-
	1,000	6,000	5,500	3,815

ENERGY**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	3	-	-	3
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	3	-	-	3
Community Allocation				
Yellowknife Headquarters	3	-	-	3
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	3	-	-	3

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

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TOURISM AND PARKS**Activity Description**

ITI develops and implements NWT tourism strategies with partners in the tourism industry. The Tourism and Parks Division provides support for tourism marketing, and conducts research, training, planning and product development.

The Division, along with ITI's regional offices, develops, operates and maintains public tourism facilities, including a system of NWT parks that support and promote tourism.

TOURISM AND PARKS**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	3,019	2,846	2,844	3,271
Grants and Contributions	3,847	4,036	4,036	4,274
Other Expenses	3,489	3,662	3,662	3,118
	<u>10,355</u>	<u>10,544</u>	<u>10,542</u>	<u>10,663</u>
Amortization	817	719	753	590
	<u>11,172</u>	<u>11,263</u>	<u>11,295</u>	<u>11,253</u>
Details of Other Expenses				
Travel	207	217	217	191
Materials and Supplies	688	662	662	602
Purchased Services	179	150	150	169
Utilities	168	164	164	185
Contract Services	1,840	2,050	2,050	1,487
Fees and Payments	18	20	20	173
Controllable Assets	374	384	384	260
Computer Hardware and Software	15	15	15	51
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>3,489</u>	<u>3,662</u>	<u>3,662</u>	<u>3,118</u>

Program Delivery Details

Tourism and Parks	10,355	10,544	10,542	10,663
Amortization	817	719	753	590
	<u>11,172</u>	<u>11,263</u>	<u>11,295</u>	<u>11,253</u>

TOURISM AND PARKS**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Tourism Industry Contribution - A contribution for Marketing and Industry Association support.	2,536	2,536	2,536	2,536
Tourism Diversification Program - Contributions to support tourism operators in product diversification and in expansion into growing travel and tourism markets. Funding is available to assist businesses through planning, product development and marketing.	900	900	900	1,395
Sport Hunt Outfitter Marketing Support - Contribution to support marketing assistance for sports hunting outfitters.	300	600	600	343
Northern Frontier Visitors Centre - Contribution to provide information services to tourists about the North Slave region. This includes providing information on tourist accommodations, events and other related tourism activities.	111	-	-	-
	3,847	4,036	4,036	4,274

TOURISM AND PARKS**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	8	-	-	8
North Slave	4	-	5	9
Tłı̨chǫ	-	-	-	-
South Slave	3	-	1	4
Dehcho	2	-	1	3
Sahtu	1	-	-	1
Beaufort Delta	2	-	8	10
	20	-	15	35
Community Allocation				
Yellowknife Headquarters	8	-	-	8
Regional/Area Offices	12	-	12	24
Other Communities	-	-	3	3
	20	-	15	35

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	7	-	-	7
North Slave	4	-	5	9
Tłı̨chǫ	-	-	-	-
South Slave	3	-	1	4
Dehcho	2	-	1	3
Sahtu	1	-	-	1
Beaufort Delta	2	-	8	10
	19	-	15	34
Community Allocation				
Yellowknife Headquarters	7	-	-	7
Regional/Area Offices	12	-	12	24
Other Communities	-	-	3	3
	19	-	15	34

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Activity Description**

ITI encourages investment in the NWT by providing economic analysis, and regional market and economic data for both business and government. It supports informed decision-making by providing economic data, market intelligence, sector information, and opportunity studies. In conjunction with the NWT Business Development Investment Corporation (BDIC) and Community Futures Development Corporations, ITI provides business advice and access to investment capital. These activities are delivered through the **Investment and Economic Analysis Division** and **regional offices**, the NWT BDIC, and Community Futures organizations. ITI regional offices supply program guidance, support, advice, and assistance at the community level. Regional representatives are experienced, knowledgeable and well networked with organizations, financial institutions, and government departments and agencies. ITI works with business associations such as the NWT Chamber of Commerce and the NWT Construction Association, as well as with professional associations, to promote the NWT as a place to invest and live.

Investment and Economic Analysis leads the development of programs and initiatives in support of the NWT's traditional and renewable economy. Specific programs support arts and fine crafts, agriculture, fisheries, trapping and commercial game harvesting. Staff in regional offices, and one headquarters position in Hay River, implement this traditional economy programming.

This Division is the GNWT lead on trade matters. It is also responsible for the GNWT Business Incentive Policy (BIP) and the GNWT Contracts Registry, which promote new business opportunities for contracting with the GNWT.

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	5,830	5,854	5,846	5,684
Grants and Contributions	13,668	13,537	13,474	12,009
Other Expenses	2,675	2,745	2,745	2,651
	<u>22,173</u>	<u>22,136</u>	<u>22,065</u>	<u>20,344</u>
Amortization	49	49	49	49
	<u>22,222</u>	<u>22,185</u>	<u>22,114</u>	<u>20,393</u>
Details of Other Expenses				
Travel	355	398	398	303
Materials and Supplies	219	234	234	345
Purchased Services	281	212	212	173
Utilities	12	6	6	2
Contract Services	1,386	1,491	1,491	1,406
Fees and Payments	382	371	371	338
Controllable Assets	1	1	1	22
Computer Hardware and Software	39	32	32	60
TSC Chargebacks	-	-	-	-
Other	-	-	-	2
	<u>2,675</u>	<u>2,745</u>	<u>2,745</u>	<u>2,651</u>

Program Delivery Details

Investment & Economic Analysis	18,469	18,432	18,361	16,721
NWT Business Development Investment Corporation	3,704	3,704	3,704	3,623
Amortization	49	49	49	49
	<u>22,222</u>	<u>22,185</u>	<u>22,114</u>	<u>20,393</u>

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Disaster Compensation - Grants are available to hunters and trappers to replace equipment lost as a result of natural disaster.	15	15	15	4
Fur Price Program - Grants to trappers in the form of a minimum price for selected species of fur. The grant is available on good quality, well handled pelts.	610	610	610	425
	625	625	625	429
Contributions				
Local Wildlife Committees - Contributions to provide administrative support to hunters and trappers associations or band councils which provide similar services.	257	257	257	248
Community Harvester Assistance Program - Contributions to local wildlife committees which have been recognized by the Minister of Industry, Tourism and Investment to provide assistance to resource harvesters.	1,074	1,074	1,074	572
Take a Kid Trapping - Contributions for the planning, preparation and delivery of programs to expose youth to traditional life skills such as hunting, trapping, fishing and outdoor survival.	125	125	125	280
Western Harvester Support Program - Contributions provided to regional or community Aboriginal organizations and matched by an equal amount by these organizations to establish harvest support programs to promote the local renewable resource economy.	63	63	-	71

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Community Futures - Contribution to help communities in need of solving their long term employment problems.	1,272	1,272	1,272	1,196
Great Northern Arts Festival - This festival is recognized as a major opportunity for artists to compare styles, methods, and other knowledge such as the acquisition of raw materials, therefore enhancing development of skills.	25	25	25	25
Commercial Fisheries - Contributions to support development of commercial fisheries by offsetting high freight or production costs.	225	225	225	200
Business Development Investment Corporation - The purpose of the BDIC is to support the economic objectives of the GNWT by encouraging the creation and development of northern business enterprises and by providing information and financial assistance to, and making investments in such enterprises.	3,704	3,704	3,704	3,623
Community Transfer Initiatives - Contributions to provide funding for the services of Economic Development Officers.	1,582	1,451	1,451	1,210
Support for Entrepreneur and Economic Development (SEED) - The program provides for a wide range of assistance to businesses and individuals to support and stimulate business development. It also supports community based initiatives that stimulate the local economy.	3,866	3,866	3,866	3,606

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Agriculture Development Infrastructure -	300	300	300	208
The program aims to facilitate the development of the agriculture sector in the NWT by providing investment in support of new community based initiatives as well as expansion of existing operations, to include community/commercial greenhouses. Special attention will be given to employing equipment & technology to expand operations & increase yields in a cost effective, energy efficient manner.				
Promote & Support for Commercial Harvest Processing & Marketing of Fish & Meat in the NWT -	550	550	550	283
The program aims to facilitate the availability of Northern fish & meat products to consumers in the NWT by providing investment in support of packaging, distribution & promotion of these products. Investment will include advertising & transportation along with necessary training required to continue growth in the fishing sector.				
Contributions - various -	-	-	-	58
Contributions in support of economic development issues. ie, MVPO (Regional Petroleum) Contributions, Growing Forward, Genuine Mackenzie Valley Fur.				
	13,043	12,912	12,849	11,580
	13,668	13,537	13,474	12,009

ECONOMIC DIVERSIFICATION AND BUSINESS SUPPORT**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	5	-	-	5
Tłı̨chǫ	2	-	-	2
South Slave	7	-	-	7
Dehcho	4	-	-	4
Sahtu	3	-	-	3
Beaufort Delta	9	-	-	9
	48	-	-	48
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	24	-	-	24
Other Communities	6	-	-	6
	48	-	-	48

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	5	-	-	5
Tłı̨chǫ	2	-	-	2
South Slave	7	-	-	7
Dehcho	4	-	-	4
Sahtu	3	-	-	3
Beaufort Delta	9	-	-	9
	48	-	-	48
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	24	-	-	24
Other Communities	6	-	-	6
	48	-	-	48

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Mackenzie Valley Pipeline Office	Hay River	56	56
Visitors Centre	Inuvik	23	143
Visitors Centre	Dawson	2	-
		81	199

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Fur Marketing Service Revolving Fund

Purpose: To provide working capital for the operation of a fur advance system. Trappers receive interest free advances on fur sent to southern auction houses. More than 1,000 trappers take advantage of this program.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Authorized Limit	<u>900</u>	<u>900</u>	<u>900</u>	<u>900</u>
Operating Results:				
Opening Accounts Receivable	420	373	520	444
Advances to Trappers	1,250	1,000	1,000	1,284
Repayment of Fur Account Loans	<u>(1,150)</u>	<u>(953)</u>	<u>(950)</u>	<u>(1,355)</u>
Closing Accounts Receivable (Note 1)	<u>520</u>	<u>420</u>	<u>570</u>	<u>373</u>

Note: Some fur remains unsold at auction for extended periods. The spring sale proceeds which are received after fiscal year end pay off most of the remaining advances from the trapping season.

Work Performed on Behalf of Others

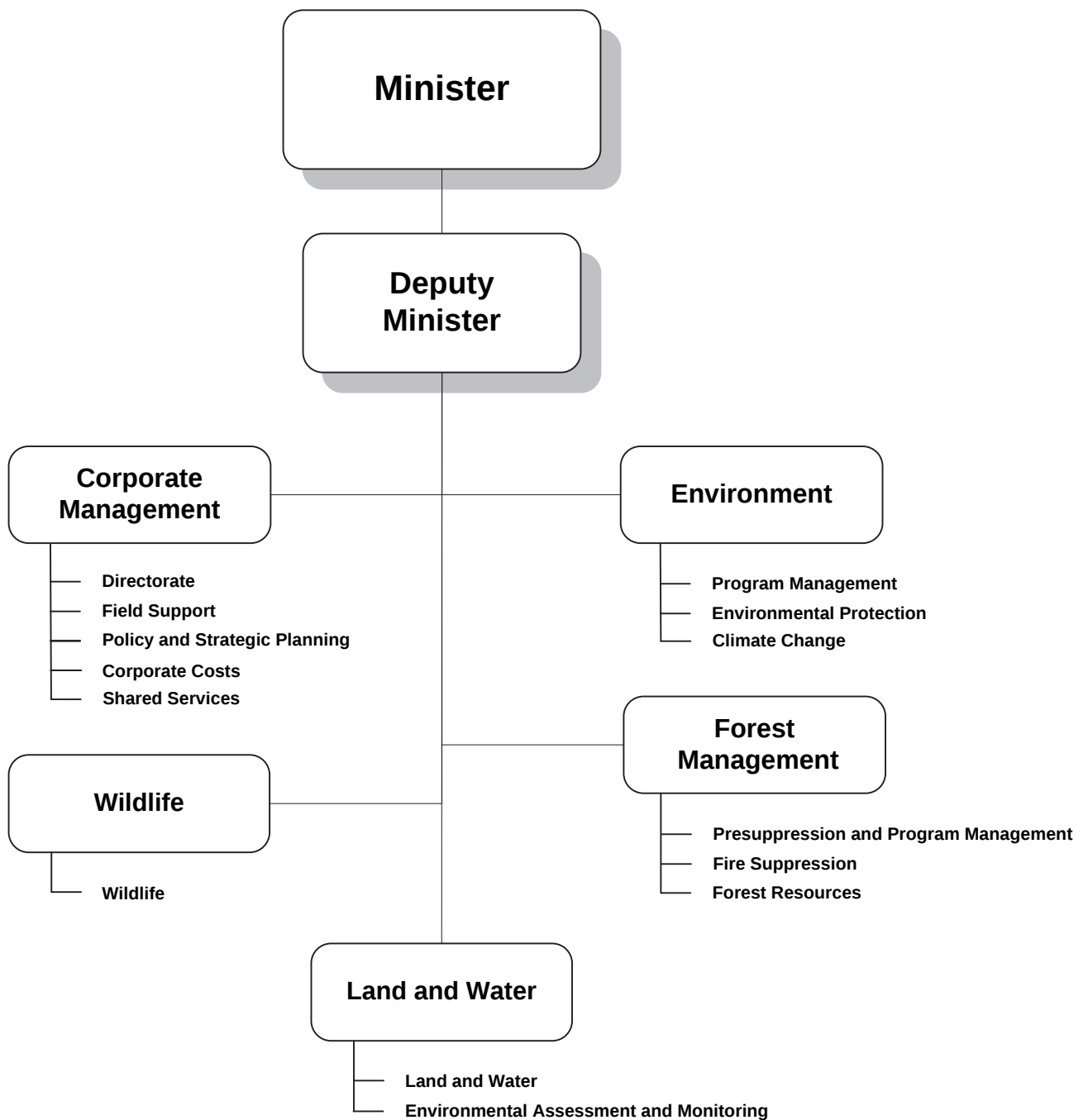
			(thousands of dollars)			
			2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Canadian Northern Economic Development Agency (CanNor)	Funding received from the Department of Aboriginal Affairs and Northern Development Canada for minerals projects and various studies.		1,425	1,554	1,700	1,702
Gwich'in Implementation	Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.		17	34	17	-
Sahtu Implementation	Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.		38	75	37	-
Growing Forward Project	Funding provided by the Department of Agriculture and Agri-Food Canada. This replaces the Agriculture Policy Framework Agreement.		369	401	405	416
Tłıchǫ Implementation	Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłıchǫ implementation activities pursuant to the Tłıchǫ Implementation Plan.		14	41	14	-

Work Performed on Behalf of Others (continued)

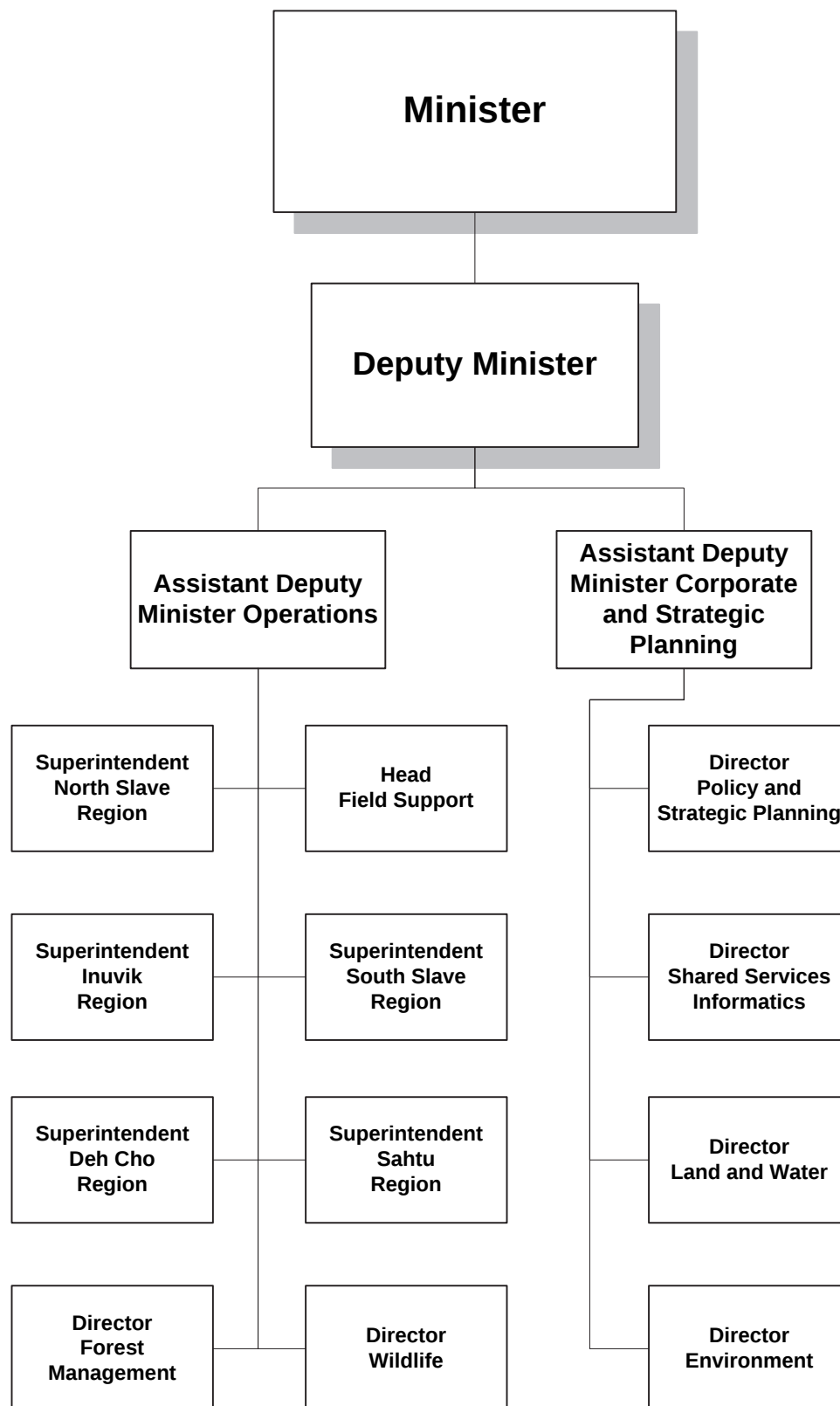
	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
GNWT Diamond Certification Program -	-	1	15	42
This Program is self funded through the issuance of GNWT certificates to the eligible diamond polishing plants.				
Economic Development Initiatives -	-	-	-	73
Funding received from the Department of Aboriginal Affairs and Northern Development Canada to assist the GNWT with costs associated with promoting investment in the NWT and NWT Diamond Marketing Research.				
Tourism Programs - Funding received from the Department of Aboriginal Affairs and Northern Development Canada to assist with the costs associated with tourism measurements program.	-	-	-	84
Arts Marketing strategy - Funding received from the Department of Aboriginal Affairs and Northern Development Canada to assist with the costs associated with arts and crafts marketing strategy.	-	-	-	17
Secondment - Manager - Secondment to the position of Manager, Project Planning, NWT Energy Corporation.	-	83	132	130
Secondment - EDO - Secondment to Manager, Business Development, Gwich'in Tribal Council, Inuvik, NT.	-	-	-	60
	1,863	2,189	2,320	2,524

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ENVIRONMENT AND NATURAL RESOURCES



Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.



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MISSION

Environment and Natural Resources works with all people and interested organizations to protect our environment by making sure our resources are used wisely and that people understand their part in keeping the environment healthy.

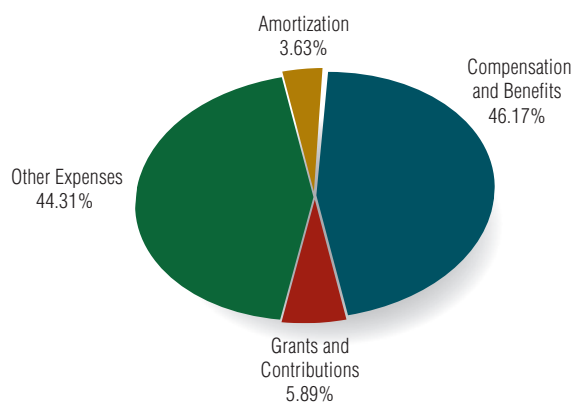
GOALS

1. The Northwest Territories' (NWT) air, land, water, wildlife, and forests are protected
2. The NWT's natural resources are used and developed wisely in accordance with the Sustainable Development Policy.
3. Knowledge is gained through cooperating and sharing information with other organizations and people interested in the environment.
4. The NWT's environment and natural resources are managed with the understanding that forests, wildlife, air, land and water are connected.

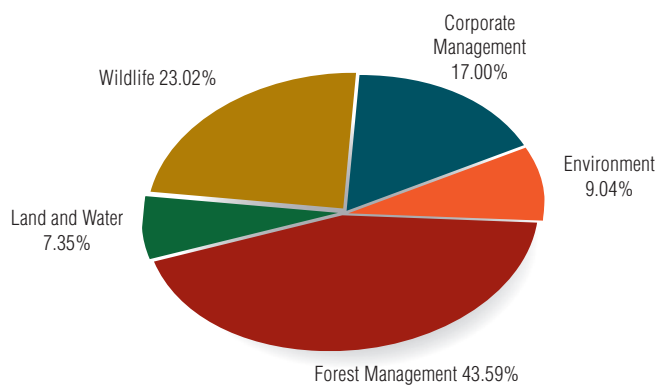
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Operations Expenditures

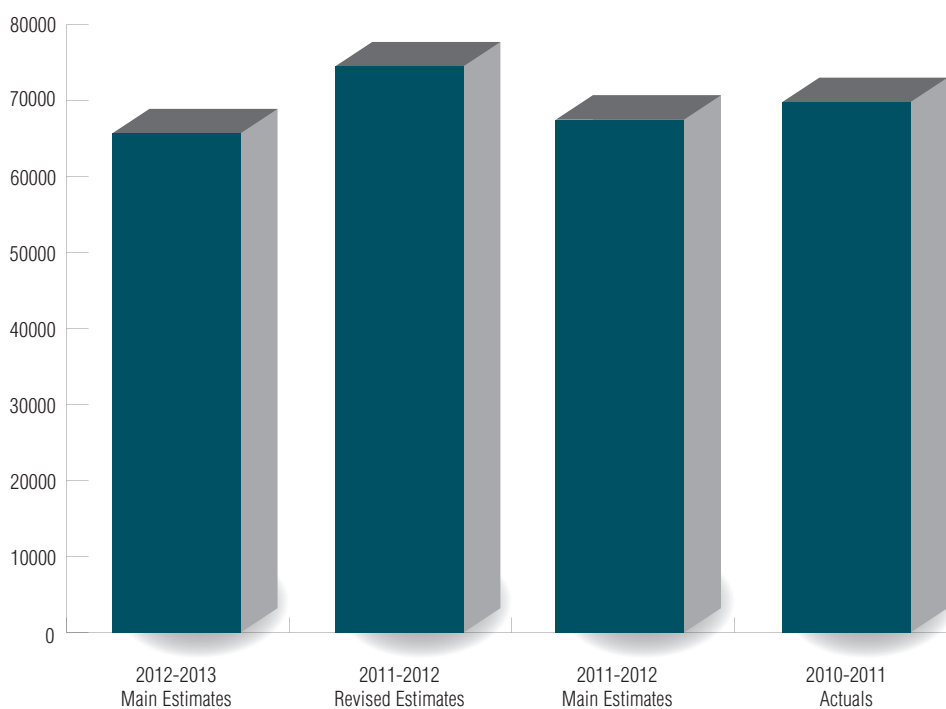
By Expenditure Category



By Activity



Prior Years Operations Expenditure Comparison (thousands of dollars)



OPERATIONS EXPENDITURE SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	30,324	31,223	30,262	31,069
Grants and Contributions	3,872	6,568	5,713	7,001
Other Expenses	29,111	34,488	29,202	29,795
	<u>63,307</u>	<u>72,279</u>	<u>65,177</u>	<u>67,865</u>
Amortization	2,386	2,229	2,316	1,929
	<u>65,693</u>	<u>74,508</u>	<u>67,493</u>	<u>69,794</u>
Details of Other Expenses				
Travel	1,914	2,528	2,138	1,960
Materials and Supplies	1,990	2,390	2,070	3,185
Purchased Services	863	1,206	1,178	1,377
Utilities	845	1,503	838	1,590
Contract Services	20,287	23,746	19,863	18,544
Fees and Payments	288	305	305	426
Controllable Assets	562	562	562	221
Computer Hardware and Software	257	275	275	332
TSC Chargebacks	2,105	1,973	1,973	2,005
Other	-	-	-	155
	<u>29,111</u>	<u>34,488</u>	<u>29,202</u>	<u>29,795</u>

INFRASTRUCTURE INVESTMENT SUMMARY

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
BEGINNING OF THE YEAR				
Cost of assets in service	51,934	47,568	50,195	46,165
Accumulated amortization	(20,111)	(17,882)	(18,036)	(15,953)
Net book value	31,823	29,686	32,159	30,212
CHANGES DURING BUDGET YEAR				
Assets put into service during the year	1,278	4,366	1,653	1,403
Disposals	-	-	-	-
Amortization expense	(2,386)	(2,229)	(2,316)	(1,929)
END OF THE YEAR				
Net book value of assets in service	30,715	31,823	31,496	29,686
Work in progress	246	-	-	1,447
TOTAL NET BOOK VALUE AND WORK IN PROGRESS	30,961	31,823	31,496	31,133
CALCULATION OF ASSETS PUT INTO SERVICE				
Work in progress, beginning of the year	-	1,447	-	1,384
Capital Investment Expenditures per Infrastructure Acquisition Plan (TCA)	1,524	2,919	1,653	1,466
Less work in progress, end of the year	(246)	-	-	(1,447)
Assets put into service during the year	1,278	4,366	1,653	1,403
INFRASTRUCTURE INVESTMENT				
Large Capital Projects	-	-	-	-
Small Capital Projects	1,278	2,576	1,653	1,290
Information Technology Projects	246	343	-	176
TOTAL INFRASTRUCTURE INVESTMENT	1,524	2,919	1,653	1,466
ALLOCATED TO:				
Tangible Capital Assets	1,524	2,919	1,653	1,466
Infrastructure Contributions	-	-	-	-
	1,524	2,919	1,653	1,466

REVENUE SUMMARY

(thousands of dollars)

	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
General				
Timber Permits and Licences	5	5	5	37
Hunting and Fishing Licences	550	600	600	504
	<u>555</u>	<u>605</u>	<u>605</u>	<u>541</u>
Recoveries				
Lease Revenue	-	-	-	2
Mutual Aid Resources Sharing Agreement	-	300	300	27
Amortization of Capital Contributions	1,015	1,015	1,015	1,015
	<u>1,015</u>	<u>1,315</u>	<u>1,315</u>	<u>1,044</u>
	<u>1,570</u>	<u>1,920</u>	<u>1,920</u>	<u>1,585</u>

ACTIVE POSITION SUMMARY

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	87	1	-	88
North Slave	15	-	10	25
Tłı̨chǫ	3	-	3	6
South Slave	49	2	30	81
Dehcho	13	2	37	52
Sahtu	12	-	3	15
Beaufort Delta	16	4	16	36
	195	9	99	303
Community Allocation				
Yellowknife Headquarters	87	1	-	88
Regional/Area Offices	97	2	61	160
Other Communities	11	6	38	55
	195	9	99	303

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	86	1	-	87
North Slave	15	-	10	25
Tłı̨chǫ	3	-	3	6
South Slave	50	2	30	82
Dehcho	13	2	37	52
Sahtu	12	-	3	15
Beaufort Delta	16	4	16	36
	195	9	99	303
Community Allocation				
Yellowknife Headquarters	86	1	-	87
Regional/Area Offices	98	2	61	161
Other Communities	11	6	38	55
	195	9	99	303

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

Shared Services provides services to the Department of Industry, Tourism and Investment and the Department of Environment and Natural Resources. These services are shared proportionately between the two Departments.

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CORPORATE MANAGEMENT

Activity Description

The Corporate Management activity provides overall management, strategic planning, communication, and leadership to the Department's divisions and regions. Divisions and Units within this activity enable the Department to respond effectively to the environmental and resource management priorities of NWT residents.

The Corporate Management activity is carried out through Directorate, the Policy and Strategic Planning Division, Corporate Shared Services (Finance and Administration and Informatics Divisions), and the Field Support Unit.

Directorate provides overall leadership, management, and strategic planning for the Department.

Policy and Strategic Planning provides policy, legislative, strategic planning, coordination, and communications and media relations expertise to lead associated initiatives or provide support to the Department to make informed decisions on environmental and resource management issues.

The Field Support Unit provides regional and divisional support on activities related to traditional knowledge, Aboriginal relations, licensing, compliance, public education, and employee training.

Shared Services consists of the Finance and Administration and Informatics divisions, providing services to the Departments of Industry, Tourism and Investment and Environment and Natural Resources.

Finance and Administration provides financial management and administrative services to the departments. These services include providing advice to senior managers on financial management, financial control, contracts and contributions.

Informatics provides broad Information Management Services including Records and Library Services, Geomatics and Geographic Information Systems and analysis, Information Systems development, implementation and operations, and strategic advice and guidance on the use of information and technology in support of programs and services.

This activity also includes Corporate Costs, which capture Department-wide specific costs such as lease payments, vehicle and building maintenance and fuel.

CORPORATE MANAGEMENT**Operations Expenditure Summary**

(thousands of dollars)				
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	6,981	7,011	7,115	7,195
Grants and Contributions	65	370	65	378
Other Expenses	3,908	3,604	3,604	4,013
	<u>10,954</u>	<u>10,985</u>	<u>10,784</u>	<u>11,586</u>
Amortization	217	187	211	124
	<u>11,171</u>	<u>11,172</u>	<u>10,995</u>	<u>11,710</u>
Details of Other Expenses				
Travel	226	238	238	196
Materials and Supplies	381	340	340	462
Purchased Services	280	290	290	395
Utilities	223	183	183	215
Contract Services	583	485	485	548
Fees and Payments	51	32	32	48
Controllable Assets	16	16	16	4
Computer Hardware and Software	96	100	100	97
TSC Chargebacks	2,052	1,920	1,920	1,893
Other	-	-	-	155
	<u>3,908</u>	<u>3,604</u>	<u>3,604</u>	<u>4,013</u>

CORPORATE MANAGEMENT**Grants and Contributions**

		(thousands of dollars)		
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Interim Resource Management Assistance Program Agreement - (IRMA) is a program intended to help strengthen the ability of Aboriginal communities in unsettled claim areas in the NWT to participate in land and resource management processes affecting their surrounding land use areas.	-	305	-	305
Traditional Knowledge - Funding for communities to carry out specific Wildlife and Forestry research projects related to the collection of traditional knowledge.	65	65	65	73
	65	370	65	378

CORPORATE MANAGEMENT

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	34	1	-	35
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	40	1	-	41
Community Allocation				
Yellowknife Headquarters	34	1	-	35
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	40	1	-	41

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	34	-	-	34
North Slave	1	-	-	1
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	1	-	-	1
Sahtu	1	-	-	1
Beaufort Delta	1	-	-	1
	40	-	-	40
Community Allocation				
Yellowknife Headquarters	34	-	-	34
Regional/Area Offices	6	-	-	6
Other Communities	-	-	-	-
	40	-	-	40

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

ENVIRONMENT

Activity Description

The Environment Division works to maintain a high quality environment for the benefit of current and future generations.

The Environmental Protection section works to prevent and reduce the impact of human activities on the natural environment by providing information, advice, and programs in the areas of contaminated sites, hazardous substances, solid and hazardous waste management, waste reduction and recovery, and air quality.

The Climate Change Programs (CCP) section coordinates the GNWT's response to climate change by developing strategies and activities to control and inventory greenhouse gas emissions, identify climate change impacts, increase awareness of climate change, and adapt to a changing climate. Working with the Arctic Energy Alliance, the CCP section encourages energy conservation and the use of energy efficient technologies and alternative energy sources.

The Environment Division has the lead on implementation of the GNWT Science Agenda. The Senior Science Advisor provides expertise, leadership, and vision across the GNWT as a champion for excellence in scholarship and research and is responsible for promoting collaborative research priorities and themes relevant to the GNWT and northerners, engaging research partners in science policy development, encouraging investment in research, and promoting major research initiatives.

ENVIRONMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	2,673	2,716	2,716	2,540
Grants and Contributions	2,549	4,734	4,184	3,961
Other Expenses	708	2,253	1,753	1,028
	<u>5,930</u>	<u>9,703</u>	<u>8,653</u>	<u>7,529</u>
Amortization	6	6	9	2
	<u>5,936</u>	<u>9,709</u>	<u>8,662</u>	<u>7,531</u>
Details of Other Expenses				
Travel	192	291	291	136
Materials and Supplies	92	146	146	286
Purchased Services	84	297	297	149
Utilities	13	13	13	26
Contract Services	293	1,472	972	371
Fees and Payments	32	32	32	54
Controllable Assets	-	-	-	-
Computer Hardware and Software	2	2	2	4
TSC Chargebacks	-	-	-	2
Other	-	-	-	-
	<u>708</u>	<u>2,253</u>	<u>1,753</u>	<u>1,028</u>

Program Delivery Details

Program Management	670	755	755	516
Environmental Protection	1,747	1,750	1,750	1,792
Energy Management	3,513	7,198	6,148	5,221
Amortization	6	6	9	2
	<u>5,936</u>	<u>9,709</u>	<u>8,662</u>	<u>7,531</u>

ENVIRONMENT

Grants and Contributions

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Arctic Energy Alliance - Contribution to deliver energy management programs on behalf of Environment and Natural Resources.	1,798	1,633	1,633	1,658
Energy Conservation - The Energy Conservation program provides financial assistance to support projects that reduce our usage of electrical and heat energy, and water.	200	200	200	138
Alternative Energy Program - Funds are provided to assist communities, businesses and residents to install renewable energy systems.	200	200	200	324
Biomass Energy - This program will support new initiatives to assist increased use of modern wood burning technologies to heat homes and buildings in communities.	100	1,550	1,300	1,125
Wind Energy - Wind energy deployment in Inuvialuit Settlement regions.	-	400	400	460
Adaptation Plan - Funds will be available to support planning actions by NWT communities, regional governments and organizations.	51	51	51	44
Business Support Program - This program is designed to help businesses in the NWT implement renewable energy and energy efficiency projects.	200	300	300	-
Geothermal Energy - The Department will work with interested communities to further define the geothermal potential.	-	400	100	212
	2,549	4,734	4,184	3,961

ENVIRONMENT

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	2	-	-	2
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	2	-	-	2
Sahtu	1	-	-	1
Beaufort Delta	2	-	-	2
	26	-	-	26
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	26	-	-	26

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	2	-	-	2
Tłı̨chǫ	-	-	-	-
South Slave	2	-	-	2
Dehcho	2	-	-	2
Sahtu	1	-	-	1
Beaufort Delta	2	-	-	2
	27	-	-	27
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	9	-	-	9
Other Communities	-	-	-	-
	27	-	-	27

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

FOREST MANAGEMENT

Activity Description

The Forest Management initiatives provide for the stewardship of NWT forests through sustainable management of forest resources and forest fire management.

Sustainable forest management is ensured through the collection of information on the state of forest resources, forest management planning, monitoring of forest health and changes to forest landscapes, regulation of forest practices and planning, and compliance and reporting.

Forest fire management is achieved through prevention, preparedness, and forest fire response. Using the best science, technology, and effective use of available fire response resources, forest fire management provides for the protection of people, property, and other values at risk from forest fire. Developing an increased capacity of individuals, communities, industry, and others to take responsibility for reducing fire hazards and forest fires is also a priority.

FOREST MANAGEMENT**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	9,516	10,381	9,431	10,121
Grants and Contributions	125	130	130	136
Other Expenses	17,205	21,384	17,233	19,253
	<u>26,846</u>	<u>31,895</u>	<u>26,794</u>	<u>29,510</u>
Amortization	1,788	1,708	1,645	1,513
	<u>28,634</u>	<u>33,603</u>	<u>28,439</u>	<u>31,023</u>
Details of Other Expenses				
Travel	706	931	726	869
Materials and Supplies	850	1,177	887	1,646
Purchased Services	263	291	263	439
Utilities	568	1,233	568	1,191
Contract Services	14,446	17,380	14,417	14,666
Fees and Payments	110	110	110	123
Controllable Assets	161	161	161	110
Computer Hardware and Software	48	48	48	106
TSC Chargebacks	53	53	53	103
Other	-	-	-	-
	<u>17,205</u>	<u>21,384</u>	<u>17,233</u>	<u>19,253</u>

Program Delivery Details

Program Management and Presuppression	19,444	19,144	19,095	17,982
Fire Suppression	4,540	9,589	4,540	8,933
Forest Resources	2,862	3,162	3,159	2,595
Amortization	1,788	1,708	1,645	1,513
	<u>28,634</u>	<u>33,603</u>	<u>28,439</u>	<u>31,023</u>

FOREST MANAGEMENT**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Grants				
Fire Damage Compensation - Grants are available to hunters or trappers to replace equipment lost as a result of forest fires.	100	100	100	22
	<u>100</u>	<u>100</u>	<u>100</u>	<u>22</u>
Contributions				
Wildfire Risk Management Plans - Contributions are available to communities to support development of FireSmart community plans for areas within communities to assist in the minimization of risk to the community from wildfire.	-	30	30	24
Wildfire Research Support - Contributions with community and aboriginal governments to secure technical and informational support for wildland fire research initiatives	25	-	-	-
Contributions - Various - Contributions in support of Natural Resource and Environmental issues.	-	-	-	90
	<u>25</u>	<u>30</u>	<u>30</u>	<u>114</u>
	<u>125</u>	<u>130</u>	<u>130</u>	<u>136</u>

FOREST MANAGEMENT

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	3	-	10	13
Tłı̨chǫ	-	-	3	3
South Slave	33	1	30	64
Dehcho	3	-	37	40
Sahtu	3	-	3	6
Beaufort Delta	3	-	16	19
	46	1	99	146
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	45	1	61	107
Other Communities	-	-	38	38
	46	1	99	146

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	1	-	-	1
North Slave	3	-	10	13
Tłı̨chǫ	-	-	3	3
South Slave	34	1	30	65
Dehcho	3	-	37	40
Sahtu	3	-	3	6
Beaufort Delta	3	-	16	19
	47	1	99	147
Community Allocation				
Yellowknife Headquarters	1	-	-	1
Regional/Area Offices	46	1	61	108
Other Communities	-	-	38	38
	47	1	99	147

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

WILDLIFE

Activity Description

The Wildlife Division is responsible for the stewardship of wildlife resources. Wildlife initiatives assess and monitor wildlife populations, habitat, species at risk, wildlife health, and biodiversity, as well as coordinate initiatives to address impacts on wildlife from human activity. Functions include developing legislation, strategies, management plans and programs to support the conservation and management of wildlife resources, preparing public information materials on wildlife conservation and management, biodiversity and reducing wildlife/human conflicts, undertaking compliance activities and administering the sport fishery.

Wildlife programs and services are delivered by regional and headquarters wildlife staff. Regional wildlife staff work closely with wildlife co-management boards to co-ordinate wildlife research and monitoring programs. Regional wildlife staff undertake wildlife surveys and involve communities in these activities. Regional and headquarters staff also participate in the development of management plans. Headquarters wildlife staff help co-ordinate and provide expertise to assist regional staff in wildlife research and monitoring programs. Headquarters wildlife staff liaise with national and international wildlife activities and co-ordinate NWT-wide programs, such as biodiversity monitoring, major legislative reviews (e.g. *Wildlife Act*), species at risk programs, wildlife health studies, wildlife best management practices, wildlife cumulative effects studies, wildlife databases, and wildlife study publications. All wildlife and sport fishing compliance programs are delivered by regional renewable resource officers.

WILDLIFE**Operations Expenditure Summary**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Expenditure Category				
Compensation and Benefits	8,488	8,766	8,742	8,747
Grants and Contributions	1,093	1,069	1,069	1,257
Other Expenses	5,169	5,012	5,012	5,045
	<u>14,750</u>	<u>14,847</u>	<u>14,823</u>	<u>15,049</u>
Amortization	375	328	451	290
	<u>15,125</u>	<u>15,175</u>	<u>15,274</u>	<u>15,339</u>
Details of Other Expenses				
Travel	537	488	488	666
Materials and Supplies	571	608	608	697
Purchased Services	156	159	159	331
Utilities	41	74	74	158
Contract Services	3,326	3,141	3,141	2,782
Fees and Payments	57	57	57	189
Controllable Assets	385	385	385	106
Computer Hardware and Software	96	100	100	109
TSC Chargebacks	-	-	-	7
Other	-	-	-	-
	<u>5,169</u>	<u>5,012</u>	<u>5,012</u>	<u>5,045</u>

Program Delivery Details

Wildlife Management	14,750	14,847	14,823	15,049
Amortization	375	328	451	290
	<u>15,125</u>	<u>15,175</u>	<u>15,274</u>	<u>15,339</u>

WILDLIFE**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Wildlife Management Boards - Contributions to support wildlife management boards recognized by the Minister of Environment and Natural Resources.	178	158	158	94
Renewable Resource Officer - A contribution to the Hamlet of Fort Good Hope for the services of a Renewable Resource Officer.	120	120	120	120
Stewardship Program - Establish a stewardship program to promote species at risk stewardship actions.	500	500	500	755
Caribou Strategy - To promote traditional knowledge studies and support capacity building within Aboriginal Governments (Akaitcho and Tłıchǫ).	275	275	275	266
Disease Contaminants - A contribution to the Canadian Cooperative Wildlife Health Centre for wildlife health expertise.	20	16	16	22
	1,093	1,069	1,069	1,257

WILDLIFE**Active Positions**

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	18	-	-	18
North Slave	9	-	-	9
Tłı̨chǫ	3	-	-	3
South Slave	12	1	-	13
Dehcho	7	2	-	9
Sahtu	7	-	-	7
Beaufort Delta	10	4	-	14
	66	7	-	73
Community Allocation				
Yellowknife Headquarters	18	-	-	18
Regional/Area Offices	37	1	-	38
Other Communities	11	6	-	17
	66	7	-	73

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	19	-	-	19
North Slave	9	-	-	9
Tłı̨chǫ	3	-	-	3
South Slave	12	1	-	13
Dehcho	7	2	-	9
Sahtu	7	-	-	7
Beaufort Delta	10	4	-	14
	67	7	-	74
Community Allocation				
Yellowknife Headquarters	19	-	-	19
Regional/Area Offices	37	1	-	38
Other Communities	11	6	-	17
	67	7	-	74

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LAND AND WATER

Activity Description

Land and water programs are those that stem from federal environmental legislation that have GNWT obligations, such as the *Mackenzie Valley Resource Management Act*, as well as related partnership initiatives such as water stewardship and cumulative effects. Key program areas include regional land use planning, protected areas, environmental impact assessment, and water stewardship. The Land and Water Division houses the NWT Protected Areas Strategy (PAS) Secretariat, which is shared with Aboriginal Affairs and Northern Development Canada.

Regional land use plans integrate environmental, social, cultural and economic interests, ensuring NWT values on the landscape are protected or conserved by defining where development can occur and under what general conditions. Consistent with regional land use planning, the NWT PAS protects special natural and cultural areas and core representative areas within each eco-region.

Environmental Assessment and Monitoring (EAM) functions include overseeing ENR's input into preliminary screenings of regulatory applications and renewal of permits and licenses, as well as the GNWT's participation in environmental assessments and environmental impact reviews, and improvements such as guidelines or proposed amendments to the NWT land and water regulatory system. EAM coordinates input from Regional Environmental Assessment Coordinators who provide comments from a local perspective on regulatory applications. EAM is also involved with follow-up monitoring and overseeing GNWT requirements set out in Environmental Agreements.

Water Stewardship functions involve the ongoing implementation of the NWT Water Stewardship Strategy with other water management partners. GNWT focus areas include transboundary water issues, community public water supply source protection, community based aquatic monitoring and aquatic ecosystem indicators, as well as federal/provincial/territorial initiatives related to water resources stewardship.

LAND AND WATER**Operations Expenditure Summary**

	(thousands of dollars)			
Expenditure Category	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Compensation and Benefits	2,666	2,349	2,258	2,466
Grants and Contributions	40	265	265	1,269
Other Expenses	2,121	2,235	1,600	456
	<u>4,827</u>	<u>4,849</u>	<u>4,123</u>	<u>4,191</u>
Amortization	-	-	-	-
	<u>4,827</u>	<u>4,849</u>	<u>4,123</u>	<u>4,191</u>
Details of Other Expenses				
Travel	253	580	395	93
Materials and Supplies	96	119	89	94
Purchased Services	80	169	169	63
Utilities	-	-	-	-
Contract Services	1,639	1,268	848	177
Fees and Payments	38	74	74	12
Controllable Assets	-	-	-	1
Computer Hardware and Software	15	25	25	16
TSC Chargebacks	-	-	-	-
Other	-	-	-	-
	<u>2,121</u>	<u>2,235</u>	<u>1,600</u>	<u>456</u>

Program Delivery Details

Land and Water	3,934	3,956	3,230	3,217
Environmental Assessment and Monitoring	893	893	893	974
	<u>4,827</u>	<u>4,849</u>	<u>4,123</u>	<u>4,191</u>

LAND AND WATER**Grants and Contributions**

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Contributions				
Mackenzie River Basin Board - A contribution to cooperatively manage the aquatic ecosystem of the Mackenzie River Basin in conjunction with the Yukon, BC, Alberta and Saskatchewan Governments.	40	65	65	40
Aquatic Ecosystems Research Partnership Program - Wilfrid Laurier University contributions in support of aquatic ecosystems.	-	-	-	1,000
NWT Water Strategy - Contributions in support of the NWT Water Strategy.	-	200	200	121
Contributions - Various - Contributions in Support of Natural Resource and Wildlife issues.	-	-	-	108
	40	265	265	1,269

LAND AND WATER

Active Positions

2012-2013	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	17	-	-	17
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	17	-	-	17
Community Allocation				
Yellowknife Headquarters	17	-	-	17
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	17	-	-	17

2011-2012	Indeterminate Full Time	Indeterminate Part Time	Seasonal	Total
Regional Allocation				
Yellowknife Headquarters	14	1	-	15
North Slave	-	-	-	-
Tłı̨chǫ	-	-	-	-
South Slave	-	-	-	-
Dehcho	-	-	-	-
Sahtu	-	-	-	-
Beaufort Delta	-	-	-	-
	14	1	-	15
Community Allocation				
Yellowknife Headquarters	14	1	-	15
Regional/Area Offices	-	-	-	-
Other Communities	-	-	-	-
	14	1	-	15

Note 1: Regional and Area Offices include positions located in Yellowknife Regional Offices, Fort Smith, Hay River, Fort Simpson, Norman Wells and Inuvik.

LEASE COMMITMENTS – INFRASTRUCTURE

Type of Property	Community	(thousands of dollars)	
		2012-2013 Main Estimates	Future Lease Payments
Transmitter Site (NUP)	Yellowknife	1	5
Transmitter Site	Fort Simpson	5	5
Forestry Office	Lutselk'e	36	164
Renewable Resources Office	Fort Providence	3	10
Office Warehouse	Fort Smith	411	411
Office Warehouse	Hay River Reserve	114	407
Laboratory/Office	Norman Wells	78	155
Office	Tsiigehtchic	12	-
		660	1,157

Note 1: The above leases do not include capital leases. In the event a lease is deemed to be a capital lease the associated asset is included in tangible capital assets and amortized over the useful life of the asset; and the lease is recorded as a financial liability.

Note 2: The Main Estimate and Future Lease Payments represent the Base Rent cost and excludes the Operations and Maintenance component of the total Lease costs.

Environment Fund

The Waste Reduction and Recovery Act, enacted in July 2005, established the Environment Fund as a Special Purpose Fund to develop and implement waste reduction recovery programs.

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
OPERATING RESULTS				
Income				
Revenue	<u>5,455</u>	<u>5,194</u>	<u>5,529</u>	<u>5,716</u>
Expenses				
Compensation and benefits	400	402	395	398
Grants	117	110	162	123
Refunded Deposits	2,951	2,970	3,357	2,849
Handling and Processing Fees	870	1,087	1,426	652
Other Expenses	849	552	441	1,228
	<u>5,186</u>	<u>5,121</u>	<u>5,781</u>	<u>5,250</u>
Surplus (Deficit)	<u>269</u>	<u>73</u>	<u>(252)</u>	<u>466</u>
Environment Fund				
Opening Balance	<u>1,254</u>	<u>1,181</u>	<u>1,181</u>	<u>715</u>
Surplus (Deficit)	269	73	(252)	466
Interfund Transfers	-	-	-	-
Closing Balance	<u>1,523</u>	<u>1,254</u>	<u>929</u>	<u>1,181</u>

Note 1: The Beverage Container Program started on November 1, 2005.

The Milk Container Program was added February 15, 2010.

The Single Use Retail Bags Environmental Free Program was added January 15, 2010.

Note 2: Of the \$1,180,788 accumulated surplus reported at March 31, 2011, a total of \$285,564 is reserved for Equipment Replacement.

Note 3: 2010-2011 Actuals are per the audited Financial Statements of the Environmental Fund.

Work Performed on Behalf of Others

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Inuvialuit Implementation - Under the terms of a contribution funding agreement between the Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide 2012-2013 implementation funding to the Government of the Northwest Territories to assist with Inuvialuit implementation activities pursuant to the Inuvialuit Final Agreement.	3,706	4,169	3,833	3,443
Gwich'in Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Gwich'in implementation activities pursuant to the Gwich'in Implementation Plan.	148	236	155	65
Sahtu Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Sahtu implementation activities pursuant to the Sahtu Implementation Plan.	141	139	185	185
Tłı̨chǫ Implementation - Under the terms of a 10-year Bilateral Funding Agreement between Department of Aboriginal Affairs and Northern Development Canada and the Government of the Northwest Territories, Canada will provide a 2012-2013 grant payment to the Government of the Northwest Territories to assist with Tłı̨chǫ implementation activities pursuant to the Tłı̨chǫ Implementation Plan.	127	147	204	197

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Bison Control Program - Funding provided by Parks Canada to conduct surveillance flights in and around Wood Buffalo National Park.	68	68	-	74
Sahtu GIS Project - Geographic Information System (GIS) Project administered by the Department of Environment and Natural Resources to meet the growing GIS needs in the Sahtu Settlement Area.	-	51	-	-
Climate Change Monitoring - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for the study of changes to climate and hydrology in the North.	-	-	-	6
Wildlife Monitoring - Funding provided by Enbridge to monitor Sahtu Wildlife Health.	-	6	-	-
Trapping and furbearing Projects - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for trapper training and furbearer monitoring programs.	30	30	-	15
Sahtu Renewable Resources Board - Funding provided by the Sahtu Renewable Resources Board to conduct wildlife studies.	10	77	-	3
Gwich'in Renewable Resources Board - Funding provided by the Gwich'in Renewable Resources Board to conduct wildlife studies.	25	25	-	18
Moose Population Monitoring - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to monitor moose populations.	41	46	-	15

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
NWT Discovery Portal - Funding from the Department of Aboriginal Affairs and Northern Development Canada to implement a portal for geospatial data and information sharing in the NWT.	-	-	-	85
Environmental Agreement dispute - Funding from the Department of Aboriginal Affairs and Northern Development Canada to assist with cost of mediation and/or arbitration services of the above dispute.	-	-	-	11
Tetlit Gwich'in Willow Project - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada for the study of willow resources and site stability in the Fort McPherson area.	-	-	-	50
Community Adjustment Fund Program - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to carry out various projects.	-	-	-	887
Wildfire risk control - Funding provided by Natural Resources Canada to mitigate risk of wildfire and changing permafrost.	50	180	-	-
Viscount Polar Bear Assessment - Funding provided by World Wildlife Fund Canada to assess the Viscount Melville polar bear population.	20	20	-	-
Tuktoyaktuk Wind Energy Project - Funding from the Department of Aboriginal Affairs and Northern Development Canada to assist with costs of the business plan for the Tuktoyaktuk Wind Energy Project.	-	-	-	82
Managing Resource Development and Cumulative Impacts - Funding from the Department of Aboriginal Affairs and Northern Development Canada for assistance in preparing for and managing cumulative impacts from resource development.	172	172	-	166

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
NWT Water Resources Management Strategy - Funding provided by the Department of Aboriginal Affairs and Northern Development Canada to develop a Water Management Strategy.	-	-	-	460
Sahtu Regional Coordinator - Funding from Ducks Unlimited and Environment Canada to hire a Sahtu Regional Coordinator to work on the Protected Areas Strategy.	-	-		7
Protected Areas Strategy - Funding from Aboriginal Affairs and Northern Development Canada to assist with the costs associated with employing the program's managing director.	70	70	-	70
Parks Canada - Funding from Aboriginal Affairs and Northern Development for the development and distribution of communication material of the Protected Areas Strategy program.	36	36	-	-
Caribou Survey - Funding from Parks Canada to conduct a survey of the Bluenose Caribou.	-	1	-	30
Parks Canada - Funding provided by Parks Canada for the monitoring of caribou and muskox population.	-	-	-	50
Caribou Tracking Project - Funding provided by ConocoPhilips Canada to support caribou tracking.	40	40	-	45
Bear Defence Program - Funding provided by ConocoPhilips Canada in support of the Department of Environment and Natural Resources' Electric Fence Program.	5	5	-	6

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Sahtu Banding Project - Funding provided by the United States Fish and Wildlife to study the distribution, harvest locations and survival of northern dabbling ducks at Willow Lake.	20	27	-	-
Mutual Aid Resources Sharing Agreement - This is an agreement among all Canadian Agencies with a forest fire management responsibility. The agreement provides for the sharing of resources, including personnel, equipment, aircraft and other services to assist member agencies in time of need.	1,400	1,457	-	1,390
Environment Canada - Funding provided by Environment Canada for a Polar Bear Symposium and Woodland Caribou Surveys.	-	-	-	97
Polar Bear Survey - Funding provided by Environment Canada for polar bear population and risk surveys.	60	75	-	98
Ecoregion Mapping - Funding provided by Environment Canada to update the Arctic Island Ecozone.	-	-	-	216
Caribou Survey - Funding provided by the Government of Nunavut to assist with caribou herd survey design.	-	-	-	12
NatureServe Canada - Funding to assist with the Conservation Data Centre.	34	34	-	10
Wolf Study - Funding provided by Aboriginal Affairs and Northern Development Canada for wolf abundance and predation study.	-	33	-	-

Work Performed on Behalf of Others (continued)

	(thousands of dollars)			
	2012-2013 Main Estimates	2011-2012 Revised Estimates	2011-2012 Main Estimates	2010-2011 Actuals
Aeromagnetic Survey - Funding provided by Aboriginal Affairs and Northern Development Canada for aeromagnetic survey.	-	50	-	-
Arctic Ungulate Conference - Funding provided by Environment Canada for the above conference.	-	40	-	-
Biomass Energy Strategy - Funding received from the Canadian Northern Economic Development Agency (CanNor) for implementation of the NWT biomass energy strategy.	-	500	-	-
	6,203	7,734	4,377	7,793

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GLOSSARY

GLOSSARY

Activity	A division of a Program.
Accumulated Amortization	The total to date of the periodic amortization charges relating to tangible capital assets since they were placed in use.
Amortization	The systematic process of allocating the cost of capital assets to expense for the periods in which they provide benefits. For the purpose of tangible capital asset accounting in the Government of the Northwest Territories, amortization is calculated using the straight-line method, which assumes that an equal benefit is received in each year of the asset's estimated useful life. This term is used interchangeably with depreciation and is generally understood to mean the same thing.
Appropriation	A budget approved by the Legislative Assembly that permits obligations to be incurred and expenditures to be made. Appropriations are usually made for fixed amounts and are typically for a period of one year.
Capital Assets in Service	Assets currently being used in the production or supply of goods, delivery of services or program outputs.
Budget	An estimate of proposed expenditures for a given period and the proposed means (revenue estimates) of financing those expenditures.
Capital Asset	Property of a relatively permanent nature used in the operations of the government, and not intended for sale. Capital assets will have a useful life that extends over more than one fiscal period.
Capital Expenditures	An outlay of government resources, normally not of a recurring or continuing nature, for the purchase or construction of a capital asset, or an outlay which increases the expected useful life of an existing capital asset.
Capital Projects	Projects established for the purchase or construction of capital assets. Typically a capital project encompasses a purchase of land or equipment and/or the construction of a building or other facility. Small Capital projects are projects with a value less than \$400,000. Large Capital projects are projects with a value greater than \$400,000.
Capital Recovery	Receipt from a second or third party for the acquisition or construction of a capital asset by the Government of the Northwest Territories.
Contribution	A conditional transfer of appropriated funds to a public agency, community government or other organization that is accountable to the government for the use of the funds and fulfillment of the objectives for which the funding is provided.
Control Object	Appropriations for operations expense are further broken down into control objects. The control objects are as follows: • Compensation and Benefits; • Grants and Contributions; • Other Expenses; and, • Amortization Expense.

GLOSSARY

Department	Organizational entity established by Cabinet to deliver programs and services within a specified mandate.
Departmental Overview	A summary of the vision, mission and goals of a government department.
Disposals	Voluntary (through sale, exchange, etc.) or involuntary (through damage or theft) disposal of capital assets. Upon disposal, the net book value of the asset is removed from the accounts.
Estimates	The estimated expenditures, to be approved by the Legislative Assembly, and forecasted revenues, for all government departments.
Expenditure	Funds paid or payable to acquire goods and services, consumed in Government operations or an investment in capital assets.
Financial Management Board	The Financial Management Board is a committee of the Executive Council, consisting of all members of the Executive Council, which is responsible for the financial management and administration of the Government of the Northwest Territories.
Fiscal Year	A consecutive twelve-month period designated as the reporting year of a government or organization. The Government of the Northwest Territories' fiscal year starts April 1 and ends March 31 of the following calendar year.
Goal	A high-level statement of the desired outcome of government activities to be achieved over an unspecified period of time.
Grant	An unconditional transfer of appropriated funds to a public agency, group or organization for which the recipient is, with the exception of meeting the eligibility criteria for the grant, not accountable to the government.
Infrastructure	The permanent facilities and organization structure in place for the purpose of delivering government programs.
Infrastructure Contribution	A contribution made to a third party by the Government to purchase, construct, develop or acquire a Tangible Capital Asset, where the ownership of the asset is retained by the third party.
Net Book Value	The cost of a tangible capital asset, less both accumulated amortization and the amount of any write-down.
Position	A job description established within the public service. The term "active positions" includes positions that are occupied, or that are temporarily vacant but will be staffed.
Program	The term used in the Government's Financial Information System to describe a department of the Government of the Northwest Territories.
Public Agency	A statutory body or territorial corporation specified in Schedule A or B of the <i>Financial Administration Act</i> .
Regions	Geographical sub-divisions of the Northwest Territories for administrative purposes.

GLOSSARY

Tangible Capital Asset

A non-financial asset of physical substance that is purchased, constructed, developed or otherwise acquired and has the following characteristics:

- It is held for use in the production or supply of goods, delivery of services or program outputs;
- It has a useful life extending beyond one fiscal year and is intended to be used on a continuing basis; and,
- It is not intended for resale in the ordinary course of operations.

The major categories of tangible capital assets are:

- Land (other than land acquired at no cost to the government);
- Roads and Bridges;
- Ferries;
- Airstrips and Aprons;
- Buildings;
- Water and Sewer Works;
- Leasehold Improvements;
- Mobile and Heavy Equipment;
- Other Major Equipment; and,
- Major Medical Equipment.

Vote

A specific segregation of spending authority into a broad category according to intended use such as operations expenses or capital investment authority.

Work in Progress

Records the value of capital assets under development or construction and not yet substantially complete or in service.

Work Performed on Behalf of Others

The Government undertakes to perform certain functions, in the Northwest Territories, on behalf of the Government of Canada or others. Expenditures incurred for these activities are fully recovered and are not required to be voted on by the Legislative Assembly.

Budget Development Process

Budget Development Process

INTRODUCTION

The Government of the Northwest Territories uses a comprehensive business planning approach, which guides the development of the Main Estimates. Business planning is a process used by many governments and other organizations to provide a link between strategic planning and resource allocation. Generally, business plans flow from an organization's longer-term strategic plan, but deal with a shorter time frame, propose further information on implementation, and include details on resource allocation.

The Main Estimates reflect the Government of the Northwest Territories' plan of action for the upcoming fiscal year. Specifically, they represent all anticipated expenditures and all anticipated revenues for the fiscal year.

The Main Estimates seek appropriation authority for the fiscal year, which begins April 1. The Budget Address, presented by the Minister of Finance at the time of presentation of the Main Estimates, is an integral part of the total budget package. In addition, the Government's Business Plans are tabled in the Legislative Assembly at the time of the Budget Speech and tabling of the Main Estimates.

Many individuals and organizations, both from within the government and from the public have been consulted during the planning and development stages of the budget process. However, the exact content of the Main Estimates is not public until tabled in the Legislative Assembly by the Minister of Finance. Traditionally, the budget presentation process prevents special interest advantages being obtained through advance information on government fiscal initiatives.

PROCESS

The Main Estimates process consists of several phases:

- 1. Fiscal Strategy development;**
- 2. Business Plan development and review;**
- 3. Main Estimates development process;**
- 4. Budget Address development;**
- 5. Presentation to the Legislative Assembly; and,**
- 6. Preparation and entry of budgets into the System for Accountability and Management (SAM).**

During the course of any given fiscal year, there are two other processes that are used to monitor and adjust the budget:

- 1. Variance Reporting - Monitoring of Expenditures and Revenues against Budgets; and,**
- 2. Supplementary Estimates.**

Budget Development Process

1. *Fiscal Strategy Development*

Under the direction of the Minister of Finance, the Department of Finance prepares a multi-year fiscal framework. The framework is an overview of the projected financial position of the government based on a set of assumptions about revenues, expenditures, and federal transfer payments.

In the development of a fiscal strategy, the framework is used as a modeling tool to project the fiscal position of the government, assuming current policies and trends are maintained, as well as alternate positions based on various policy changes, new policies and new initiatives. This allows the Financial Management Board and the Executive Council to assess whether the current mix of expenditures and taxes are appropriate. If the mix cannot be sustained, or change is desired for policy reasons, it allows for an evaluation of alternatives in expenditures, taxation, and borrowing.

Based on the government's current financial position, program objectives and the fiscal alternative chosen, targets for each department are approved by the Financial Management Board and instructions are issued to departments for the development of multi-year business plans.

2. *Business Plan Development and Review*

The multi-year business planning approach links strategic planning with resource allocation. The business planning process includes setting goals, developing strategies to achieve the goals, and establishing targets and outcome measures. The Executive Council approves a multi-year Business Plan, which sets goals and strategic priorities for the government. The departmental business plans are developed to support the overall Government's goals. As part of the process, departments identify the challenges and pressures confronting them, and map out how to meet those challenges within available resources. Business Plans identify key strategies that each department will implement to achieve its goals, and also identify outcome measures and targets to be achieved.

Business plans focus on two areas of expenditure:

a) Operations Expenditures

The Financial Management Board establishes departmental planning targets. Individual departments develop and document projections of forced expenditure growth in existing programs on the basis of demographics or utilization trends, possible expenditure reductions, required service level increases and other anticipated changes for each departmental program. This is done in accordance with Financial Management Board instructions.

New or expanded programs are justified in relation to government priorities, policy directives, and/or changes to industrial norms or national standards.

Departmental business plans are submitted for review, analysis, and compilation by the Departments of the Executive and Finance before presentation to the Executive Council and Financial Management Board. They are then referred to Legislative Standing Committees for review.

b) Infrastructure Investment

For the 2009-10 fiscal year, the Government moved the consideration of the Capital Plan to the fall session of the Legislative Assembly. The capital planning process provides for one capital investment target with all Departmental projects competing for the available funding. The result is that projects are prioritized on a government wide basis versus a departmental basis.

Budget Development Process

The capital planning process for each planning cycle starts with community consultations. Community consultations are conducted to ensure communities are:

1. consulted annually on their capital needs;
2. provided explanations on the allocation of resources to capital investment; and the application of priority criteria along with the political and other influences on the process will be provided; and,
3. provided direct feedback on the consultations, including feedback to communities on the inclusion or exclusion of community projects in the capital plan or capital needs assessment; and if requested, a follow-up meeting with the communities to explain the capital plan and disposition of their proposed projects.

The results from community consultations are taken into consideration in the development of the initial capital needs assessments completed by departments. Projects included in the first five years of the needs assessment are then rated against a common set of criteria.

The rating of the proposed Infrastructure projects and the available funding are taken into consideration in developing a preliminary Infrastructure acquisition plan. The preliminary plan is first reviewed by a Deputy Ministers Steering Committee and secondly by the Financial Management Board prior to a review by Standing Committees and the final approval when presented in the Main Estimates to the Legislative Assembly. Changes to the plan can be affected through any of the reviews prior to final approval.

As of April 1, 2007, the Department of Municipal and Community Affairs has implemented the New Deal for NWT Community Governments. As part of this initiative, Community Governments are provided with responsibility for planning, managing and owning their Community Public Infrastructure. Beginning in the 2007-2008 fiscal year, Municipal and Community Affairs has flowed infrastructure funding through a Capital Formula to Community Governments. As Community Governments will have ownership for infrastructure built with these Formula funds, this will be recorded as Infrastructure Contributions and not be part of the Government of the Northwest Territories' Infrastructure Acquisition Planning target. Municipal and Community Affairs has been allocated a \$28 million target to allocate the Formula Funds. Due to the obligation to fund multi-year projects that have already begun, several projects are included in the 2007-08 plan, thus necessitating a phasing in of the Formula funding approach.

3. Main Estimates Development Process

Once the business plans and infrastructure acquisition plan have been reviewed by Standing Committees, departments proceed to prepare their annual estimates.

There is a minimum level of detail required in the development of the Main Estimates; departments may budget at more detailed levels, for internal purposes, as deemed necessary. Each department is responsible for the development of their budget. In this development a minimum level of detail is established which will meet the requirements of the Main Estimates and provide for the budget to be loaded into the Financial Information System.

The Department of Finance coordinates all department information to produce the Main Estimates and is responsible for coordinating the input of the budget into the System for Accountability and Management once that is approved by the Legislative Assembly.

The Main Estimates are reviewed by the Department of Finance for uniformity, consistency of presentation and adherence to targets and guidelines. The Financial Management Board then approves the Draft Main Estimates for forwarding to the Legislative Assembly Standing Committees for their review prior to the commencement of the Budget Session.

Budget Development Process**4. *Budget Address Development***

Under the direction of the Minister of Finance, the Department of Finance drafts the text of the budget address.

The budget address includes an outline of current trends and anticipated developments and identifies the government plan of action, related to its established strategies and priorities, for the upcoming fiscal year.

In addition, the address highlights or announces new tax and program initiatives and their expected impacts on the economy and government revenues or expenditures.

5. *Presentation to the Legislative Assembly*

Following the presentation of the Budget Address to the Legislative Assembly by the Minister of Finance, the Main Estimates are released to Members of the Legislative Assembly, the general public, and the media. After the Legislative Assembly has completed its review, the Assembly approves the Appropriation Act.

6. *Preparation and Entry of Approved Budgets into the System for Accountability and Management*

The departments are required to provide the detailed data and coding structure, in a format established by the Department of Finance, for entry of the budget into the System for Accountability and Management.

The actual transfer is completely automated and is organized so that departmental budgets are in place on April 1.

7. *Variance Reporting - Monitoring of Expenditures and Revenues against Budgets*

During the course of the year, the System for Accountability and Management produces monthly reports comparing year-to-date revenues and expenditures to the year-to-date budget.

Departments must formally respond monthly to the Financial Management Board on the status of their expenditures and revenues-to-date, as compared to budget, and provide projections to year-end.

The variance information and revised year-end projections, obtained through the expenditure and revenue monitoring mechanisms, are used during the year to monitor actual performance against the Government's fiscal framework and anticipate requirements for supplementary appropriations.

8. *Supplementary Estimates*

During the course of any given year, increases may be required to a department's spending authority. This is accomplished by way of Supplementary Estimates. They are presented to the Legislative Assembly, for approval, during regular sittings of the House.

In emergency situations, the Financial Management Board may recommend a Special Warrant to the Commissioner for advanced spending authority, to allow a department to respond quickly to a new or unforeseen need that meets the criteria of an emergency as defined by the *Financial Administration Act*. The Special Warrant is included in the subsequent Supplementary Estimate.

Upon approval of Supplementary Estimates by the Legislative Assembly, budget entries are prepared and entered into the System of Accountability and Management.

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